

Self-Evaluation Report

of

(GMIT Library)

Date: 11th February 2019

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1. Executive Summary

The fundamental strategy of the library is to enhance and improve the library service for all its stakeholders but predominately for students. The student is central to all the library's operations. To that end the library strives to provide the same level of service across the campus libraries subject to infrastructure and resourcing issues.

Galway campus library, Centre for Creative Arts and Media Library (CCAM) and the Moore Library in the Mayo campus all report to the Institute Librarian. For the purposes of this review the Letterfrack library is not included as it reported to the Head of Campus in Letterfrack. Reporting protocols changed in September 2018, it now reports to the Institute Librarian but as this is a review of the past five years it was is outside the scope of this review.

Following the overview in section two, section three describes the methodology used to compile the report while section four documents in detail the functions of the library service. Statistics are provided where necessary to give an overview of the extent of the service provision. The organisational structure of the library is available in the appendices and discussion of the overall management and organisation of the library is explained. Details of staff development is also included as well as an explanation of how the library conducts its business and the methods of communication used.

A progress report since the last review in November 2007 is available in section five together with a detailed outline of the level of internal and external stakeholder engagement carried out as part of this review.

Leading on from stakeholder engagement the library carried out a PESTLE analysis in section six which led to a SWOC analysis. Based on the extensive consultation and data analysis gathered, the library produced a five-year strategic plan. As there was no GMIT strategic plan in place, the library aligned the five-year plan to the compact document 2018-2021 between the Higher Education Authority (HEA) and GMIT, documented in section nine of the report.

While the library's key strengths revolve around engagement, regional activities, support for research, a cohesive library structure and a highly professional library staff, the library also shows a particular weakness in relation to resourcing and an uneven degree of infrastructure across the Institute. Financial difficulties during the recession has also resulted in a reduction of academic information resources.

Opportunities exist with the expectation of a Technological University and the infrastructure available in the Galway campus. This is still very much a flagship building that provides a much more extensive service than hitherto. The library staff, having received a resounding vote of confidence from all stakeholders continue to be the library's greatest asset. The importance of library as a space and a very professional library staff are considered to be vital to the existence of the library service. Finally, there are many challenges to be faced particularly around the area of

staffing levels, General Data Protection Regulation (GDPR), Information Literacy, Google, infrastructure, security, academic liaison and uncertainty around the future of specific programmes and the agility of the library to keep up with these changes.

There is much that can be done, and the library will continue to strive to make the library a better place for all its stakeholders.

2. Galway-Mayo Institute of Technology: An Overview

2.1 Introduction to GMIT

Galway-Mayo Institute of Technology (GMIT) is one of 14 Institutes of Technology in Ireland. It was established in 1972 as Galway Regional Technical College. In January 1993, it became an autonomous institution of higher education under the Regional Technical Colleges Act 1992. The Institute was legally designated an Institute of Technology in January 1998 and renamed the Galway-Mayo Institute of Technology.

The Regional Technical Colleges Act 1992 specified that the principal function of a college is 'to provide vocational and technical education and training for the economic, technological, scientific, commercial, industrial, social and cultural development of the State with particular reference to the region served by the college' (Regional Technical Colleges Act 1992: section 5.1).

GMIT is a multi-campus, multi-discipline, multi-award Institute serving a diverse student body with over 6,500 registered students across all campuses. It is a student-centred organisation with a primary focus on learning and teaching informed by research. It operates across a wide geographical area with campuses in Galway City (Dublin Road and Centre for Creative Arts and Media), Mayo (Castlebar), Letterfrack (National Centre for Excellence for Furniture Design and Wood Technology), and Mountbellew (Agricultural College).

The Institute delivers both accredited and customised programmes ranging from apprenticeship to PhD awards, and is involved in research, commercial consultancy and community activities. The Institute has delegated authority from Quality and Qualifications Ireland (QQI) to make awards up to level 9 and for level 10 awards in the disciplines of aquatic science and mechanical engineering.

The Institute is proud of its identity and the recognition that it has achieved at sectoral, national and international levels as a higher education institution of repute. It is held in high esteem by its stakeholders, who consider the diversity, quality and innovativeness of staff, students, programme offerings, and learning and teaching resources to be key attributes in its ongoing development. A broad range of applied programmes are offered, on a number of campuses, to a diverse

students refer to the 'student experience' in a positive way and actively support the ongoing development of academic offerings, services and facilities through their participation in all aspects of the Institute. GMIT also actively engages with the wider community through a variety of formal and informal initiatives, is considered to be a significant entity in the future development of the region, and a facilitator of social inclusion and cohesion. GMIT, as an Institute of Technology, is confident that through its strategic vision and mission it will continue to pursue its distinctiveness in Ireland's higher education sector and serve the needs of all its stakeholders.

2.2 Vision, Mission and Values

The Vision of GMIT

GMIT will provide our students with a transformative university experience, empowering our graduates to fully contribute to the social, economic and cultural betterment of society. We aim to invest in excellent applied learning, teaching and research environments reflecting the real needs of business, enterprise and the professions in our region. We aim to be a preferred partner for research and an enterprise innovator that attracts, supports and encourages students and staff from all over the world enabling them to reach their full potential.

The Mission of GMIT

GMIT is a nurturing institution maintaining positive staff-student interactions that help to foster the capabilities and creativity of a diverse student and staff community in their intellectual, personal and social endeavours. In providing students with this transformative university experience GMIT:

- Enables access and opportunity for a diverse student community (individual);
- Attracts, supports and encourages highly talented staff (individual);
- Maintains positive staff-student interactions (community); * Invests in innovative research and applied teaching and learning (community);
- Collaborates with government, agencies, enterprise and the community (impact);
- Develops confident, professional, knowledgeable and skilled graduates equipped to contribute as global citizens (impact).

These six strategic objectives map into three strategic pillars of individual, community and impact.

The Values of GMIT

The core values underpin the ethos of GMIT and they guide our thinking and actions. These are the values against which we judge ourselves. We are:

- Nurturing;
- Innovative;
- Impactful;
- Respectful;
- Egalitarian;
- and we act with Integrity.

2.3 Profile of the Institute

A portrait of GMIT today reveals a vibrant, agile, student-centred organisation which:

- Is a multi-campus Institute, with each of its five campuses having distinctive strengths and programme offerings;
- Has an enrolment of approximately 6,300 undergraduate and over 500 postgraduate students, admitting nearly 1,700 students in 2017/18;
- Has approximately 55% of its students studying STEM programmes;
- Has over 1,000 students studying on a flexible basis;
- Has 342 core academic staff (56% of total staff) and 268 core support staff (44% of total staff) with 46 contract staff (HEA 2014/15 profile);
- Draws 73% of its students from the Institute's county and bordering counties.
- Offers a diverse range of applied programmes with a vocational and professional orientation, congruent with its mission statement, from apprentice to Level 10 on the NFQ;
- Offers a range of access routes, covering standard and non-standard entry, and progression on all programmes leading to Level 8 awards on the NFQ, with exit awards embedded where appropriate;
- Has HETAC delegated authority (DA) to maintain the research degree register at Level 9 in a broad range of disciplines, and up to Level 10 for aquatic science and mechanical engineering;
- Has consolidated its research activity in line with the desire for regional focus, the national policy on research prioritisation, and the delegated authority disciplines, and has developed research activities across a spectrum of individuals, groups and centres;
- Has established two Innovation in Business Centres (iHubs) providing a range
 of incubation resources and facilities for high potential start-up enterprises,
 along with enterprise formation training and mentoring;
- Embeds an international dimension in its programmes, and has numerous links with institutions abroad;
- Has established the Centre for Educational Development (CED) to promote pedagogic and learning technology development, and operates a funding programme for higher education degrees, short courses and conference attendance, to assist staff to upgrade their qualifications, particularly in higher education and pedagogy;

- Has, at the core of its business, teaching that is research-informed, practiceled, and community-engaged, with work placement forming an integral part of many programmes;
- Prepares first-year students for their academic life and programme engagement by offering a First-Year Experience (FYE), consisting of inter alia: A Learning and Innovation Skills module and a Peer Assisted Study Skills (PASS) programme;
- Provides support for students through its Student Services department including learning support to enhance the student learning experience;
- Emphasises reflective teaching strategies to encourage learners to explore further and reinforce their initial learning;
- Responds with alacrity to the needs of industry and aids regional development;
- Is actively involved with external bodies, complementing its initiatives in lifelong, life-wide and community-based learning;
- Fosters a culture of research and scholarship;
- Encourages academic staff to engage with professional bodies, facilitating accreditation of the Institute's programmes by external and professional bodies;
- Has long experience of collaboration with regional stakeholders, institutions and organisations;
- Produces versatile, flexible, adaptable, and enthusiastic graduates, who have a sound knowledge of their chosen field and are technologically advanced;
- Benefits from integrated and effective governance, with strong academic leadership, and engages in practices reflective of modern management.

3. Central Support Services in GMIT

3.1 Quality Introduction

3.2 Scope of Quality Review

The scope of this review covers the following three campuses:

- 1. Dublin Road campus library
- 2. Centre for Creative Arts & Media (CCAM) library
- 3. Moore Library, Mayo Campus

Letterfrack campus is not included because at time of the review the library reported to the Head of Campus in Letterfrack and not the Librarian in GMIT. However, from 3rd September 2018 the Letterfrack library will report to the Librarian and it will be included in future library reviews and strategic plans.

3.3 Terms of Reference

The terms of reference for the review process is outlined below. The review process shall consider the following:

- Organisation and management of the Function: resources, roles and reporting structures shall be evaluated to determine whether they are fit for purpose, viable and support the activities and role of the Function. Standard operating procedures shall be reviewed and evaluated with any gaps identified and addressed. Staff development shall also be evaluated and the importance of quality and quality assurance in the Function culture shall be evaluated.
- Functions and services supporting internal and external stakeholders: each
 Function will describe the aims and objectives of the Function and determine
 and detail the user experience of the Function, both internal and external.
- Evidence based decision making: The decision-making process utilised by the Function shall be evaluated, information gathered and stored shall be reviewed, the information used to make decisions shall be identified and the quality and source of information shall be reviewed.
- Institute wide engagement: The Function's contribution to the Institute's Function shall be reviewed to include items such as participation in GMIT committees, reviews etc. Each Function shall also detail how it engages with relevant external agencies and its contribution to external bodies.
- Integration of all Function users: Each Function shall review how it ensures
 the integration of and equity of support for, for example International, Life
 Long Learning, Mayo and Letterfrack campuses.

- Communication and information systems: Internal communication systems
 within each Function and between the Function and other academic units,
 departments, management structures and other Function's shall be
 reviewed. Information management systems and communication tools shall
 be reviewed to determine whether they are fit for purpose. Each Function
 shall ensure that they collect, analyse and use relevant information.
- Quality assurance: Compliance with GMIT quality systems and institute policies shall be determined. Existing Function specific policies and procedures shall be described, and their effectiveness reviewed and detailed.
- Specific functions: Review of specific areas or functions unique to the particular Function.
- Strategic plan for the Function: Each Function shall develop and detail their strategic plan and evaluate its alignment with the GMIT Strategic Plan 2017-2022 and its implementation targets.

3.4 Methodology of Review Committee Process

3.4.1 Consultation and Data Gathering

In January 2018 the Librarian requested volunteers to form a team to work on the library review. The following members came forward to form the library review team:

- Bernie Lally
- Catherine McTigue
- Colette Harlowe
- Johannah Duffy
- Kathryn Briggs
- Maura Stephens
- Shirley Wrynn.

The team was chaired by the Librarian, Margaret Waldron.

At its first meeting on 31st January 2018 it was decided to engage in an extensive data gathering exercise. The following is a summary of how the data was gathered. It included three campuses: Dublin Rd, CCAM and the Mayo Campus. Set questions were used for the focus groups and the individual questionnaires. They are available in appendix 1.

Focus Groups:

- Undergraduate students
- Postgraduate students
- Academic staff
- Professional, management and support staff
- IHub/Research centre staff
- External members

Individual Questionnaires:

- 1. Senior Management Staff
- 2. Executive Board
- 3. Central Services Managers
- 4. Heads of Departments
- 5. Galway Community School

Library Staff

- 1. Online form (questions are available in appendix 27)
- 2. Brainstorming session (28th March 2018)

• Surveys:

- 1. Student Survey January 2018 (questions in appendix 2)
- 2. Staff Survey May 2018 (questions in appendix 3)

The library review team met eight times on the following dates. Minutes are available if required.

Date
31 st January 2018
12 th February 2018
19 th February 2018
21st March 2018
18 th April 2018
2 nd May 2018
12 th Dec 2018
19 th Dec 2018

3.4.2 Data Analysis

Data was analysed in excel to generate quantitative data and qualitative data was noted and documented in the final analysis.

3.4.3 Report preparation

Once the SWOC and PESTLE was completed the Librarian started populating the template based on the feedback of the library staff after 2^{nd} May meeting.

3.4.4 Panel visit

4. GMIT Library

4.1 Introduction, Aims and Objectives of the Function

4.1.1 Introduction:

GMIT Library consists of four campus libraries:

- Dublin Rd
- CCAM
- Mayo Campus
- Letterfrack Campus

The KOHA library management system integrated with Ebsco's Electronic Discovery Service provides access to numerous electronic information resources available on a 24/7 basis. Complemented with over 130,000 print items the library operates a very efficient interbranch (between campuses) and document supply service (external libraries) ensuring optimisation of the collection.

The library in Galway has an area of 4,086 sq.m, accommodates 509 readers and offers a range of specialist facilities. Networked computers are installed in 25% of study places. The remainder of the study areas are wired for laptops. Special rooms include IT room, Training room, Silent Study room, Independent Learning room, an Archive room and a Copy room for copying, scanning and printing. The library also has a suite of fifteen group study rooms which are available for booking by students for student group work. Wireless access is also available.

The diversity in library services ensures that all users are catered for, both novice and knowledgeable. Ongoing promotion is maintained through the regular marketing channels and newsletters and guides are available online via the library webpage.

Library study rooms, designed for study groups, are very popular for project work. The Silent Study Room is used for quiet individual study. Training in online information retrieval, database coverage and reference software is carried out in the IT Training room. The Training room is also used for library induction, Learning and Innovations skills, Information Skills training and for general study when not in use for training. An Academic Writing Centre and Maths Centre are also available in the library in the Training room at various times during the week. The Information Skills module developed by the library staff in Galway is embedded in the Learning and Innovation Skills module to support first year students. Users with special needs make extensive use of the Independent Learning Unit. This room is equipped with specialist hardware and software for students with visual, reading or physical disabilities.

The library also publishes online help and support guidese via LibGuides (42) for subject-focused library information services at: http://libguides.gmit.ie.

The institutional repository ,Research@THEA, available at: https://research.thea.ie/ contains over 355 full text items based on GMIT research output.

CCAM library was constructed in 1998 within the confines of the CCAM building and therefore subject to flexibility issues associated with old buildings. CCAM formerly belonged to the Redemptorist order of Catholic priests having set up house there in 1938. GMIT purchased the building in 1995. Courses on offer in CCAM consist of Contemporary Art, Design, Film & Documentary, Design in Textiles, Fine Art and Creative Art Practice. The library measures 442sq.m. ad provides 90 study spaces. It is a vertical space, housed over five floors, and with limited accessibility. It has computing facilities, printing and study spaces.

The Moore Library in the Mayo campus occupies 515 sq.m. and provides seating up to 119 spaces. It is on two floors with computing facilities, printing, study space and one study room occupying the first floor. The library was set up in 1994 with the establishment of the Mayo campus.

The library in Letterfrack measures 246 sq.m. and provides 26 study spaces. It is accessible via a staircase and shares a space with the public library.

4.1.2 Aims & Objectives:

- To provide a library environment conducive to study and catering for the diversity of the library user. Library as a space.
- Support the learner by providing up to date relevant learning materials both in print and electronic format.
- Continue to develop and enhance the Information skills module to underpin teaching and learning in the Institute.
- Support the research interests of the Institute by the promotion and fostering of the Research@THEA repository and the provision of advanced eResources and referencing.
- To support the regional remit of the Institute.
- To provide a welcoming and supportive space and service to international students.

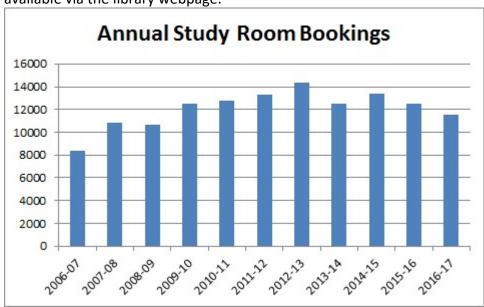
4.2 Functions, Activities and Processes

Functions of the GMIT Library Service include:

Library as a space:

A critical function of the library is to provide a conducive study environment for all library users across all campus libraries. Study facilities are provided to support the teaching methodologies of the Institute. The Dublin road campus and Mayo campus libraries provide study rooms for group study and individual study spaces are provided in every library. The Dublin road library has a suite of fifteen group study rooms and the Mayo library has one group study room that is also multi-functional. There are no group study rooms in the CCAM library or Letterfrack library.

The following chart indicates the level of usage of study rooms in the Dublin road campus library. Students book the study rooms via the online booking system, LibCal available via the library webpage.



Printing, copying and scanning is available in all libraries and it is provided by computing services using the Pcounter platform.

There is a self-service unit in the Dublin road campus but none available in any of the other libraries as of yet due to funding restrictions.

Wifi is available institute wide and the majority of seating is wired for BYOD usage. There are eight laptops available for lending for the study rooms in the Dublin road campus and the library would welcome the addition of more to cater for demand.

Results of the library student surveys of 2017 and 2018 reveal that students predominately use the library as a space to borrow material, as a quiet space to study and read and to use the computers and printing. Figures to support this are available in appendix 2 with a brief summary as follows:

Year	To borrow material	Quiet space to study	Use computers & printers
2017	57%	82%	60%
2018	53%	78%	59%

Staff on the other hand use it predominately for borrowing material (28.77%), online searching (16.44%) and consulting with library staff (13.70%) based on 2018 staff library survey. Results of the staff survey are available in appendix 3. This suggests that students value the space of the library to support their learning while staff do not use the physical library as much but do so to consult with library staff.

The library endeavours to provide access to the library relative to demand but users frequently cite opening hours as being insufficient particularly in the Dublin road campus. Since 2010 with the addition of extra porters the library has extended the opening hours to 9am in the morning with porter only service until 9.30am and in the evening from 9.30pm to 10pm Monday to Thursday. On Fridays the library opens from 9am until 5pm during term time. The library opens on Saturdays from 10am to 1pm on four weekends before Christmas to cater for exams. The library is currently piloting opening Saturdays before the Christmas exams until 5pm having secured approval for overtime. The library already opens until 5pm in the third term.

Opening hours in CCAM have changed from: Mon & Wed 9.30am - 7.30pm, Tues, Thurs and Friday 9.30am-5.00pm to: Mon-Thursday 9.30am - 6pm and Friday 9.30am - 5.00pm.

Opening hours in the Mayo campus have been curtailed due to staff shortages where a staff member was transferred from the library. Rostering of staff is more limited as a result and opening hours during term time are as follows:

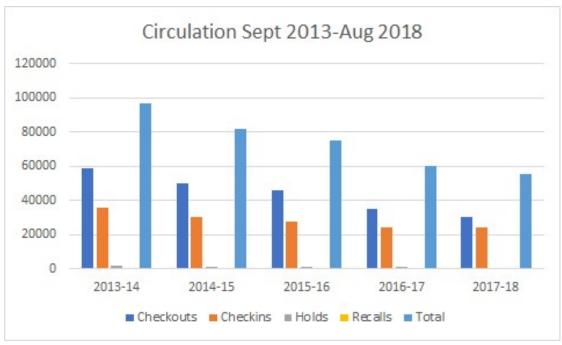
Mon-Wed 9.30am - 7.00pm Thurs 9.30am - 6.00pm Friday 9.30am - 5.00pm

Library Services:

Circulation of library material is a critical function of the library to all our users. All formats are lendable apart from print journals and reference material. The following are the patron categories and the lending period for each:

Patron Category	Max. Checkouts allowed	Lending Period
Adult Ed Student	5	14
Alumni	5	14
Campus Companies	5	14
CUA Student	5	14
Distance Learning	5	28
Student		
External	5	14
GMIT Library Staff	15	28
GMIT Staff	10	28
Interlibrary loans	10	28
Learning Support	5	14
Postgraduate Student	10	28
Professional	5	28
Undergraduate Student	5	14

The following illustrates the circulation statistics for all campus libraries from September 2013-August 2018:



A downward trend in print borrowing is indicative of trends globally as electronic resources become more prevalent and as academics embrace learning management systems. Moodle is the learning management system in use in GMIT. Interestingly, the Mayo campus is showing an increase of 26% in transactions in 2018 in comparison to 2017.

Charges:

Membership is free for all registered students and staff.

External borrowers are charged an annual membership of €50 or €25 for six months.

Alumni are charged €30 per annum.

Corporate membership is priced at €200 per year for five named staff.

Fines are charged at .20c per day overdue for general lending stock. Desk reserve material is issued for three hours and is charged .50c per hour overdue.

Inter-branch lending:

As GMIT is a multi-campus institution the library operates a very efficient interbranch lending service between all campus libraries. Library users request items in person or via the library webpage and material is delivered to the appropriate library for pickup. This service ensures that the library collections are fully utilised to satisfy users' needs. The following figures indicates the level of interbranch circulation over the last five years in the Galway campus:

2013-14

	1	nter-B	ranch	Loan Sta	tistics				
2013	Requests Sent to Castlebar	Requests Sent to Cluain Mhuire	Requests Sent to Letterfrack	TOTAL Requests SENT to other Campuses	Requests Recd from Castlebar	Requests Recd from Cluain Mhuire	Requests Recd from Letterfrack	TOTAL Requests FROM other Campuses	Main Campus Requests
September	64	2	0	66	13	3	3	19	50
October	63	17	3	83	19	12	2	33	87
November	57	7	2	66	16	5	9	30	100
December	11	2	5	18	10	4	2	16	78
Sub-Tot End 2013	195	28	10	233	58	24	16	98	315
2014									
January	37	5	1	43	15	8	0	23	37
February	49	6	5	60	25	7	0	32	53
March	27	7	5	39	15	5	1	21	45
April	20	4	4	28	10	3	3	16	61
May	9	2	2	13	12	0	2	14	38
Sub-Tot End May 2014	337	52	27	416	135	47	22	204	549
June	5	1	1	7	3	0	0	3	1
July	2	1	0	3	3	0	0	3	0
August	5	2	1	8	0	2	0	2	0
Total	349	56	29	434	141	49	22	212	550

2014-15

2014	Requests Sent to Castlebar	Requests Sent to Cluain Mhuire	Requests Sent to Letterfrack	TOTAL Requests SENT to other Campuses	Requests Recd from Castlebar	Requests Recd from Cluain Mhuire	Requests Recd from Letterfrack	TOTAL Requests FROM other Campuses	Main Campus Requests
September	43	7	1	51	16	3	1	20	28
October	62	5	4	71	19	6	1	26	87
November	26	6	10	42	10	5	2	17	82
December	15	6	3	24	12	2	0	14	62
Sub-Tot End 2014	146	24	18	188	57	16	4	77	259
2015									
January	32	2	2	36	16	5	2	23	28
February	49	2	1	52	12	2	0	14	37
March	16	2	4	22	16	7	1	24	24
April	15	4	0	19	5	7	0	12	33
May	12	3	4	19	7	2	0	9	30
Sub-Tot End May 2015	270	37	29	336	113	39	7	159	411
June	6	0	0	6	2	2	0	4	1
July	4	0	3	7	2	2	0	4	0
August	5	0	0	5	2	1	0	3	3
Total	285	37	32	354	119	44	7	170	415

2015-16

2015	Requests Sent to Castlebar	Requests Sent to Cluain Mhuire	Requests Sent to Letterfrack	TOTAL Requests SENT to other Campuses	Requests Recd from Castlebar	Requests Recd from Cluain Mhuire	Requests Recd from Letterfrack	TOTAL Requests FROM other Campuses	Main Campus Requests
September	28	3	5	36	11	2	5	18	12
October	36	5	3	44	17	4	3	24	66
November	29	9	3	41	15	0	1	16	50
December	11	4	1	16	11	2	0	13	28
Sub-Tot End 2015	104	21	12	137	54	8	9	71	156
2016									
January	25	8	1	34	9	10	1	20	19
February	33	9	3	45	11	3	0	14	30
March	21	7	2	30	11	4	0	15	16
April	17	4	0	21	11	5	1	17	65
May	5	1	0	6	3	1	2	6	29
Sub-Tot End May 2016	205	50	18	273	99	31	13	143	315
June	6	3	0	9	2	0	0	2	4
July	5	0	0	5	3	0	0	3	1
August	2	0	0	2	1	0	1	2	4
TOTAL	218	3	0	289	6	0	1	150	324

2016-17

2016	Requests Sent to Castlebar	Requests Sent to Cluain Mhuire	Requests Sent to Letterfrack	TOTAL Requests SENT to other Campuses	Requests Recd from Castlebar	Requests Recd from Cluain Mhuire	Requests Recd from Letterfrack	TOTAL Requests FROM other Campuses	Main Campus Requests
September	18	10	3	31	7	3	0	10	45
October	19	7	6	32	9	3	1	13	74
November	25	9	2	36	10	2	4	16	51
December	12	2	0	14	3	0	1	4	27
Sub-Tot End 2016	74	28	11	113	29	8	6	43	197
2017									
January	17	8	0	25	7	3	0	10	16
February	24	2	2	28	14	7	1	22	23
March	20	5	0	25	17	12	2	31	29
April	8	2	2	12	12	2	1	15	8
May	4	3	0	7	7	2	0	9	18
Sub-Tot End May 2017	147	48	15	210	86	34	10	130	291
June	4	0	0	4	4	1	0	5	0
July	2	0	0	2	2	0	0	2	0
August	1	0	0	1	. 3	1	0	4	1
TOTAL	154	48	15	217	95	36	10	141	292

2017-18

2017	Requests Sent to Mayo	Requests Sent to CCAM	Requests Sent to Letterfrack	TOTAL Requests SENT to other Campuses	Requests Recd from Mayo	Requests Recd from CCAM	Requests Recd from Letterfrack	TOTAL Requests FROM other Campuses	Main Campus Requests
September	12	2	0	14	10	3	2	15	16
October	15	1	1	17	10	3	6	19	31
November	19	5	1	25	6	3	1	10	32
December	17	1		18	22	7		29	32
Sub-Tot End 2017	63	9	2	74	48	16	9	73	111
2018									
January	17	11		28	17	2	1	20	17
February	19	8	1	28	17	4	1	22	34
March	15	7	2	24	16	6	4	26	32
April	14	6	4	24	. 7	2	1	10	16
Мау	9	15	4	28	22	17	1	40	12
Sub-Tot End May 2018	137	56	13	206	127	47	17	191	222
June	4	3	0	7	1	1	0	2	1
July	5	1	0	6	15	4		19	1
August	1	3	C	4	6	0		4	1
TOTAL	147	63	13	223	149	52	17	216	225

There is a notable decrease in print inter lending between campus libraries indicative of print lending generally and again the proliferation of electronic resources and ebooks may account for this trend.

Document Supply:

As it is impossible to satisfy the information needs of all users, the library operates a document supply service. To ensure value for money, GMIT is part of a partners collaborative arrangement with the THEA library sector where members agree to lend to each other on a free basis. If material cannot be sourced in this way then GMIT sources material from the most economically advantageous channels that encompasses public libraries, university libraries, special libraries, Subito and finally the British Library.

The following is a breakdown of year-end figures for the past five years. A further breakdown by Institution is available in appendix 4.

Academic Year	Ills rec'd from THEA	Ills sent to THEA	Ills rec'd from other institutions
2013-2014	36	68	252
2014-2015	64	46	212
2015-2016	30	40	146
2016-2017	34	38	153
2017-2018	31	17	112

The majority of Interlibrary loans' received from other Institutions came from the following. A more detailed breakdown is available in appendix 5.

Year	British Library	Subito	TCD	E-resources
2013-2014	31	143	15	11
2014-2015	29	124	16	6
2015-2016	17	39	27	22
2016-2017	4	40	34	8
2017-2018	2	49	29	0

Document supply charges:

In order to off-set costs the library charges undergraduate students €4 for a journal article and €8 for a book if the request cannot be satisfied in the THEA sector.

Postgraduates are entitled to thirty interlibrary loans free of charge and the charge thereafter is €2 per item.

Staff are entitled to interlibrary loans free of charge in accordance with fair use policy.

The following is a breakdown of charges from the British Library and Subito:

Supplier	Book	Journal article
British Library	€21.60	€12.00
Subito	€13.00 + return	€6.00 (1-20p) additional
	registered mail	charge of €5.00 per 20
		pages after that
Irish Universities	€11.25 + €1.20 handling	€9.00 + €1.20 handling
	fee	fee
British Universities	Vary between €13.00 and	€8.00 + €1.20 handling
	€21.00 + €1.20 handling	fee
	fee	

Reciprocal Borrowing arrangements:

GMIT Library has reciprocal borrowing partnerships with the following:

- 1. Connacht Ulster Alliance (CUA) comprising GMIT, Sligo IT and Letterkenny IT
- 2. Athlone Institute of Technology
- 3. Marine Institute
- 4. NUIG for current staff and research postgraduates only.

The following table indicates the number of users availing of this service to access GMIT:

Year	CUA	NUIG	Marine Institute
2013		4	
2014		1	
2015		1	
2016		2	
2017	9 Sligo	7	1
2018	5 Sligo, 1 LYIT		

Number of GMIT users requesting access to NUIG:

Year	Number
2013	17
2014	8
2015	9
2016	7
2017	3
2018	15

As part of its regional remit GMIT offers library membership to external members and alumni for a small fee.

Number of external and alumni members:

Year	Number	External	Alumni
2006	50	31	19
2007	38	33	5
2008	42	32	10
2009	22	14	8
2010	34	22	12
2011	37	21	16
2012	29	22	7
2013	26	12	14
2014	41	24	17
2015	42	19	23
2016	47	34	13
2017	53	31	22

External members and alumni are entitled to free guest wifi on their own devices while onsite in GMIT libraries.

The number of external users availing of this service is indicated in the table below:

Year	Number
2013	25
2014	31
2015	44
2016	14
2017	1

Learning & Teaching Support:

One of the core functions of the library involves support for Learning and Teaching. This involves:

- 1. Library induction for all first years
- 2. Information skills module embedded in the Learning and Innovation skills module and comprising the following elements:
 - a. Information sources
 - b. The online library
 - c. Citation/referencing
 - d. Plagiarism/Copyright
- 3. eResources training for all users
- 4. Bibliographic referencing for all users

Sessions are booked by academics but also by students, the Student Union and dropin sessions are offered. The following table indicates the number of sessions delivered by the library staff over the last five years.

Learning to Learning/Learning & Innovation Skills						
Description	2012-2013	2013-2014	2014-2015	2015-2016	2016-17	2017-18
Introduction to the Library/Information Sources	9	30	23	24	24	31
Webpac	25.5					
Databases	5		19	23	25	29
Citation/Referencing	16.5	27	19	27	37	23
Copyright/Plagiarism	15	9	18.5	20	21	9
Online Library		38	26	35	44	51
Citation/Referencing/Plagairism						25
Plagairism						3
Google/Academic Writing						1
Total	71	104	105.5	129	151	172

A further breakdown indicates the number of sessions per school:

Schools	2013-2014	2014-2015	2015-2016	2016-17	2017-18
Business Studies	13	9	31	28	42
Engineering	21	35	27	32	31
Film & TV	3	2.5	4	3	6
Hotel & Catering	35	38	34	48	28
Humanities		3	2	1	
Science	25	13	27	35	51
Springboard	3				
Letterfrack	3		2	1	1
Drop in sessions	1	5	2	2	3
Pop up library				1	
Evening					1
Galway Community School					2
Postgraduates					2
Staff					1
Staff/postgraduates					1
Technology Day					1
Blank				1.	2
Total	104	105.5	129	151	172

Moore Library Mayo Campus statistics 2013-18:

Mayo Campus Moore Library	2013/14	2014/15	2015/16	2016/17	2017/18
Student/Induction sessions	23	27	28	23	30
Student/Online library, eResources: introduction and advanced	18	26	22	16	19
Student/EndNote	2	2	2	0	2
Staff Induction, eResources and EndNote	1	2	4	2	2

Online tutorials and podcasts

The library continues to develop online tutorials and podcasts to support the learning and teaching of GMIT particularly online/distance education students. These resources are available on the library website at:

https://library.gmit.ie/support/tutorials/. A full listing is available in appendix 6.

YouTube Videos

There are sixteen GMIT Library YouTube videos available and a full listing is detailed in appendix 7.

Help Zone

In order to further support the learning and teaching of GMIT, the library set up a service known as the Help Zone to provide a more personalised information service for the library user. A dedicated space is available at the library information desk for one to one consultation and it is staffed from 9.30am until 5pm Monday to Friday. A google form captures the nature of the information queries dealt with filled in by staff. The data is analysed to inform and develop the service.

A google form is available for all campus libraries. A dedicated space is not available in the other campus libraries as the space is much smaller and already lends itself to a more personalised service.

Analysing the data in the CCAM library highlighted issues with printing and general IT issues. This information in combination with feedback from annual surveys was brought to the attention of the IT manager and a series of enhancements were carried out that led to an improvement in service. The number of PCs increased from nine to twenty-one. An extra multifunctional device was installed in early 2018. Problems highlighted with printing images was also rectified by restricting the size of the image and by documenting a procedure demonstrating the manipulation of an

image to alleviate printing problems. Analysis of the google forms for each campus are available in appendix 8 while the feedback from annual surveys are available in appendix 2.

Subject Librarians

Subject Librarians for each school are available to help identify and meet the information needs of all users to deal with in-depth reference questions and to support the informational needs of all users.

Academic Writing Centre (AWC) and Maths Learning Centre (MLC)

The library strategic plan 2013-16 highlighted the need for an AWC. This formed one of the initiatives of the library plan and the library spear headed the establishment of this centre in 2014. The librarian approached a member of the academic staff with expertise in this area and it was decided to progress this initiative with the Registrar. Emanating from these meetings, the library agreed to provide the space in the library for the AWC as well as providing the online booking system so users could book the service on a self-service basis. A webpage for the AWC was created in collaboration with the academics delivering the service.

After the establishment of the AWC it was highlighted that a Maths Learning Centre should be considered. The library agreed to host the MLC in the library and it collaborates with the MLC in a similar fashion to the AWC. While the AWC were the first to commence deliberations, the MLC delivered its first session on 29th Oct 2014 and the AWC delivered its first session on 12th Jan 2015.

Sessions for the AWC are on a half hourly pre-booked basis while sessions for the MLC are two- hourly sessions.

For 2014-15 there were two sessions per week and that increased to three sessions for 2015-16.

Similarly, the number of sessions for the AWC increased from twelve in 2014-15 to sixteen in 2015-16.

The following tables indicates the level of usage (number of hours delivered) of both the AWC and MLC since their inception:

Year	Academic Writing Centre	Maths Learning Centre
2014-15	88	82
2015-16	177	162
2016-17	184	156
2017-18	202	162

Moore Library Mayo Campus AWC statistics delivered in half hour sessions since September 2016:

Year	Academic Writing Centre
2016-17	36
2017-18	27.5

Research

As research is an area of growth in GMIT as it progresses towards Technological University status, the library supports research by way of:

- 1. Training workshops in Endnote, Database searching and referencing using Microsoft Word, research support.
- 2. LibGuides on:
 - a. Getting Published
 - b. Open Access
 - c. Research and postgraduate students
 - d. Research@THEA
 - e. Endnote online
- 3. Research@THEA repository
- 4. Extensive collection of print books on research writing and dissertations and writing for PhD.

The number of hours delivered for Endnote, Database Searching, Referencing for Word and Research support 2013-2018:

Year	Endnote	Databases	MS Word Ref	Res. Support
2013-14	34			
2014-15	27	20	6	
2015-16	39	23	5	
2016-17	29.5	25		
2017-18	27	29	4	5.5

Research support sessions commenced in February 2018.

Regional remit

GMIT Library supports its regional remit by providing external membership as previously mentioned as well as reciprocal borrowing policies in place with the CUA, Athlone IT, the Marine Institute and NUIG.

A memorandum of understanding is in place with the Galway Community School (GCS) to support pathways from colleges of further education into third level education in GMIT. Library staff deliver information skills workshops in the GCS at the start of the academic year as part of GCS induction week. This initiative is in place since September 2017.

GMIT library also has a memorandum of understanding with the Galway Clinic for its nursing staff. This initiative includes borrowing privileges in GMIT library as well as on site guest Wi-Fi access to its electronic resources subject to licensing agreements.

Technical Services

Acquisitions

The library acquisitions department is responsible for selecting, ordering, receipting and managing the purchasing of all library stock in all formats. A collection development policy is available in appendix 9 and it is updated on an annual basis. The library budget is allocated by the Finance department and the library apportions the budget to cover print books, ebooks, print journals, ejournals, databases as well as covering the entire cost of running the library that includes:

- Travel and subsistence
- Staff Development
- Stationery and office materials
- Computing
- Equipment additions
- Interlibrary loans
- Binding
- Memberships
- Library service contracts
- Miscellaneous items

The following table indicates the declining library budget over the last five years from a high of €367,000 for 2008:

Year	Budget
2014	271,000
2015	274,177.42
2016	216,161.55
2017	214,000
2018	211,000

In order to stay within budget, the library had to cancel the following databases and journals and reduce the amount spent on books: (Galway Campus):

Database Name	Cost
Academic OneFile	10,279.50
Emerald	11,910.90
IEEE	8,996.97
Foodwatching	1,700.00
Total	34,978.37

Mayo Campus budgets 2014-2018

Year	General Library (Business, Humanities and Technology, Library administration)	Nursing, Health Sciences and Social Care	Continuing Ed. Spend (*budget not managed by library but library resources purchased from and coded to budget)	Total Budget Spend
2014	19,000	27,000	298.98	46,298.98
2015	16,000	27,000	300	43,300.00
2016	10,000	25,000	1,154.94	36,154.94
2017	14,669	28,875	1,945.02	45,489.02
2018	10,000	32,300	1,632.99	43,932.99

Budget breakdown (calendar year) Mayo Campus:

	Books &	<u>Ebook</u>	<u>Journals</u>	<u>Dbase</u>	<u>ILLs</u>	<u>Admin</u>	
	<u>DVDs</u>	<u>databases</u>		subscriptions			
2018	€8,480.92	€295.20	€22,388.16	€10, 748.99	€257.17	€1,762.55	
2017	€8,684.60	€2,391.91	€18,797.95	€14,125.32	€69.14	€1,420.10	
2016	€3,224.84	€2,442.61	€17,942.25	€10,131.51	€224.74	€2,188.99	
2015	€2,761.01	€5,070.37	€17,630.40	€13,537	€1,003.08	€3,288.51	
2014	€5,585.91	€3,779.47	€19,848.77	€13,148.70	€385.05	€3,551.08	

Mayo Campus cancellations:

Database Name	Cost	
British National Formulary	808.15	
Clinical Skills Online	1,080.00	
Encyclopaedia Britannica	413.00	
Safari Tech Books	2,056.00	
Total	4,357.15	

Galway campus journal cancellations:

Journal Name	Cost
Accountancy	510.99
Antiquity	900.00
Antiquity (online)	918.12
Aquaculture Ireland	15.10
British Jrl Biomedical science print	452.00
Business Plus	25.32
Chicago Studies	49.37
Cineasta	90.00
Der Deutschunterricht	130.92
Deutsch Perfekt	96.87
Economic & Social review	165.55
Economic & Social review	165.55
Finance & development	52.66
Finance Dublin	316.10
Focus	271.53
Fremdsprache Deutsch	15.92
Hatchery International	43.34
Innovations in Ed & Teaching Intern	992.00
International jrl pedagogy course	698.08
International jrl heritage studies	658.80
Irish literacy supplement	16.50
Irish Skipper	45.00
Irland Journal	39.58
Journal of historical geography	922.63
Journal of sustainable tourism	744.40
Journal of sustainable tourism	744.40
Journal of weavers, spinners & dryers	40.00
Leonardo	87.86
London review of books	184.93
Management	72.43
Nature	6582.49
Presse und Sprache	15.00
Proceedings Irish Biblical Association	15.00
Proquest dissertations & theses	881.91
School science review	142.50
Science print	1901.69
The moth	50.00
Times Higher Education Supplement	175.00
Tour Hebdo	227.79
Total	15,454.02

Mayo Campus journal cancellations:

Journal name	Cost
Medico-Legal Journal of Ireland	506.50
Riba journal	110.86
Managing information	415.29
Nursing standard	489.19 (re-subscribed in 2016)
Authentik en Francais	78
American Journal of nursing	522.17
British medical journal	1281.35
BMJ quality and safety	873.57
Journal of wound, ostomy, continence	510.13
Journal of nursing administration	773.07
(JONA)	
International journal Heritage studies	1021.42
Which	200
Cilip	158.90
Journal of architectural conservation	391.49
Nursing times	403.55
Consumer choice	116
Architecture Ireland	163.65
Construction news	291.99
Total	8307.13

Serials

The serials department forms another essential function of the library service. With the proliferation of electronic journals and the advantages inherent in electronic access it is the strategy of the library to move away from print journals due to their limitations to electronic journals. This is a prolonged process due to publishers' terms. Some suppliers only supply the electronic version if the library also purchases the print version. Others do not have electronic versions available. Locally some academic staff prefer print journals. The library checks databases on an annual basis to ensure there is no duplication of access and liaises closely with academic staff to determine if any print journals should to be cancelled. A full listing of subscribed journals is available in appendix 10.

Print journals are regularly checked into the library management system and overdue issues are claimed via Ebsconet. Workflows involved are time consuming and regular tracking is required by library staff.

It is the policy of the library to evaluate storage of print journals on a yearly basis. Some journals are passed to academic staff, some are withdrawn and made available to all patrons and some are boxed and kept in the collection.

Cataloguing

All library material is catalogued according to the Anglo-American Cataloguing Rules (AACR) and the Resource Description Access toolkit (RDA). The Library of Congress is used for subject headings. Where possible records are downloaded from either the Library of Congress, Trinity College Dublin or other reputable repositories. All records are enhanced to the third level of description and all local item information is inserted to ensure effective retrieval for the library user. Procedures and manuals are in place and updated as needed. Consistency across the campuses is adhered to and staff regularly confer to ensure standards are upheld. All items are classified according to the Dewey Decimal Classification System (DDC) based on the latest edition (23rd edition).

The library collection is kept current subject to funding to ensure it supports the learning and teaching in GMIT. However, with budget restrictions over the last five years the amount of library acquisitions has reduced substantially. With new courses coming on stream particularly Sports Science and Bio-engineering, it is important to increase the investment to adequately cater for these developments. The following table indicates the reduction in the purchase of print books due to budgetary cutbacks:

Year	Book expenditure
2013	52719.13
2014	30612.98
2015	36753.77
2016	22002.74
2017	23380.52
2018	28,134.31

Weeding policy

Stock is weeded according to the following criteria and is included in the collection development policy in appendix 9:

- Circulation statistics: low item circulation is an indicator of usage and usefulness –obtainable from the Koha library system
- Multiple copies of superseded editions: extra copies of superseded editions may be removed from current circulating stock
- Back issues of serials that are not held for reference: after a period of 2
 years these journal volumes are removed from the library and offered to
 GMIT staff/students
- Isolated issues or incomplete runs of serials which may have ceased publication, or the subscription may have been cancelled.
- Print journals which are now in electronic format with back issues available.
- Items where the subject matter is no longer part of the teaching curriculum or research at GMIT and is of minimal interest to GMIT stakeholders.

Inventory

It is the policy of the library to carry out an inventory of the print collection on an eight-yearly cycle.

Donations

Whilst the library appreciates donations from interested parties it can only accept items based on the following criteria:

- They are of relevance to the teaching and learning or research needs of GMIT
- They have not been superseded by newer editions
- They are in good condition
- The donor relinquishes all rights to ownership and the library may dispose of them in future as it sees fit.
- Items must be delivered to the library in question
- The donor signs a donations form, affirming the above terms and conditions.

Systems

Technology has transformed the way in which libraries operate and as such implementing and maintaining IT systems is a very significant function of the library. Electronic access to academic information is essential to support students in their learning and teaching. Databases must be purchased and renewed annually. Usage trends must be recorded and evaluated. Links to resources must be regularly checked and maintained.

The following table indicates the level of database usage over the past five years:

All entries are Searches unless otherwise stated							
EBSCO regular searches		2018	2017	2016	2015	2014	
(up until 30-09)							
Westlaw		986	834	765	1481	2503	
Web of Science		3165	3687	3921	4169	3626	
UK Eire Reference Centre		332	411	173	233	525	
Teacher Reference Centre		439	218	88	48	79	
Taylor & Francis		1159	774	2675	737	614	
SportDiscus (Sept 2017-)		10258	2993				
ScienceDirect		10656	8938	15566	30477	26295	
Regional Business News		444	218	62	59	183	
Omnifile		599	671	910	1159	1824	
Medline		643	467	124	81	169	
LISTA		458	248	74	34	78	
JSTOR		1679	4236	3186	7408	7831	
Irish Newspaper Archive		5661	2030	2381	4098	1468	
Info4Education		705	1120	708	979	508	
Health Source Nursing		736	695	547	564	796	
GreenFile		453	233	57	29	83	
Emerald		309	948	7077	3882	3543	
CINHAL		2300	3962	1120	1115	1531	
Business Source Complete		845	1326	2406	2076	3103	
Academic Search Complete		1684	2296	7871	9301	9778	
TOTAL per year		43511	36305	49711	67930	64537	
JR1 - Full text requests							
	2018	2017	2016	2015	2014		
	(up unti	1 30-09)					
Wiley Interscience	690	1385	1086	1178	798		
UK and EIRE Reference	1050	1488	132	210	458		
Taylor & Francis	919	853	702	737	614		
SportDiscus	6447	1783	29930	na	na		
ScienceDirect	28104	34899	12	30477	26295		
Regional Business News - EBSCO	428	250	998	23	58		
Omnifile - EBSCO	1954	1964	4507	1159	1824		
JSTOR	3677	5315	2484	7408	7831		
Irish Newspaper Archive	4825	1658	447	4098	1468		
Ingenta Connect	11	21	3395	41	85		
Health Source Nursing - EBSCO	146	624	4492	564	796		
Emerald	1133	3194	100	3882	3543		
CINHAL - EBSCO	80	130	47	147	134		
Cambridge Journals - free Business Source Complete -	77	32	2342	52	37		
EBSCO	5228	4636	8315	2010	3029		
Academic Search Complete -	J220	4030	0313	2010	3023		
EBSCO	8250	8739	4459	11059	12174		
TOTAL per year	63019	66971	63448	63045	59144		

Ebooks must be purchased and maintained. The library subscribes to Ebsco's ebook collection and single title ebooks are also purchased in perpetuity. A full listing of single title ebooks are listed in appendix 11.

A vibrant and easily navigational website must be regularly maintained and updated and all guides converted to electronic format to cater for a diverse student cohort. Wordpress is used to administer the library website. Users need information at the touch of a button and the library must be in that space to support them. Teaching methodologies are changing and blended and online learning is very much a reality. Library resources must match that and so online tutorials and podcasts need to be developed and accessible to all users. A full list of podcasts, online tutorials and YouTube videos are listed in appendix 6 and 7.

In more recent years the library has realised the potential of social media to market and promote its services and to engage with its users. The library reaches out to its community using Facebook, Twitter, Instagram and maintaining a library blog. Usage trends is available in appendix 12.

Exam papers

The library is also responsible for the storage and dissemination of past exam papers to its users. It is the policy of the library to hold no more than four years of exam papers in the library webpage and to store the archive in a shared drive. Print exam papers are no longer kept in the library. Papers are downloaded from the GURU system and uploaded into the library webpage at

<u>http://exampapers.gmit.ie.ezproxy.gmit.ie/</u>
. They are only accessible to registered staff and students of GMIT.

Culture

The first priority of GMIT library is to support learning and teaching. However, it also has a cultural role to play and to that end the library arranges a series of lunchtime talks throughout the year but particularly during Library Ireland Week in November. A full listing of all lunchtime talks over the last five years are available in appendix 13.

The library also endeavours to run a series of exhibitions throughout the year and a full listing is available in appendix 14.

In April 2016 the library set up a book club for staff and retired staff. It meets on the first Monday and Thursday of every month. A list of all the books read is available in appendix 15.

The Moore Library also set up a reading club in the library where staff meet to discuss the books they have read.

A box swap box is available in the Dublin road library for users to exchange books and to encourage reading.

The library also requests books from book sellers to donate on World Book Night each year.

Each library has a fiction section and they are updated yearly subject to budgetary conditions.

School Liaison

The library liaises with the School Liaison officer to host library tours for visiting secondary school children and the library is also open to visitors on Institute open days.

4.3 Management, Organisation and Staffing

Resources

The following is the staffing levels in all campus libraries:

Dublin Rd

Title	Name	Grade
Institute Librarian	Margaret Waldron	Librarian
Deputy Librarian	Bernie Lally	VII (4 day week)
Deputy Librarian	Maura Stephens	VII
Assistant Librarian	Catherine McTigue	VI (4 day week)
Systems Librarian	Kathryn Briggs	VI (4 day week)
Senior Library Assistant	Barbara Faherty	V (2.5 day week)
Senior Library Assistant	Vacant	V (advertised)
Library Assistant 2	Helen Flatley	IV (3 day week)
Library Assistant 2	Deirdre Geoghegan	IV
Library Assistant 2	Colette Harlowe	IV
Library Assistant 2	Teresa Donnellan	IV (4 day week)
Library Assistant 2	Johannah Duffy	IV (Acting)
Library Assistant 2	Vacant	IV (advertised)
Library Assistant 1	Oriena O'Connor	III
Library Assistant 1	Aidan O'Callaghan	III
Library Porter	Eileen Kelly	Attendant (25 hrs p.w.)
Library Porter	Ciaran McCarthy	Attendant (25 hrs p.w.)
Library Porter	Mena Costello	Attendant (33 hrs p.w.)
Library Porter	Patricia Cunningham	Attendant (24 hrs p.w.)

CCAM

Title	Name	Grade
Library Assistant 2	Carmel Riordan	IV (Acting) 3 day week
Library Assistant 2	Oonagh Barry	IV (Acting) 3 day week
Library Assistant 2	Paula Madden	IV (Acting) 5 day week
Library Porter	P.J. O'Donnell	Attendant (20 hrs p.w)

Mayo Campus

Title	Name	Grade
Assistant Librarian	Majella King	VI
Senior Library Assistant	Olive Greaney	V (Bord Altannis funded)
Library Assistant 2	Anne O'Haire	IV (4 day week)
Library Assistant 2	Mary Hamrock	IV (4 day week)
Library Assistant 1	Deirdre Gannon	III (3 day week)
Library Assistant 1	Patricia Corduff	III (9 hours per week)

Organisational chart

The organisational chart illustrates the reporting structure in each campus.

The organisational chart for all campuses is available in appendix 16. There are two Deputies in the Dublin road campus. One for reader services and one for bibliographic services and systems. The Assistant Librarian in the Dublin road campus manages the CCAM library and reports to the Librarian. In the Mayo campus the Assistant Librarian manages the Moore Library and reports to the Librarian. Since 3rd September 2018 the newly appointed Assistant Librarian in Letterfrack now reports to the Librarian.

Job descriptions

A full listing of job descriptions is available in appendix 17.

Consultation

Staff participate in the continual improvement of the library service through informal and formal meetings. Informally staff frequently express their ideas of how processes can be improved and once discussed and approved they are implemented. Formal meetings of all library staff in Dublin road take place thrice yearly. Agendas are circulated in advance and minutes are compiled and circulated shortly after the meeting. Actions and decisions are documented in the minutes and responsibilities assigned. The Librarian meets with the Deputy Librarians on a regular basis and agendas and minutes are also circulated. The Deputy Librarians then meet with their sectional staff to communicate and consult on issues arising from these meetings. This provides two-way communication and consultation.

Formal meetings are also scheduled with each campus and the Librarian meets with them three or four times per year. Agendas and minutes are circulated, and actions and responsibilities assigned. Minutes are shared between campuses for communication purposes.

Informally, staff in all campuses communicate via email and phone and there is very good interaction between all libraries. The intercampus library staff development day also cements the library service as a cohesive unit. Evidence from the library staff questionnaire also indicates the level of satisfaction of communication between the campuses.

Decisions are made by involving all staff formally by way of formal meetings and consultation. The minutes of all meetings provide evidence to this effect and they are available to the panel by request if required.

The following table details the series of formal library meetings over the last five years. Castlebar library formerly reported to the Head of Centre in the Mayo Campus but in 2012 reporting protocols changed to the Institute Librarian and hence formal meetings commenced in that year. Formal meetings also commenced with the CCAM library in 2015 where originally meetings were more of an informal nature:

	Date
Mayo 3	^{3rd} April 2012
Mayo 2	21 st June 2012
Mayo 2	26 th Oct 2012
Mayo	I th Dec 2012
Galway 1	L8 th Sept 2013
Mayo 2	27 th Nov 2013
Mayo 2	I th April 2014
Galway 1	19 th March 2014
Galway 1	L8 th June 2014
Galway 1	17 th Dec 2014
Mayo 1	13 th Jan 2015
CCAM 1	15 th Sept 2015
Galway 1	L6 th Sept 2015
Mayo 1	17 th Sept 2015
Mayo 2	23 rd Nov 2015
CCAM 2	24 th Nov 2015
Galway	5 th Jan 2016
Mayo 1	19 th Jan 2016
Mayo	I th March 2016
CCAM 9	th May 2016
Mayo 1	L6 th May 2016
Galway 2	29 th June 2016
Mayo 7	7 th Sept 2016
Galway 2	21 st Sept 2016

CCAM	19 th Oct 2016
Mayo	22 nd Nov 2016
Galway	18 th Jan 2017
Mayo	19 th Jan 2017
CCAM	28 th Feb 2017
CCAM	21 st June 2017
Galway	26 th July 2017
CCAM	15 th Nov 2017
Galway	17 th Jan 2018
Mayo	29 th Jan 2018
Mayo	21 st May 2018
Galway	30 th May 2018
CCAM	18 th July 2018
CCAM	7 th Nov 2018
Mayo	19 th Nov 2018
Mayo	4 th Feb 2019

From 2016 it was decided to have formal meetings between the Library and Deputy Librarians. The Library management team. The following is a list of the meetings held so far:

Date
7 th Sept 2016
12 th Oct 2016
9 th Nov 2016
14 th Dec 2016
9 th Feb 2017

21 st Dec 2017
7 th Feb 2018
23 rd May 2018
4 th Sept 2018

4.4 Staff Development and Training

There are both formal and informal procedures in place for library staff development. Informally staff are invited to sit in and observe all Information training sessions for library users. Cataloguing training is delivered informally to other members of staff who express an interest in this area. Members from all campuses confer and discuss with each other on issues pertaining to their area. This is by way of phone calls and emails and face to face discussions when the opportunity presents itself.

Formally, GMIT library holds an annual intercampus library staff development day each year in June. This is an initiative that arose from the 2006-2011 first library strategic plan. It is an opportunity for the library service across the four campuses to get together to network and undertake library workshops. All libraries close for this day with the approval of the Registrar so all staff can attend. A list of the agendas for staff development days from 2012 to 2015 is available in appendix 18. In 2016 the staff development day changed format to an away day to Dublin to Collins Barrack to avail of the 2016 commemoration exhibition. The 2017 staff development day consisted of a visit to the Galway Museum and in 2018 staff travelled to the Castlebar campus for a tour of the library and a walk to Turlough Museum and archive area.

The GMIT staff development office and the IT Department deliver training workshops throughout the year and library staff avail of these opportunities. A full list of library staff attendees at these workshops is available in appendix 19.

Members also attend the annual seminars of the Western Region of the Library Association of Ireland. A list of attendees is available in appendix 20.

The relevant staff members attend other Library Association of Ireland annual seminars each year especially the Academic and Special Libraries event and the LIR seminar. List available in appendix 19. Members also attended the annual Irish Innovation Users Group (IIUG) conference with the implementation of Millennium,

the library management system (LMS) from 2000-2016. A new LMS, Koha has recently been installed and staff will attend the Koha conference in May 2019.

A member of the library staff in the CCAM library has commenced the online professional Librarianship course from the University of Ulster. Another member of staff is pursuing the GMIT MA in Learning and Teaching. A staff member who completed a data protection qualification in Geneva has been seconded to the Data Protection Office and finally, another staff member who completed a PhD in Heritage Studies has been appointed the CUA coordinator for GMIT on a three-year fixed term contract. The majority of the library staff hold a primary degree while some have a master's qualification and one other staff member has a PhD in Modern History. All staff are encouraged and supported to partake of staff development initiatives. The staff development office funds the formal library qualifications and PhDs while the library is given a staff development budget each year to fund short courses and seminars.

4.5 Physical Facilities

GMIT Dublin Rd Library	4,086 sq.m	
Description	Quantity	Dimensions
PCs	85	
Photocopying Room	1	19.27sq.m
Multifunctional copier/printers	3	
Wireless	Yes	
Number of Seats	509	
Study Rooms	15	
IT Room	1	81.50sq.m
Silent Study Room	1	52.30sq.m
Training Room	1	67.00sq.m
Independent Learning Unit	1	30.30sq.m
Information Desk	1	52.50sq.m

Physical					
Infrastructure Description	Galway	CCAM	Castlebar	Notes on	
Description	Galway	CCAIVI	Castlebai	Castlebar	
Square Feet	4086 sq.m	442 sq.m	680 sq.m.	80 sq.m	
	·	•		additional	
				space for	
				special	
				collection	
No. of Floors	2	5	2		
Seating	509	90	120	50% wired,	
Capacity				12	
				networked	
Accesible via	Ctairs O Lift	Coirol stairs	Ctairs 0	workstations	
Accessible via	Stairs & Lift	Spiral stairs	Stairs & External Lift		
PCs on open	100	7	13		
access	100	'	15		
Multi	3	2	2	3 scanners, 2	
functional				A4, 1 A3	
devices					
Pcounter	✓	✓	✓		
printer/copier					
charging					
Self-issue	✓	x	x		
machine	4-				
Study rooms	15	0	1		
Study rooms	5	0	1		
with LCD					
Screens Archive Room	1	0	0		
Training	1	0	0		
Room	_	0			
IT Training	1	0	1	Doubles as	
Room	_		_	study room	
Silent zone	1	0	0	, , , , , , , , , , , , , , , , , , , ,	
study room					
Number of	91,277	15,579	18,999	Incl. theses +	
books				exam papers	
Wifi	✓	✓	✓		
Opening	59	36.5	45.5	Extends to	
hours 1st				52.5 for	
Term				winter	
0		26 -	40 -	exams	
Opening	66	36.5	49.5		
hours 2nd					
Term				<u> </u>	

Opening	70	36.5	49.5	Extends to	
hours 3rd				52.5 for	
Term				summer	
				exams	

Centre for Creative Arts & Media (CCAM):

The library occupies a space of 450 sq.m, provides 150 seats and consists of five levels accessed by a spiral staircase made of Irish oak in an open plan design. Low ceilings adorn each level and timber book shelving is integrated into the walls. The library has one main entrance and security is provided by means of a Bibliotheca/3M security gate. There is no wheelchair access internally in the library and there is no elevator.

The following is a list of all facilities in CCAM library.

Physical Facilities in CCAM Library	Statistics
Space	450sq.m
Total Seats	90
Books	12480
Periodicals	59
PCs	21
Multifunctional device	2
Sensitiser	1
Phone	1
P-Touch Machine	1
DVD Player	1
Smart label printer	1
Trolley	1
Books Returns Box	1

Set against the benchmarking standards as laid down by the Library Association Colleges of Further and Higher Education Group UK regarding office space the CCAM is sadly lacking as the following table illustrates:

Description	Benchmark	CCAM Library
Assistant Librarian Office	10sq.m	0
Reader Services		
Reader Services Workroom	20sq.m relative to staffing	0
Acquisitions/Cataloguing	20sq.m relative to staffing	0
Workroom		
Information Desk Ground Floor	30sq.m	14′ 4″ x 2′ 11″

An additional workstation was installed in CCAM in January 2017 measuring 1.6m \times 1.36m giving a total of 2.176m2. The information desk space is 5.65m \times 2.28m totalling 12.882m2.

Moore Library Mayo Campus

Located on the Westport Rd, in Castlebar, the library occupies 680 sq. m and accommodates 119 seats. The library inherited the Dr. Enda McDonagh collection (formerly of Maynooth) in 2008. It totals circa 15,000 titles.

Letterfrack Library

The furniture library is located in Letterfrack and measures 246 sq. m with seating capacity for 26 on two floors.

4.6 Communication and Information Systems

Communication is multi-faceted. To function internally there are formal and informal processes utilised.

Formal:

Three general library staff meetings per year in Dublin Rd Campus
Regular library management meetings during the year in the Dublin Rd campus
Three/four library staff meetings per year with CCAM, Mayo Campus and laterally
Letterfrack library either face to face or via video conferencing.

Agendas are circulated in advance and minutes are distributed of each meeting held. The minutes outline the actions and decisions taken and they are followed up and outlined in a Librarians report.

Informal:

All staff are contactable by phone, email, yammer and face to face informally to deal with day to day requests.

Changes to procedures and decisions taken are either dealt with during face to face meetings or via email to ensure all staff receive relevant communication in a timely fashion. As staff are rostered at different times email is used to make sure all staff are informed.

Manuals, policies and written procedures are also in place so that staff are kept up to date on changes to the library service. These are available in a shared drive accessible by all the library staff. Some are available on the library website. They are also available in hard copy at the information desk and in the reader services office. Any changes made are approved by the library management team and circulated to the rest of the library staff for their input. Once approved by all they are made available. A list of policies and procedures are available in appendix 20.

Changes outside the library that affect the business of the library are communicated to the library staff primarily by email, informally face to face or in certain instances during the formal meetings depending on the schedule.

External communication to other areas of the college is also multi-faceted. Either formally via the management group and academic council or informally via email,

library newsletter, social media and insertion in the Institute plasma screens throughout the building.

IT Systems used are:

- Office 365 that includes SharePoint, outlook, groups
- Vidyo for video conferencing
- Skype for Business occasionally
- Social media that includes blogs, Twitter, Facebook, Instagram, YouTube
- Camtasia
- Moodle
- Library Management system: Koha
- Research repository known as Research@THEA
- Google Forms

4.7 Planning and Decision Making

The library plans for new services and innovations by working to a strategic plan. The first library strategic plan commenced in 2006 and the second in 2013. Both plans are available in appendix 21 and 22 respectively. Implementation plans were put in place and tasks completed during the lifetime of the plan. Details are available in appendix 23.

Innovations are also put in place as a result of feedback from formal library meetings. Minutes of meetings are available on request.

User requirements are tracked via annual student and staff surveys, suggestions boxes and online suggestions via ask a Librarian and the generic <u>library@gmit.ie</u> email account. Feedback to surveys is documented and made available on the library website annually. The latest student and staff surveys are available in appendix 2 and 3 respectively. Feedback on both surveys is available in appendix 24.

4.8 Internal and External Engagement

Internal Engagement:

The library engages internally both formally and informally. The following is a list of the formal internal committees that library staff participate in:

Committee	Library Staff Representation
Academic Council	Librarian
Management Group	Librarian
Learning & Teaching	Librarian
Registrar's Executive Meeting	Librarian
Plagiarism	Deputy Librarian Readers Services
Engineering Masters Design Group	Subject Librarian Engineering
Disciplinary committee occasionally	Librarian

External Engagement:

The library engages externally with the following partners:

Name	Library Staff Representation
Galway Community School	Librarian and Information skills team
Galway Clinic MOU	Librarian
NUIG Reciprocal Borrowing	Deputy & Assistant Librarian Reader
	Services
CUA/AIT/Marine Institute Reciprocal	Deputy & Assistant Librarian Reader
Borrowing	Services
Acquisitions Group of Ireland	Deputy Librarian Bibliographic Services
THEA Librarians	Librarian
RIAN	Librarian
Business Librarians	Deputy Librarian Bibliographic Services
Project Working Group Educampus	Librarian
Library User Group Educampus (LibU)	Deputy Librarian Bibliographic Services

Galway Community School (GCS):

To underpin the memorandum of understanding between GMIT and GCS, the library delivers an Information Skills workshop each year to the PLC students in GCS. The workshops consist of:

- Citation/Referencing
- Plagiarism
- Google Searching
- Academic Writing.

This initiative commenced in September 2017 and is to continue annually.

Galway Clinic:

The library signed a memorandum of understanding with the Galway Clinic in April 2018 to offer the nursing staff free membership and borrowing privileges in GMIT library. There is a very close relationship between the Galway Clinic and the Nursing Department in GMIT Mayo campus.

Reciprocal Borrowing collaborations:

As part of our regional remit, GMIT library have entered into reciprocal borrowing arrangements with NUIG for current staff and research postgraduate students. Similar arrangements are in place in the CUA, Athlone IT and the Marine Institute for our undergraduates, postgraduates and staff.

Acquisitions Group of Ireland (AGI):

The Deputy Librarian for Bibliographic Services currently acts as Chair to this group. Membership consists of acquisition staff across the THEA, University and special library sector.

THEA Librarians:

The librarians in each Institute of Technology meet three to four times per year to discuss issues of mutual interest and to progress the THEA library sector in a strategic direction.

RIAN:

The librarian serves on the RIAN board that includes University and Special Library personnel. RIAN is a portal to open access research publications in the Irish educational sector.

Project Working Group (PWG) Educampus:

The PWG provides guidance and advice to Educampus on the project implementation of the new Library Management System (LMS) Koha that has been tendered for and installed across the sector in 2017.

Library User Group (LibU) of Educampus:

This group is comprised of functional specialists in each library in the THEA sector who meet to progress and develop the Koha LMS to satisfy the needs of each library.

4.9 Quality Assurance

Quality assurance is measured via surveys and suggestions and feedback relayed back to the library users.

A google form is in place at the information desk in all four campus libraries where queries and issues are tracked. They are analysed and processes put in place to improve the service. For example, most issues in CCAM library relate to printing and IT issues. This information was relayed to Computing services who then installed nine extra PCs and one extra multifunctional device to cater for demand.

Usage data on electronic resources is analysed annually and those exhibiting low usage are cancelled. The IEEE database was cancelled based on the low usage of this particular database.

Print journals are investigated each year to determine if they can be cancelled or available electronically to ensure the best usage of resources.

Circulation transactions are generated regularly to determine monthly and hourly transactions at the information desk. This indicates peaks and troughs during the day so that targeted rostering of staff is optimum during these times. Recent trends are indicating a slight dip in print transactions and so the library is responding by putting extra library services in place to enhance the service for the library users. Research support is a new service put in place in 2018 to support users who need assistance with assignments and research on a one to one basis or small group workshops. Drop in sessions are available on a regular basis. The help zone is another new initiative set up in 2016 to provide one to one assistance to library users. This service is available at the information desk Mon-Fri 9.30am-5.00pm.

The Librarian attends the Technological Higher Education Association (THEA) librarians' meetings regularly to ensure GMIT Library is fully embedded in the sector.

5. Progress Report Since Last Review

The last review of the library took place in November 2007 and the following are the major developments of GMIT Library:

The Moore Library, Castlebar Campus, GMIT.

2007-

Library Information skills training in use of electronic resources arranged with lecturers for all first years. Purpose: to introduce students to the library's electronic resources and to encourage the use of electronic resources.

2009

Library Lunchtime events, open to students and staff, one per term:

- Contempo, Galway Ensemble performed on library 1st floor.
- 'Wealth Management for 'Middle Income' earners'! Speaker: Michael Shovelin, GMIT.
- Grow your own Vegetables Organically'. Speaker: Lynda Huxley, GMIT.

2009

Former President of Ireland Mary Robinson performed the official launch of the Rev. Professor Enda McDonagh collection of books and papers. She unveiled a commemorative plaque in the library and all attendees were invited to view the collection which is currently housed in a room immediately above the library. Western Regional Section networking morning for library staff in Western region. Public library and National museum library staff attended the Video Conferencing session.

Library Strategic Plan, 2009 - 2014 compiled. Consultation took the form of student and staff focus groups, a student comment sheet blitz and an e-mail campaign.

2010

Library staff to attend Academic program board meetings.

2011

Library Ireland Week

Lunchtime talk:

Dr. Fidelma Creaven on "Our campus in 1901 District Lunatic Asylum: A History."

2012

Library Ireland Week

The library had three half days (Tuesday, Wednesday, Thursday) of open access to the McDonagh Collection. Students and staff were invited to browse the collection under the watchful eye of library intern Stephen Fahy.

2015 (December)

School Business Partnership Program: groups of students from local secondary school on campus with the objective of investigating difference careers, including that of the Assistant Librarian and to see campus programmes and facilities.

Staff representation on committees:

2007-Health Sciences Library Group of Library Association of Ireland (HSLG, LAI).

2008-Western Regional Section of Library Association of Ireland (WRS, LAI).

2009- St. Mary's Heritage Committee Castlebar (St Mary's was the former Psychiatric Hospital, now site of GMIT campus)

2009- Contact established with Linen Hall Theatre, Castlebar. Promotional material delivered weekly to the library to advertise weekly theatre events.

Dublin Rd & CCAM Libraries:

The following initiatives have been completed as a result of the strategic plan 2006-2011 (first library strategic plan):

Task	Completed
Customers Service Level Agreement	
Annual staff survey	From 2007
Collection Development Policy	From 2006
Implement Electronic serial claiming	
Stock inventory annually	From 2006
Information Skills Module	From 2006
Risk Assessment H&S	
Implement Web Access Management	2006
Intercampus Staff Development Day	From 2007
annually	
Marketing plan	2008
Promote multimedia	Ongoing
Special Needs Policy	2008
Annual report	From 2012
Disaster plan	Yes
Web opac developed and maintained	From 2005
Digital Mapping Project with Public	2006
Library and NUIG	
Student survey annually	Commenced 2005
Suggestions box purchased	2006
Change machine purchased	2006
Extra CCTV cameras purchased	Installed May 2005
Purchase of Syndetic Solutions	2006
Information skills module delivered to	2007
Letterfrack	
Microsoft Office installed on all student	2007
PCs	
EndNote referencing software	2007
purchased	

Book returns box purchased for Dublin Rd campus and CCAM for outside the library	2007
Information skills module integrated into the Learning to Learn Module	2008
Recital by Contempo Quartet in Dublin rd on two occasions	2008
Book pulley installed in CCAM library	2009
Purchase of LibraryThing	2009
Camtasia purchased to produce online tutorials	2009
WebPac fully searchable in Irish	2009
Discovery Service purchased (Summon)	2010
E-journal portal implemented	2010
Safari E-books purchased Mayo Campus	2010
Library opening hours extended 9am	2010
and closing 10pm Mon-Thurs with	
porter only service	
Library blog implemented	2010
Social media policy	2011
Inter institutional staff development day GMIT/Sligo/AIT	2011
Strategy to move to ejournals away from print	2011
Strategy to move to e-dissertations	2011
New overdue policy	2012
Text messaging to recall items requested	2012
Literacy initiative drop box	2012
Booklet on Harvard Referencing Style	2012
produced by the library and brought	
before Management group and	
Academic Council	
Silent zone first floor	2012
Mobile phone policy	2012

The following recommendations from the Library Review in 2007 were put in place:

- Audio visuals available for lending and more audio books and DVDs purchased for the library
- Library opening hours re-scheduled to cater for exams before Christmas
- A coffee dock is located in the foyer outside the library
- The information skills module is embedded in the Learning and Innovation Skills Module (LIS)
- A lift was installed in the CCAM library
- Funding acquired from the Research office to purchase EndNote referencing software and training given by library staff
- The Moore Library reports to the Institute Librarian but budgets remain separate
- Reciprocal borrowing policy in place with NUIG
- Reciprocal borrowing policy in place with CUA/AIT
- Photocopying now the responsibility of Computing Services provide a seamless printing/copying service to the student
- Multimedia room re-purposed to a silent zone for individual study
- Research room re-purposed to a multi-functional room for library inductions, information skills, Academic Writing Centre & Maths Learning Centre. Open for student study when not in use or coming up to exams.
- Module manager embedded in the Institute that greatly improves the provision of core and recommended texts, by accessing reading lists
- Online form available on library website to automate the process of ordering books
- Suggestion box available for student input
- Student survey conducted on an annual basis
- Focus groups formed to feed into library strategic plan 2011-16
- KPIs used to determine effectiveness of library strategic plan
- Annual reports for 2012-13, 2013/14
- Staff development encouraged and facilitated, see appendix 18, 19, 20, 21
- Archivist recruited in 2016 to bring the Enda McDonagh collection to a conclusion. Deposit agreement drawn up and signed off by Professor McDonagh, policies and procedures in place and training provided to library staff.
- Printing/copying service implemented in all three campus libraries

Library Ireland events 2007-2018:

2007:

Lunchtime talks:

Michael D Higgins on recent book Breda Joyce on Energy Conservation Peadar O'Dowd Galway City: A long story

Events:

Engineering staff gave a presentation to four visiting schools Hotel School treating all the students to non-alcoholic cocktails

2008:

Lunchtime talks:

Dr. Bernadette Cunningham "Galway and the Annals of the Four Masters." Professor Raymond Gillespie "A Galway heretic in the sixteenth century." Mr. William Henry "Galway and the Great War."

Events:

Engineering demo for secondary school students
Hotel School treating secondary school students to non-alcoholic cocktails

2009:

Lunchtime talks:

Gearoid O'Tuathaigh on GAA at 125 Vivieen Dick on her recent film productions

Events:

Lunchtime concert by Galway's ConTempo String Quartet

2010:

Lunchtime talks:

Dr. Kieran Hickey, NUIG on "Wolves in Ireland."

Marie Finnegan, lecturer in GMIT on "The Irish Economy: one hit and two misses."

Dr. Miriam Moffitt, NUIM on "Soupers and Jumpers: Protestant missions in Connemara."

Events:

Engineering demo for secondary schools and tour of Hotel School

2011:

Lunchtime talks:

Mr. Joe Loughnane, GMIT on "Researching Irish Military history: a personal view." Mr. Kieran Hickey, NUIG on "Climate change and natural disasters in Ireland." Ms. Anne Harkin Petersen on "Abstract expressionism and Mark Rothko."

Events:

Library quiz for secondary school students
Engineering demoed the "Theodolythe" instrument to secondary pupils
School tour of Hotel School
Library demo of old Galway papers on microfilm to students
Fines amnesty

2012

Events:

Traditional concert with Sean Moloney and friends featuring music from Patrick Kavanagh's Tarry Flynn by Sean Moloney, Accompanied by Philip Doddy, fiddle and whistle, Caroline Locke, piano, and Irene Moloney, bodhran and mandolin.

Exhibitions:

2008:

The 1651 Cromwellian Siege of Galway," by Judy Ratliff, a student in Heritage.

The following developments were implemented from the library's strategic plan 2013-16:

Pillar linked to GMIT Strategic Plan	Library Development
Learning & Teaching	Module manager used to update library
	collections
Learning & Teaching	Academic staff library induction offered
Learning & Teaching	Collection Development policy reviewed
	annually
Learning & Teaching	Online tutorials of information skills
	developed
Learning & Teaching	Drop-in database sessions offered
Learning & Teaching	Training needs analysis of library staff
	conducted
Learning & Teaching	Library initiated the forming of the
	Academic Writing Centre by providing a
	space for it in the library. Also provides
	online booking and a webpage for
	same.
Learning & Teaching	Provides space in library for a Maths
	Learning Centre, provides online
	booking and a webpage.
Learning & Teaching	Risk assessment carried out annually
Learning & Teaching	Extra security cameras installed
Learning & Teaching	Two extra porters employed
Learning & Teaching	Multimedia repurposed to Silent Zone
	Silent zone space created on first floor
	Mobile phone policy in operation
	New sofas purchased
Learning & Teaching	Archivist employed and Enda
	McDonagh manuscript collection
	complete. Procedures and policies
	developed and complete
Collaboration & Alliances	CUAL repository purchased as part of
	CUA collaborative initiative
Collaboration & Alliances	Reciprocal borrowing policy in place
	with NUIG, CUA, AIT & Marine Institute
Collaboration & Alliances	Membership of AGI, Koha community,
	Educampus, THEA Librarians, Business
Daniel O Division	Librarians, LIR
Research & Development	Content added to CUAL repository
	Steering committee in place within CUA
December 9 Development	CUAL policy developed
Research & Development	EndNote training expanded and drop-in
	sessions offered to both students and
	staff

Research & Development	Library inclusion in postgraduate
	training day
Research & Development	Research support sessions developed
	and sessions offered
Research & Development	Single ebook purchased in perpetuity
	Subscribes to Ebscos's ebook collection
	EDS discovery platform implemented
Student-Community Engagement	Promoting external membership
	Offer onsite wireless access
Student-Community Engagement	More exhibitions offered
	More school visits
	Cuirt Festival held an event in the
	library during the Cuirt festival
	Library Ireland Week activities held
	annually
Internationalisation	Funding obtained from International
	Office to purchase books
	Dedicated induction tours for
	international students

Other developments include the implementation of a new Library Management System (LMS), Koha in 2017 as part of the MIS tender process for the Institute of Technology sector now known as the Technological Higher Education Association (THEA).

Extra functionality acquired includes a new research repository for the entire THEA sector. This replaces the CUAL repository. Libraries that previously did not have a repository now have access to one and are well placed to cater for the mandatory requirement from Horizon 2020 to have publicly funded research deposited in an open access repository.

Reading list software called Keylinks is also part of the acquisition and while not currently implemented in GMIT it is planned to do so for the next academic year. This will greatly enhance the usage of the libraries' collections and improve the overall user experience.

An electronic resource management system, CORAL has also been implemented as part of the tender implementation.

5.1 Data gathering

An extensive data gathering process took place in order to gain comprehensive feedback on how the library is performing and the level of satisfaction with the service. It included qualitative data from various focus groups and quantitative and qualitative data from online surveys. A list of focus groups and online surveys is provided in 5.4.1 above.

Semi-structured questions were used for all the focus groups and individual interviews and focused on three main areas:

- 1. Engagement
- 2. Satisfaction
- 3. Communication

Sharepoint was used for online surveys and responses were analysed by downloading the data to an excel sheet. Survey questions are available in appendix 2 and 3.

An anonymous online form using Google forms was used to gather feedback from library staff as well as a face to face brainstorming meeting. Online form questions are available in appendix 25.

5.2 Internal stakeholder perspective

The following details the qualitative data obtained from internal focus groups and individual interviews:

1. Engagement:

1. What is your experience engaging with the library service?

Focus Group	Response
Undergraduate students	CCAM has an impressive collection of art books.
	Continuity of staff is important.
	Changeover to new ebook supplier caused problems with access.
	Dublin road students borrow books and use the library website to renew books.
	The self-issue is frustrating when it doesn't recognise some ID cards.
	The temperature is cold and noise leaking from headphones is annoying.
	Mayo Library: physical library is important. Prefer actual books to online reading.
	Quiet atmosphere. No distractions like home. Get into study mode in the library.
	Mutual respect for fellow students.
	Staff pleasant and encouraging.
	Help available.
	Experience conducive to working well.
Postgraduate students	Perception is that the library is judged on collections rather than experiences.

Staff	1,
Professional Management & Support	A support to their personal studies.
	Ordering new books is done in a timely manner. The only issue is the budget constraints.
	One member of staff said, "I couldn't do my job without the library facilities."
	Staff have got positive feedback from students they are happy with the service they get.
	If extra books are needed for a class/lecturer no problem taking out more than the limit.
	Staff are helpful and very accommodating.
	the library put together by the library staff. Mayo Library: Fantastic service
	There are some very creative displays in
	Library staff are wonderful and very engaged. It's great to have such a friendly service in a communal area of the college.
	The library staff are very interactive, uplifting, and positive with a can-do attitude. Nothing is ever a problem.
Academic Staff	Engage with the library a lot while undertaking professional development and find the library very helpful.
	Research students require a more focused response and receive a more personal service.
	Staff are brilliant, helpful and kind and they feel comfortable approaching the staff.

	Mayo library: positive on the whole. Good engagement with staff, pleasant space to visit.
Heads of Department	Very good experience and feels the library is judged not just by collections but by experiences.
	Excellent experience and the environment is very good but resources are a big issue.
	Mayo: library is essential and core within the campus. One of the most important services.
Registrar	Great support while studying for PhD particularly the interlibrary loans service for sourcing books.
	Received assistance with referencing and EndNote having availed of one to one sessions as well as a workshop.
	I haven't engaged with the library here in relation to databases.
Assistant Registrar	I attend the book club which I feel is a social teambuilding initiative across the Institute.
Head of Department Interview	Excellent, quick answers regarding arranging tours and Learning and Innovation Skills (LIS) training.

2. Do you engage with the library, how and where?

Focus Group/Interview	Response
Undergraduate Students	CCAM students engage more with the physical library to browse and borrow books.
	Mayo library: some students have a recommended reading list and borrow books regularly.
	Other students didn't get a list.
	IT books out of date.
	Some art books out of date.
	Request books from CCAM library.
Postgraduate Students	Mostly online rather than physical library particularly articles as opposed to ebooks.
	Use the interlibrary loan service mainly.
	Applied for NUIG reciprocal borrowing library card.
	Engage with library via email, desk service and online library.
Academic Staff	Mainly ordering books, interlibrary loans and accessing online resources.
	Use a combination of online and physical resources particularly JSTOR and newspapers.
	Mainly from my office and then I drop into the library to pick up material.
	Mayo Library: Lack of budget dictates how much contact they have with the library staff.
	Luckily for the heritage department there has been several donations which were greatly appreciated.

	Attend events in the library.
	Personal visits.
	Emails/phone calls.
	Staff have requested some ILLs and have been very happy with the service.
Professional Management & Support Staff	For library tours for international students.
	Mayo library: Support staff work in tandem with library staff especially in exams, registration, induction etc.
	Attend events in the library.
	Personal visits.
	Email/phone.
Heads of Department	Only with the physical library due to very little lecturing hours and no distance education students.
	Felt the library modules that complement the LIS module are fantastic.
	Prefer print over online books and also use exam papers.
Registrar	Print and use interlibrary loan service a lot.
	Attended referencing training.
Assistant Registrar	Sporadic virtual user and use it when the need arises.
Head of Department/Interview	Mainly ebooks for the students.

3. How do you feel about the physical space in the library? Is it a welcoming and comfortable environment? Would you change anything?

Focus Group/Interview	Response
Undergraduate Student	Physical space is impressive and beautiful but the stairs are noisy (CCAM)
	Study rooms are fit for purpose.
	Temperature can be cold.
	Mayo Library: Bad layout of PCs upstairs.
	Space too confined and uncomfortable.
	Some chairs back-to-back hitting off one another if a user moves.
	Easy access to books on shelves.
	Redesign IT area.
	A quiet environment, always access to a seat/desk for study.
Postgraduate Student	Doesn't use the physical space due to alternative research space in the Institute.
	Happy with the physical space and the quiet room is a great addition.
	Study rooms are an excellent service.
	Sometimes need to use noise-cancelling earphones when working in the library to reduce surrounding noise.
Academic Staff	Very good and welcoming.
	Front doors are too off-putting, glass would be more welcoming and open.
	It is wonderful.
	Café foyer outside is an asset, almost an extension of the library space.

CCAM library is beautiful. Mayo Library: One of the most important things in a third level institute is a library. It is a necessary service for students to be able to access academic collections in all formats to support their learning. Library is currently very warm and welcoming, but it could be bigger. Enda McDonagh is a very good collection and useful. Library is a nice open space with lots of light. It is a supervised area, so students know it will be quiet and can ask for assistance if they need it. Computers, scanners, photocopiers, quiet space are all very important. Some students have no access to broadband so an area which is quiet and a place where they can ask someone for assistance is vital. Staff are encouraging. Staff use the library for a quiet space and time out from their shared offices. Redesign IT area. Professional Management & Support Beautiful and impressive. The space is a Staff showcase. Proud of the Academic Writing Centre (AWC) and Maths Learning Centre (MLC) as they are a promotional pull for students to visit the library.

Improvements: more relaxed furniture

particularly near the fiction area.

	Mayo library: Warm, inviting, very peaceful. Art displays, events, newspapers, private lending are all
	positives.
	Computer layout is a problem.
	More use of the library space for events especially after 5pm perhaps?
Heads of Department	Lovely space and the individual study spaces are excellent.
	The library is a nice environment and can always find a quiet spot for quiet work.
	I like the space. It is quiet, comfortable and well heated. No improvements needed.
	Perfect.
	Mayo: Physical space remains very important for students despite increase in remote access. They need the physical space to develop a discipline and habit of study. Quiet and comfortable. Supervised by staff who can help with queries and use of equipment. All learning resources are in one place.
	Print books are important and print collection has aged in many disciplines. Adequate budget is vital to update print collections and buy eresources.
Registrar	It is the jewel in the crown, the only right facility we have. It is a key location.
Assistant Registrar	Aesthetically lovely.
	The chairs are a bit dated. Could do with changing.
	Lunchtime talks are a good idea. It makes you feel like we are in an academic institution. Broadens the mind and provides areas of interest outside of the normal working hours.
Head of Department/Interview	Wonderful, lovely environment.

2. Communication:

- 1. Do we communicate with you?
- 2. Which communication channels do you use?
- 3. Do you follow us in social media?
- 4. Can you suggest ways of improving communication?
- 5. Do we promote our services/facilities effectively?

Focus Groups/Interviews	Response
Undergraduate Students	1. The library communicates
G	successfully with students.
	Mayo library unaware of
	library's use of social media
	and unaware of screen at
	library desk.
	2. They like the email they
	receive before a book is due.
	Mayo students get
	information from class rep.
	Who copies library email and
	posts it to Facebook.
	·
	3. They receive college news
	via Moodle and Facebook and
	class reps. Mayo unaware of
	library social media.
	4. Use the canteen to market
	library news and send items via Students Union. Should be
	greater engagement and cross
	cooperation between Dublin
	Rd campus and CCAM.
	Suggestion from Mayo to send
	library updates to class rep
	and campaign to encourage
	students to use their GMIT
	email accounts.
	5. Mayo: suggestion to
	update students on new titles

	added to stock by sending lists to year head or class reps.
Postgraduate Students	Very happy with level of communication. Its effective.
	 Email is preferred method. Also uses text messaging, TV monitor and display unit. Postgrad training day also important.
	3. Social media via Facebook, Instagram, twitter
	4. Would like notification/updates on new books in stock and talks about same. Would like to see more podcasts as a means of disseminating training information.
Academic Staff	 Library is very good at communication but there appears to be a lack of engagement from some staff.
	2. Mayo Library:
	 i. emails, telephone ii. Informal and formal staff level iii. Communication is excellent and direct
	Facebook, twitter
	 i. Mayo library: some staff not aware of library social media ii. Staff felt students are not accessing their GMIT emails

	4. Have a structured social media policy for e.g.
	 one good posting per week for staff, use a hashtag, mention a new database, a new book, exhibition, lunchtime talk. Similar campaign for students and link to referencing guide. Make it mandatory for every 1st year to check out a book in the 1st semester. Pursue at school level by having a library day annually for each School around May/June for staff and outline what the library has available Mayo library: library can work more with the evening courses to let them know there is a library on campus and communicate once registered with GMIT they can used the library resources Staff asked was there anything in the HEA review about the library Suggestion to look at the Mayo Medical Academy Hub located on the grounds of the
	hospital
Professional Management & Support	Databases are
Staff	communicated

- i. Mayo library: informal and formal staff level
- 2. Emails/website
- 3. Not familiar with the library on social media
 - i. Mayo library: unaware of social media platforms. Links on webpage are too small and at very bottom of page. They are not highlighted, and the symbols are very small. There needs to be feeds/links that will catch the eye in a central position on the webpage like the old website.
- 4. Use Students Union to promote the library, student portal and Moodle, existing screens around the building
 - Mayo library: live feed from Facebook/twitter more evident on website
 - ii. Offer tour to wheelchair users
 - iii. Attention to new universal design to allow ease of access in all new future layouts.

 CAST: Higher Education Adaptions.
- 5. Library is well promoted

	i. Mayo library: not enough social media content
Heads of Department	 The management group is where I hear the most. The Librarian keeps us well informed. Also email. Emails or at the counter Not familiar with library on
	social media 4. Email is fine and its effective
Registrar	Library communicates effectively, good communication and I'm aware of talks in the library, new databases and email is the most effective for me
	 Emails I don't follow the library on social media
	4. I get the impression that the library is better at communicating and active in other media that I am aware of
	5. Promotion of services is very effective
Assistant Registrar	I always know of trials and new databases. The library is better at communicating than other aspects of the college.
	2. Emails and website

	 3. I don't follow the library on social media 4. Get to school meetings to get students more engaged. Have induction for new staff and write it into the HR procedure that they must go to the library to get their library card in the first week. Should also have the names of library staff on who to contact 5. Have screen outside of main library door. 1. Do a few short guides and keep changing it
Head of Department/Interview	 Yes, via email and personal communication. Emails. Don't follow the library on social media. Communicate to students via Students Union. Link with HOD for promotion as with the AWC and also subject librarians should go to end of year Programme Board meetings.

3. Satisfaction

- 1. How satisfied are you with the library service?
- 2. Are you equally satisfied with the physical library and the virtual library?
- 3. Can you suggest improvements to the library?
- 4. If you have a comment, suggestion or complaint with the service how would you go about letting us know?
- 5. What would be your "two wishes" and what is our "star?"

Focus Group/Interview	Response
Undergraduate Students	CCAM library is a gem and
	there is no demand for
	weekend opening. Mayo:
	search and find is a nuisance
	as it returns a lot of irrelevant
	material. Barriers to
	overcome, hit and miss.
	System frustrating. Requests
	to pay to read some books.
	Unclear what can be accessed
	and how to get full text.
	2. More PCs for CCAM and PCs are
	very slow to login in Dublin
	campus. Printing is also frustratin
	in both campuses. Mayo:
	computers are slow, takes ages to
	log on. Cannot access email,
	Moodle on some PCs. MS Office
	not working properly. Would like
	access to peer reviewed journals
	online: difficulty accessing them.
	Prefer books to online articles.
	3. Mayo: study room booked but
	group already there and wouldn't
	leave so need guidelines on what
	to do in this instance.
	i. Install more PCs
	ii. Give alumni access to
	scanning and printing
	iii. Scan yourself in and out
	iv. Self-service machine

	v. One student found self- service idea scary – no human help 4. Mayo: contact staff member 5. CCAM: more PC access i. Mayo: more stock, recent editions ii. Access to links streaming DVDs via YouTube iii. Pilot opening @ 9am one or two mornings per week iv. Open longer in the evenings to accommodate students finishing work @ 6pm	
	Star = staff	
Postgraduate Students	1. Very satisfied and happy	
	with the library overall.	
	2. Some of print collection is dated. Would prefer print books. Sometimes online library is difficult to navigate and cannot locate JSTOR content through the discover tool.	
	3. More print books. Would also like more podcasts.	
	4. Not aware of the existence of the suggestions box. Recommend it is moved to a more visible spot. Would feel comfortable lodging a complaint at the service desk.	
	5. Stars: staff always courteous, friendly and helpful and space is comfortable. Experience is positive. Star: also happy with JSTOR and the Irish Newspaper Archive. Wishes: more training on	

	eBooks, more podcasts and lunchtime talks.
Academic Staff	1. Very satisfied, overall top class. The range of books in Hotel is very good and up to date. The database searching classes are a great service. The printer/copier/scanner in CCAM library is great. However, ordering through the library can be slow in comparison to Amazon. Tender process has an impact on Humanities particularly if you just want the first edition, but you have to purchase from the supplier on the tender. Ebsco book interface is not as friendly as Ebrary, content is good but copy and paste not as easy to use. Find searching on EDS troublesome and difficult finding full text sometimes. i. Mayo Library: The IT book stock is very out of date and it has been a few years since we got anything new. The Safari eBooks have been very useful but as the price has increased substantially, we may need to look at other resources or get some print books ii. Overall electronic resources are very expensive. iii. Ebsco is an improvement in the range of books for nursing.
	iv. Budget constraints across all departments so collections are becoming dated.

- 2. Mayo Library: libguides very good and brings users directly to where they want to go.
 - Articles are more
 accessible on new system,
 there seems to be more
 full text available
 - ii. Staff are concerned about online resources Info4 even if there is only one student the online access should be available.
 - iii. Students numbers is not a sufficient reason for cancelling resources and in the case of Mayo campus it is a disadvantage from the outset.
- 3. Library needs to raise its profile possibly by having the library as a fixed item agenda on the AC programme codes of practice and call it something like "Scholarship and Library. Have the library included in the Teaching and Learning agenda.
 - i. Have a reading room
 - ii. Have consistent opening hours for whole of academic year
 - iii. Coordinate opening hours with IT Centre
 - iv. Revitalise the Trust for the Western Theological Trust (WTT) collection to determine its future storage, preservation and ownership. Set up a committee across the Institute to deal with it.
 - v. More and better PCs
 - vi. Virtual library is difficult to search

FUNCTIONAL REVIEW SELF-EVALUATION REPORT vii. Add to CCAM DVD collection viii. Subscribe to BBC Cultural content Ordering books is slow ix. х. A guide on Chicago referencing for CCAM students xi. More evening opening hours for CCAM library xii. Mayo Library: maybe more cosy/homely spaces. Need more books to keep xiii. collections up to date. Library should be a place xiv. of activity with purpose: a social space for chats and ideas, sharing books, debates. The book club on Monday is good. Access to 3rd floor (Enda XV. McDonagh collection) Staffing levels need to be xvi. maintained Update IT area. xvii. Wishes: 1. Students to engage more Purchase Mintel Engage more with Students Union Café Foyer to be ring fenced as part of library Collaborate with Hotel school, eg. Drinks

reception

Open up more to community

	More mobile friendly	
	Glass front doors	
	Librarian's graduation award for student who excelled in their work by using the library's resources	
	Lunchtime talks in CCAM library	
	Mayo Library: increase in budgets for programmes, space, staffing, better IT services.	
	Star:	
	Can do approach	
	Space outside the library	
	The staff are the library's greatest asset	
	Mayo library: human contact so important	
Professional Management & Support Staff	1. The library staff are always helpful and approachable i. Mayo Library: enjoy the library experience, like the physical space ii. Good relationship with staff/work in tandem e.g. exams, induction, student services. 2. Mayo library: Special needs issues highlighted, i. 2016 Microsoft office post Oct 2017 needed for voice recognition software. ii. Access to Google docs.	

- iii. Access issues regarding the library entrance for wheelchair users and improvement needed to the disabled entrance 1st floor.
- iv. Difficulty getting used to and finding items on the new website.
- v. Possibly a training session for support staff who are interested.

3. As regards improvements:

- i. They would like to use the website more and the library should provide an introduction to the online library during staff development week
- ii. Provide a location for talks on exam stress
- iii. Provide notices on handling stress
- iv. Provide training to PMS staff on databases
- v.Mayo Library: PC seating upstairs needs an overhaul. Health & safety issues regarding the Hub especially and the current layout of the computer area. Space is very tight.
- vi.More lunchtime and evening events, e.g. book club twice monthly. Need to promote this more.

	vii.Hold more creative writing sessions. viii.Coffee dock. ix.Exam papers: poor access explained due to changeover of library management system. Papers now available up to 2017- 18. x.Unable to find referencing tools on the new website/libguides. xi.Questions about using external sponsorships to complete items on wish list xii.Funding by allowing more external members. 4. Speak with staff directly 5. Wishes: Mayo: more
	funding to allow library to develop i. Star: Mayo: staff
Heads of Department	1. Fantastic facility and space. i. Mayo library: staff engagement 10 out of 10. Staff get back within 24 hours to queries. Always responsive, professional level of engagement.
	Preference for physical space
	3. Better Wi-Fi and it is critical that Info4Education is not cancelled s some subscriptions have been cancelled that has led to a

	considerable reduction in peer-reviewed academic publications. Would also extend Maths Learning Centre hours and SPSS and NVivo should be provided i. Mayo library: library is on 3 floors and very challenging for staff. ii. Resources limited by inadequate budget. iii. Opening hours critical iv. Security system needs to be replaced v. More lunchtime talks 4. Email or face-to-face 5. Two wishes: better Wi-Fi and more money for resources. Star: Library staff	
Registrar	 Very satisfied Particularly satisfied with physical space and the library is very active in engaging in assistance to students both by face-to-face training and virtually. I have full confidence with the management of the library under the direction of the Librarian. Good structure in the library with its own professional etiquette. Increased usage is welcome, and library would need to grow this. 	

	 4. Track access physically and virtually. Support remote access. Consider what the library will look like in 10 years 5. Star: Physical space and staff are very willing, cooperative, professional and on top of their game
Assistant Registrar	Very satisfied Equally satisfied with physical and virtual library
	3. Like to see AWC/MLC expanding. Have a writing guide. An extension of a reading room accessible 24/7. Libguide on general skills: presentation skills, critical thinking skills, writing skills 4. I would go to someone in the library or pick up the
	phone or email 5. Star: physical space. Two wishes: Integration of library into Moodle and a reading room
Head of Department/Interview	Very satisfied. I never get any negative feedback about the library.
	Complaint, suggestion etc:
	I would go to the Librarian, she is very approachable
	Star: Environment, you just want to stay there.

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Wish: Library host, staff member floating at the start of the year who approaches		
	students coming into the library	

Staff Online survey:

The following details the quantitative and qualitative feedback from the staff online survey that took place from 30th April – 18th May 2018.

There were 39 respondents' to the 2018 staff survey broken down by campus:

Campus	Number	%
Galway	25	64.10
Mayo	8	20.51
CCAM	1	2.56
Letterfrack	1	2.56

The survey sought to determine how staff used the library and how often. It also wanted to find out what areas of the library are functioning well and what areas need further improvement.

Staff predominately use the campus library in preference to the online library: 64% and 23% respectively.

They use it mainly for:

- Quiet space to read and study (28.77%)
- To partake of library training (12.33%)
- Consult with library staff (13.7%
- Search the online library (16.4%)

The information desk was deemed to be excellent whereas the opening hours may need improvement. The help zone, lunchtime talks, exhibitions and book club all received a very positive endorsement.

Staff were satisfied with the following resources:

- Print books
- eBooks
- Electronic journals
- Online exam papers
- Online newspapers

The provision of databases on the other hand was deemed to need improvement.

As regards online services it is interesting to note that respondents scored the catalogue search and advanced search higher than the search + find interface.

Online tutorials appear to need more development as well as the overall website while LibGuides scored well.

The most satisfaction with the library service centered on the library staff who received a very positive endorsement.

All training sessions scored good to excellent, but comments indicated that our tours and training sessions need to be more interactive. Further workshops on Harvard Referencing for 2^{nd} and 3^{rd} years were also recommended.

Staff would strongly recommend GMIT library to others particularly the level of service received from the library staff. They are equally satisfied with the level of communication from the library about new products and service. However, it appears that Research@THEA needs further promotion as well as an awareness of the library strategic plan and collection development policy.

In times of financial constraint staff would not agree with cutting online resources or electronic journals. However, they had a preference for cancelling print journals instead of electronic journals. They preferred print books to ebooks and they would not recommend purchasing more ebooks instead of print books. They would not agree with purchasing only ebooks.

Other areas of improvement related to:

- Full access to J-STOR
- · Not to offer MS Word Referencing
- Don't continually change the online interface
- Purchase more print books instead of eBooks
- Include library staff in designing new courses
- Purchase more fiction
- Provide more video content on "how to" paraphrase, avoid plagiarism and academic writing

Student online Survey:

The following details the quantitative and qualitative feedback from the student online survey for the Dublin Rd campus and the CCAM Library that took place from 15th January – 2nd February 2018:

There were 180 respondents' to the 2018 student survey broken down by:

Campus	Number	%
Dublin Road	160	89
CCAM	20	11

Similar to the staff survey, most respondents used the campus library as opposed to the online library. They used it to:

- Borrow material
- As a quiet space to study
- To use the computers and printers
- To use the group study rooms

They were particularly satisfied with the:

- Information desk
- Help Zone
- Reading/study rooms
- Self-checkout
- Exhibitions
- Lunchtime talks
- Book club

However, there were mixed views on:

- Heating
- Lighting
- Noise Levels
- Opening hours

Students seemed to be satisfied with the information resources in the library.

As regards library services, students found the searching functionality, Research@THEA, e-dissertations on sharepoint and the website acceptable more so than good or excellent. All other services scored good or excellent.

Library training was well received and the students strongly endorsed the library staff. They would recommend this library to others and they were happy with the interlibrary loan service and aware of the library presence on Moodle/Learnonline.

Areas that requires improvement relates to:

- Library stock, less religion books and more course books
- Finding eBooks and ejournals
- More familiarity with LibGuides
- More awareness of Subject Librarians
- Communication needs more work
- Awareness of standalone sessions in addition to Learning and Innovation Skills
- Awareness of library strategic plan, the collection development policy and Research@THEA
- Opening hours
- Navigating website
- Retrieval of online exam papers
- Users eating in the library
- Shelf number slow to display on website
- Magazine selection outdated
- Book study rooms for more than 1 hour

5.3 External Stakeholder perspective

The following details the qualitative data obtained from an external focus group and a more general individual interview with the Deputy Principal of Galway Community School (GCS):

Engagement;

- 1. What is your experience engaging with the library service?
- 2. Do you engage with the library, how and where?
- 3. How do you feel about the physical space in the library? Is it a welcoming and comfortable environment? Would you change anything?
- 4. Are you encouraged to use the library and if so by whom?

2. Communication:

- 1. Do we communicate with you?
- 2. Which communication channels do you use?
- 3. Do you follow us on social media?
- 4. Can you suggest ways of improving communication?
- 5. Do we promote our services/facilities effectively?

3. Satisfaction:

- 1. How satisfied are you with the library service?
- 2. Are you equally satisfied with the physical library and the virtual library?
- 3. Can you suggest improvements to the library?
- 4. If you have a comment, suggestion or complaint with the service how would you go about letting us know?
- 5. What would be our "2 wishes" and what is our "star?"

Focus Group/ Interview	Response
External Members	1. Engagement:
	1. Positive
	experience. Physical
	space is great, it's very
	spacious. I find it a welcoming nd
	comforting
	environment.
	CHVII OHITICHE.
	2. Doing research for
	a book I'm writing,
	interlibrary loans. For
	tourism resources. To
	get an ID card. First
	contact via webpage
	and compared it to
	NUIG external
	membership. GMIT
	membership more
	reasonable
	3. Very friendly,
	helpful, inviting. Very
	relaxed space, very
	spacious. A good place
	to focus as well as
	being quiet.
	Would be good if membership
	card was available online.
	Parking could be an issue.
	Make clear on all guides that
	not all services are available to
	externals. Information on print
	and online needs to be
	aligned. Need to be informed with exam times are as there
	are access restrictions.
	2. Communication:
	2. 23
	1. Haven't had any
	contact from the
	library to let me know
	about upcoming
	events. I get

communication from the library to renew my books or to invite me to a focus group. 2. Email 3. I don't follow the library on social media.
4. Communicate that research services are available to external members.
Services and facilities are well promoted.
3. Satisfaction:
1. Good interlibrary loan service. Very satisfied, staff very helpful, polite and friendly and the facilities and resources are excellent.
 Some tourism books are very old, and a lot of HR printed books are over 10 years old
3. Opening hours. Saturday and Sunday needed for people who work during the week. Mark library on the campus map. Have a dedicated PC or be able to borrow a laptop would be useful. Locate suggestion box

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	near the main door for visibility.
	4. Would ask for help. Would use suggestions box or email to give feedback. Use surveys to give feedback.
	5. Wishes: make it clear what is available for externals, remote access to databases, remote access to book renewal, extend loan period of material. Star: what we do now. It is a very well organised and efficient library service, with friendly, helpful and polite staff. I've always felt welcomed in the library and helped if I
	ever had any queries.
Galway Community School	As PLC students did not make use of the CCAM library producing ID cards for PLC students each year should not continue.
	Very satisfied with the Information Skills workshops delivered and for next academic year it was felt they should be

delivered to all LC and PLC students during induction week in September.

5.4 Staff perspective and satisfaction

A brainstorming session was arranged with the library staff for 28th March 2018 and all staff across all campuses were invited. The same set of questions for the focus groups was used to structure the discussion.

Engagement:

Library staff would like to engage more in a Learning and Innovation skills course specifically tailored to them. Equally they would like more liaison with academic staff in the design of new courses.

They feel the library should integrate more with professional management support staff by:

- Inviting staff who have published books to give a lunchtime talk
- More promotion of the library's reciprocal borrowing arrangements
- Providing library staff ID cards to all new staff

Engage more with students by:

- Asking students who have completed a thesis to give a ten-minute talk in the library
- Asking postgraduate students to give a lunchtime talk on their research and how they use resources and archives

Communication:

Library staff were happy with the level of formal and informal library staff communication processes by the library both within each campus and between all campuses.

Improving communications with students should focus on:

- Snapchat if resources become available
- Stand up banner at entrance door detailing opening hours
- Feed into LCD screens around the Institute

Satisfaction:

While staff feel the physical library is a flagship building there are a number of improvements that could enhance the service including:

- Install access control gates at the entrance to improve health & safety issues and provide very useful statistics that could feed into the overall business intelligence of the Institute
- Re-carpet the library
- Invest in new chairs
- · Smaller returns box at the entrance
- Establish more of a presence on the open floor during the third semester
- Blinds for office windows
- Lower part of information desk in CCAM to establish a help zone area
- Refurbish the training room
- More silence signs at the entrance to the library. Put a message on all PCs about silence.
- Ensure there are stands for computer towers on open floor
- More PCs for CCAM Library
- Place DVDs on shelves facing outwards in CCAM library

Staff wishes centred on the provision of better WiFi and communicating to external members regarding library events and services.

Library Staff online form:

An anonymous online survey form was circulated to library staff that commenced on 9th April and closed on 20th April. This enabled all staff to respond if they were not in a position to attend the brainstorming session.

The online form generated eleven respondents to 19 questions that are available in appendix 25.

Most staff feel the reporting structures in the library are fit for purpose while one staff member felt a google form to the line manager might be another option.

The majority of staff also felt their role reflected developments in the library in the past ten years while a minority of staff felt that more professional posts should be sought as they felt their role had changed substantially.

Staff felt their views were taken on board while a few staff members felt they were not. Staff felt empowered to act and take responsibility for decisions and changes and they felt well informed about the library and college matters. However, one staff member did not think so.

There are effective two-way communications channels and to ensure this is improved on it was felt that proper communication of changes that affect staff, opening hours etc should be communicated.

Seven staff members felt they were adequately consulted in generating improvements whereas one said no and two said sometimes. The need for more brain storming sessions was put forward as a way to improve on this issue as well as having somewhere to record ideas. Staff should also read up on what other libraries are doing. An online form like this one would also help.

Budgetary constraints were seen as an obstacle to staff development.

Library procedures and policies are working and staff do not perceive any gaps in library procedure.

There is a quality assurance culture within the library as well as an innovative culture. Staff feel the library is doing its best with limited resources and would like to see touch screen search stations introduced in the library. Small things like rebranding rooms may help. For example, study hub for study rooms or adding something like "Latest news" feed to a website to give it a more dynamic feel.

The majority of staff feel the communication channels between the campuses are adequate but that regular phone calls and intercampus teams might create more cohesion.

There were mixed views on Koha, the new Library management system. Some felt it was fine, adequate or has grown on them. Circulation works well. It is adequate for their functional area while others feel it is not fit for purpose. It is not what was expected. It has been challenging to get to grips with. It has come with a lot of problems and issues and does not see to suit our needs. Serial training has been poor. Numbering patterns are cumbersome.

Working at the information desk is deemed to be a very positive experience and staff like interacting with library users. The help zone had improved student library staff relations. However, staff mention security as an issue in the evenings and also that it can be cold at the desk reflecting heating issues with the building.

6. Environmental Analysis

In order to identify and assess the key external factors which are impacting upon the strategic planning and day to day operations of the Function, a detailed PESTLE analysis was conducted by the Function Review Co-ordination Group and its staff. The key factors identified in our analysis of their impact on the Function and specific planned actions and initiatives required to address these factors are identified and discussed below.

Political		
Factor	Impact on Function	Planned Action/Initiative
Technological University	Increase in students	Develop and enhance virtual library to complement physical library
	Increase in research students	Provide research support sessions
	Increase in international students	Appoint library staff member to liaise with international office
	Increase in access students	Ensure assistance technology in Independent Learning Unit (ILU) is fit for purpose
		Ensure Help Zone operates to offer individual assistance to all access users
	Increase in funding	Provision of adequate electronic and print resources
	More student work placement	Tailor lending rules to accommodate users on work placement
	Flexible delivery of programmes	Develop online information skills module as part of LIS online

	Continue to subscribe to ebook packages
	Continue to purchase relevant single title ebooks to support online delivery
	Reduce reliance on print journals and increase access to ejournals
More regional commitments	Develop closer links with GCS and potentially Galway Technical Institute (GTI)
Closer alignment to enterprise	Promote corporate membership to enterprises that are closely aligned to GMIT
	Participate in working groups with partners
	Develop collaborations with our partners
New Governance Structure	Investigate library shared services with our partners
Budgetary with possibility of expansion of IRel	More promotion/marketing of library resources
	Embed CORAL in library workflow
	Investigate Patron Driven Acquisitions (PDA) and Evidence Based Acquisitions (EBA)
Staff-less libraries	Investigate out of hours services available in public libraries and report on same

Brexit	Increase in international students	Dedicated library staff member to liaise with international office
		More tailored library induction
	Staff student ratio increase	Benchmark library staff student ration and professional para professional ratio
		Embed Help Zone
		Embed research support sessions
	Employment Control Framework	Benchmark staffing levels within library service
	Procurement	Participate in national procurement initiatives to realise savings
		Ensure THEA librarians are represented in all national tender teams
Minority Government	Educational policy may change leading to uncertainty	A flexible library staff to respond with agility
	Impacts on funding, staffing	Investigate library staff structure and roles
HEA review of Mayo Campus 2017 five- year plan.	Resourcing of the library	Library budget proposal to highlight need for resources, i.e. databases, ejournals, eBooks & print books
		Replacement of security gates at entrance.
		Investment in IT infrastructure
		Re-design IT area.
		Ensure adequate staffing levels in line with service delivery.

Budget proposal for self-issue unit.

Economic		
Factor	Impact on Function	Planned Action/Initiative
Financial	Fluctuating budgets	Ensure adequate electronic resources by participating in consortial purchase and national procurement initiatives
	New Funding Model with expansion of IRel	Monitor usage stats with KPIs to ensure return on investment
	with expansion of fixer	New self-issue
		More electronic resources
		Online Information skills module as part of LIS online
	Flexible delivery of programmes	Fit for purpose electronic resources
		Embed CORAL as part of workflow

Social		
Factor	Impact on Function	Planned Action/Initiative
Demographics. Castlebar victim of rural isolation, poor	More diverse student cohort	Ensure adequate electronic resources to complement physical resources
public transport and size of campus.	Lifelong Learning	Expand library membership as needed
		Designate a library staff member for life-long learning
		Lunchtime talks in first and second semester
		Monthly exhibitions
		Continue to collaborative with partners and regional affiliates
User Expectations	Digitally skilled library staff	Conduct a training needs analysis annually
	IT Infrastructure	Update IT infrastructure once capital funding becomes available
	Student feedback	Annual student surveys
		Communicate regularly with external members
		Update customer service charter
		Embed the Help Zone and Research support sessions to offer a more personalised service
		Update marketing policy and implement it
		Ensure that library services are flexible

Technological		
Factor	Impact on Function	Planned Action/Initiative
Cloud Computing	Staff upskilling	Training needs analysis
		Ensure staff have access to relevant staff development
Increased	More vat to deliver	Investigate financial feasibility of
digitisation	electronic resources	electronic resources
		Monitor usage statistics to
		determine return on investment
		Increase interlibrary loans of
		electronic resources where possible
		Implement new electronic
	Union catalogue on Koha	interlibrary loan workflow
Elearning/online learning	More reliance on electronic resources	As above
	Lack of disability software in Castlebar library	Liaise with Access Office to cater for users with special needs.
Koha unfit for	Stifles innovation and	Continue to lobby for a new library
purpose	workflows	management system at the
		conclusion of the present tender.

Legal	Impact on Function	Planned Action/Initiative
General Data Protection Regulation (GDPR)	Increase in staff workload and monitoring	Designate a library staff member as Data Protection officer for the library service
		Develop a data inventory with a retention policy
		Compile data protection checklist to be signed off at the end of each retention period
Child Protection Policy	Staff training and awareness	Copy of child protection policy to be given to each library staff member
		Signage outside library to alert users to non-access of underage and unaccompanied minors

	Garda vetted staff	HR recruitment policy
Copyright policy	Staff awareness	Ensure copyright interlibrary loans
		are signed by requesters
		Display of ICLA guidelines near all printer/copier machines
		Copyright training when required
Plagiarism	Library resource to raise awareness and provide training to users	Continue to provide plagiarism training as part of the Information Skills module.
		Integrate Information skills module with the academic integrity LIS online
Challenges of	Health & safety	Lone working risk assessment
supporting all	regulations due to lone	
statutory leave in	working	
workplace without		
backfills of staff		Ensure staffing levels are adequate
National tenders	Realise a return in investment	Monitor savings in resources.
		Participate in all tenders to ensure
		Institute is realising economically
		advantageous resources.

Environmental		
Factor	Impact on Function	Planned Action/Initiative
Enhanced educational collaboration	·	MOU with Galway Community School
between diverse organisations		MOU with Galway Clinic Nursing Staff
		MOU with Galway Technical Institute (GTI)
	Need to ensure resources are not overly stretched	
Global challenges	Sustainability	Recycle bins available
		Prohibit plastic cups
		Provision of scanning facilities free of charge

		Library involvement in Energy Awareness Day
		Light sensors
		Ensure library uses energy saving bulbs
Security	Health & safety issues	Lobby for access control gates as part of Institute Risk Register
		Two more porters allocated to the library to improve presence on open floor
		Update emergency procedures and phones at the porters' desk and information desk
		Minimise lone working
Maintenance of	Conducive study	Extend silent zone on first floor
physical space	environment and noise control	Maintain furniture to acceptable standard
		Ensure walls are painted regularly
		Investigate carpeting the CCAM stairs
Green Campus	Reduced carbon footprint	Install LED lighting where possible.
		Continue to implement policy of no food in library.
		Re-cycle bins to be provided.
		Glass generated by the library to be recycled.

7. Analysis of strengths, weaknesses, opportunities and challenges

Strengths				
Кеу	Supporting evidence	Impact (so what?)	Planned initiative (how will build on this)	Link to Strategic plan
1 Engagement	Help zone			
	Student centred and user focused as evidence by focus groups and surveys			
	Staff member on module design committee			
	Book club,			
	Exhibitions, Lunchtime talks			
	Staff goodwill			
	Staff flexibility			
	Good reputation for customer service			
2 Infrastructure	Flagship building 15 study rooms			
	Independent Learning Unit (ILU)			
	BYOD			
	Laptop lending			
	Silent zones			
	Multifunctional printer/copiers			

	Galway Community School		
	Galway Clinic (Nursing)		
	Reciprocal borrowing policy with NUIG, CUA, AIT, Marine Institute		
	THEA Librarians group		
	Multi-campus Institute		
	External membership		
	Retired staff membership		
	Alumni membership		
4. Research	Research@THEA repository		
	Information literacy embedded in LIS		
	Research support sessions		
	Interlibrary/interbranch loans		
	LibGuides		
	Subject Librarians		
	Academic Writing Centre and Maths Learning Centre hosted in library and collaboration with library		
5. Resources	Special collections, WTT & Enda McDonagh collection		

6. Staff	CCAM specialist collection of art materials Electronic resources including ebooks, ejournals Professional staff, experienced and motivated as evidenced by internal stakeholder feedback.	personal service to the	Continue to support staff development.	
	Staff are good at adapting to change as proven by the breadth and level of innovation in the library service over the last ten years.	Library keeps abreast and adapts to changing trends.	Continue to lobby for investment in IT infrastructure.	
	Student feedback confirms importance of having library staff on duty to help with queries and the use of equipment/facilities.	,	Monitor and roster staff to enable these services to develop.	
	Increase in usage of help zone, information skills and research support.	Leads to better graduate learning outcomes.	Continue to enhance the information skills module and the capacity of staff to deliver these services.	
	Good relationships with other departments and students as evidenced by surveys and feedback.		Continue to foster and build on relationships with all stakeholders.	
7.Intercampus system within GMIT Libraries.	Sharing of resources and expertise.	Consistency of service across the campuses.	communication	

Centralisation Provide
of functions opportunities
when possible. for networking.

Weaknesses				
Кеу	Supporting evidence	Impact (so what?)	Planned initiative (how will build on this)	
1 Financial	Cancellations of database subscriptions and print journal subscriptions Inability to purchase new stock for new programme development Stifles innovation	Inadequate learning support for programmes of study Retention issues Impacts on library's fitness for purpose		
	IT infrastructure is coming to end of life	Inadequate library service with the prospect of a TU	Ensure Library IT equipment is included in Institute ICT funding Savings on cancellation of Ebrary will enable the purchase of a new self-issue	
2 Infrastructure	No access control gates	Impacts on overall security and health & safety	Highlight in Institute Risk Register Liaise with	
		Limits library opening hours	Buildings to open classrooms	

	No reading room	and support for library users	outside of library opening hours around exam time	
			Expand silent zones	
			Continue to implement mobile phone policy	
	Noise levels	Quality of study environment and dissatisfaction amongst library users	Two more porters redeployed to the library enabling more supervision	
			Direct queries to Buildings	
	Heat	Impacts on overall comfort of the library experience for the user		
3 Resources	Staffing structure Staff cuts due to Employment Control Framework	No staffing review since Chapman Flood Mazaars Impacts on library opening hours	Review organisational structure Two more porters redeployed to library enables a return to longer opening hours in Dublin Rd library Liaise with Buildings to open classrooms	

	opening Dublin staff mo cover Co impacts	rd library oved to CAM but
sta has cov CC, and rd	olacement of Investig reassign admin s	taff in ampus to
tak Ma libi lim	orary resource en out of yo Campus rary has ited library ening hours redeplo investig rosterin existing staff to best pos library of	yment ate re g of library ensure ssible

Opportunities				
1	Supporting evidence	Impact (so what?)	Planned initiative (how will build on this)	Link to Strategic plan

1 Technological University	GMIT is pursuing the criteria for a TU	brand will generate more students	Promote Research@THEA Embed research support sessions Continue to offer referencing training for all library users Enhance the Information skills module by developing an online module within LIS online Embed the Help Zone in all libraries	
		More diverse student cohort to include more international, mature, part time, flexible, life-long learners, access, special needs	Support and encourage library staff to pursue relevant staff development initiatives both formal and informal	
	Ongoing staff development to meet TU criteria	More funding available particularly in the area of support for electronic learning resources		

2 Infrastructure	Flagship Building	Attracts prospective students. Good promotional facility.	Continue to lobby for uplift to the physical infrastructure	
			Liaise with marketing office to ensure the library is used in promotional activities/publications	
			Liaise with school liaison officer to offer school tours of the library	
3 Staffing	Letterfrack now reporting to Institute Librarian	More cohesive GMIT Library service	Grade VI Assistant Librarian appointed	
			Formal schedule of meetings	
			Letterfrack will form part of all future library strategic plans and reviews	
			Roll out of Information skills module to Letterfrack	
		More support	Consistency of all library quality assurance standards	
	Librarians as educators	for Learning & Teaching	Upskill library staff by encouraging staff to undertake the MA in L&T or L2L initiative currrently being implemented in the Library THEA sector	

4. Resources	Library management system in the area of Research@Thea	mandate to	Promote & market Research@THEA within GMIT	
		Increases the research profile of GMIT	Continue to report on usage statistics to Governing Body	
		Increases the research profile of THEA		
		Increases the research profile of the researchers		
		Increases citations to researchers work		
		Provides reading list software to academics		
	Keylinks	Increases usage of library material	Implement Keylinks next academic year Identify academic champions in each School to pioneer the application	
		Provides one stop shop for library users	Continue to promote and market Keylinks	

	Koha Union Catalogue	and a more seamless service	Integrate Keylinks in Moodle Monitor usage statistics annually Implement the Union catalogue once it is fully tested Establish workflows to fully utilise the Union Catalogue	
		It will provide a more seamless searching and inter-lending service within the THEA library sector Better utilisation of THEA library material	Monitor usage statistics annually	
5. Partnerships	THEA libraries sectoral interlending Building on MOU with Galway Community School	_	Embed Information Literacy skills in GCS induction week Continue to liaise with GCS to develop and enhance collaboration Offer free library membership to GC Nursing staff	

	Commence MOU with Galway Clinic Nursing Staff	Staff	Access to all GMIT electronic resources onsite only Study facilities outside of peak times when required Access to the services of skilled library staff As above	
	Alumni, external membership	Reaches out to the community and region		
	Personal service delivered as evidenced in internal stakeholder feedback	continue to be the heart of	Rollout of library services across the Institute campus libraries.	
media to communicate	Some evidence of social media presence but needs improving on.	resources and as a consequence better learning outcomes for	Embed social media in all campus libraries. Communicate more with class reps and year heads.	

Challenges				
Key	Supporting evidence	Impact (so what?)	Planned initiative (how will build on this)	Link to Strategic plan
1.Public	Not everyone	Lack of	Brand and instigate	
perception of what the library actually does	aware of social media presence	awareness of library services and content	targeted social media initiative	
			Update marketing policy	
2. Staffing	Multi-campus environment issues	Difficult to provide cover over a large geographical area	Annual leave policy in place to ensure libraries have cover	
		Staff cohesion	Continue to hold annual intercampus staff development day	
			Schedule formal library staff meetings each year	
		Communication issues	Make minutes of all library meetings accessible to all library staff across campuses	
			Continue to encourage all forms of informal communication between all campus library staff	
			Ensure all policy documents are	

	Consistency regarding standards, practices & workflows	reviewed annually and shared across the library service Conduct a training needs analysis yearly and ensure library staff are continously upskilled Continue to have robust rosters in place Ensure emergency numbers and documentation is available at information desks Update risk assessment annually for all libraries Ensure library staff are replaced as vacancies arise Monitor usage statistics regularly Continue to develop the virtual library to supplement the physical library	
Lone working	Health & safety		
opening hours	Different staffing levels in each campus restricts opening hours leading to		

		inequity in		
2 General Date Protection Regulation	Regulation comes into Law 25 th May 2018	library service Extra staffing responsibility	Assign library staff member as the Data Protection	
(GDPR)	Data Protection		officer for the library service Develop a data	
	Officer appointed in GMIT 2017		inventory and retention policy	
		Requires closer scrutiny and embedding a	Liase with the GMIT Data Protection officer to ensure	
		GDPR culture	compliance Compile a data protection checklist	
			to be signed off when required	
			Monitor and update all data protection policies annually	
3 Information Literacy	Plagiarism issues	Academic integrity issues	Continue to enhance the Information skills module	
			Embed the Help Zone in all libraries	
	Users do not know what a scholarly journal is	Poor quality academic writing	Embed research support sessions	
	Users do not understand the what a library	Retention & attrition issues	Continue to offer drop in sessions during the academic year	
	database is		Develop an online information skills	

	Users do not understand the Dewey Decimal Classification system		module within LIS online Liaise with the Centre for Educational Development (CED)	
	Nor do they understand how to reference or use referencing software			
4 Reliance on Google	User behaviour indicate that Google is the first point of reference	Inability of users to evaluate academic peer reviewed information sources	Continue to develop Information SKills As above	
	Plagiarism issues	Poor academic writing skills	AS above	
5. Infrastructure	Managing noise & security	Compromises a conducive study environment May turn library users elsewhere	2 more porters assigned to the	
	Managing heat levels		Lobby for access control gates via Institute Risk Register Direct complaints to Buildings@Reparies	

Upkeep of building		for current updates	
		Propose re- carpeting of library in library budget proposals annually	
		Update regular maintenance upkeep and cleaning to Buildings each	
IT equipment is old		summer IT department are	
		aware of obsolescence of IT	
Self-issue end of life		equipment Institute wide	
		Purchase of new self-issue unit over summer 2018 and operational for the 2018-19 academic year.	
		Investigate purchasing self-issue for all campus libraries.	
CCAM and Mayo		Ensure capital funding includes improving the library buildings.	
libraries are old buildings. Limited by existing design, poor insulation,		Investigate redesign of campus libraries to ensure fitness for purpose.	
leaking roof.	May not attract students.	Monitor and safeguard library collections.	

		May endanger library collections.		
6 Academic Liaison	Disconnect between new programme design and provision of learning resources to support them	Students may not have the learning resources available to enable them to reach their full potential	Ensure programme design includes library provision of learning resources	
		Retention & attrition issues	Monitor module manager and highlight and cost items not available in library.	
			Inform relevant School of inability of Library to purchase items if library budget is inadequate so that they can lobby Executive board for funding	
			Continue to request library attendance at School meetings annually	
			Promotion via usual marketing channels	
		Poor return on investment	New marketing plan to be put in place	
	Lack of awareness of new library services and resources		Provision of library session in Staff Development week annually	

			Require all new staff to request a library ID card in GMIT induction	
		l	Require all new staff to partake of library tour and information session annually	
7 Student Engagement	Provides a more welcoming approachable environment	More informed library users	Embed Help Zone Continue to	
	Identifies recurrent issues with the library service	Information literate library users	provide research support sessions Drop-in	
		Leads to improved retention	information skills sessions throughout the academic year	
			Student survey annually Suggestions box	
			physically and virtually	
8 Uncertainty around future of specific programmes.	mentioned in internal stakeholder feedback	Hinders planning. Difficult to build collections when uncertain of programme continuation	Closer liaison with academic staff	
			Cost learning resources for each module via module manager and seek advice from HOD/HOS regarding programme continuation.	

FUNCTIONAL REVIEW SELF-EVALUATION REPORT								
	Closer liaison with Assistant Registrar of Quality Assurance.							

8. Self-assessment of Offices/Services/Centres Reporting to Main Office

9. Function 5-year strategic plan

Library Mission:

To provide library users with a transformative learning experience by:

- Supporting a diverse cohort of users
- Providing access to scholarly resources
- Developing and enhancing student engagement
- Maintaining and cultivating research skills
- Supporting and developing research support
- Establishing partnerships with community, and the region, nationally and internationally
- Fostering of applied learning and contributing to the transferable skills and lifelong learning of our graduates
- Attracting, retaining and empowering talented library staff

Library Vision:

The library service across the Institute will be cohesive, innovative and responsive to the needs of its users and will uphold the values of GMIT. It will underpin the transformative university experience that will empower our graduates to fully contribute to the social, economic and cultural betterment of society.

Rationale:

To realise this vision and in the absence of a GMIT strategic plan, the library's five-year strategic plan is aligned to the mission-based performance compact 2018-21 between GMIT and The Higher Education Authority (HEA). The compact is comprised of six objectives. Based on the extensive consultative process with stakeholders, and the SWOC and PESTLE analysis, the library's strategic plan 2018-2021 will do the following:

Key Objective 1

Provide strong talent pipeline, employability (Strategic Priority 1.) Flexible/blended delivery (Strategic priority 1. 2)

High level targets:

- 4. Undertake work placement
- 5. Employability statements for all disciplines by 2020
- 9. Achievement of new ICT Action plan

What GMIT is going to do to achieve these targets:

- 1. Every student to engage in work-based learning
- 2. Develop further HE apprenticeship programmes
- 3. Enhance Transition Out module
- 4. Develop relevant labour market activation programmes
- 5. Strategy for enhancing CPD and life-long learning
- 6. Employability statements for all disciplines
- 7. Develop a policy on online/blended/flexible delivery

Measure by:

- 1. Increase WBL in programmes
- 2. Centre for Graduate & Professional Dev
- 3. Maintain Graduate employment rate
- 4. Dev OER for Transitions out module

What can the library do to align with this strategic priority?

- 1. Enhance information skills module by developing an OER
- 2. Target LIS modules for life-long learners and apprentices
- 3. Develop a Transition In programme in conjunction with the five weeks programme and PASS leaders
- 4. Support the Heritage Module initiative with library talks targeted at the wider community
- 5. Continued development of online learning supports
- 6. Align lending rules to take account of work placements and flexible learning and evaluate learning materials for apprentices
- 7. Provide a welcoming environment conducive to learning
- 8. Equip all study rooms with interactive up to date technologies
- 9. Secure funding for self-issue units for all campus libraries
- 10. Ensure library is included in all ICT investment and infrastructure
- 11. Establish formal meetings with the Students Union during the academic year
- 12. Liaise with the Student Counsellor to develop the exam preparation sessions on a more structured basis.
- 13. Investigate digitisation of heavy demand material subject to ICLA copyright licencing

Key Objective 2

Create rich opportunities for national and international engagement which enhances the learning environment and delivers a strong bridge to enterprise and the wider community. (Strategic priority 2.1 Institute wide Erasmus+ Programme) High level targets:

- 4. Increase innovation vouchers with industry by 12% by 2020
- 5. Increase number of commercially relevant technologies (licences, options, assignments) by 20% by 2020
- 8. Participation in Erasmus+ in HE and other study and work placements abroad to reach 4,400 by 2022 in accordance with international strategy.

What is GMIT going to do to achieve those targets:

- 1. Embed e-portfolios to showcase employability of graduates and staff as per objective 1.
- 2. Increase study abroad for students and staff
- 3. Connect Schools with European and global partners
- 4. Develop campus wide internationalisation programmes
- 5. Establish long term global partnerships
- 6. Develop a language Centre

What can the library do to align with this objective?

- 1. Customise library tours for international students
- 2. Lunchtime talks to appeal to international students
- 3. Exhibitions to showcase diverse cultures
- 4. Evaluate language resources and collaborate with language centre
- 5. Evaluate e-portfolio learning resources and provide e-portfolio workshops
- 6. Promote work placements abroad and library staff exchanges
- 7. Ensure all self-issue units incorporate multiple languages
- 8. Raise awareness that the Discovery service (EDS) provides multiple language translation

Key Objective 3

Excellent research, development and innovation that has relevance (Strategic initiative 3.1 Graduate and Professional Development Programme)

High level targets

- 1. Increase of 500 new postgraduate research enrolments in disciplines aligned to enterprise and other national needs by 2020
- 9. Increase applied research in the Institutes of Technology
- 10. Increase nos. in lifelong learning
- 11. Increase HE entrants studying on a flexible basis
- 12. Increase tertiary attainment among 30-34-year olds
- 13. Work placement
- 14. Double number of new apprenticeship registrations

What is GMIT going to do to achieve these targets?

- 1. Increase number of postgraduate research students
- 2. Increase number of taught postgraduate students
- 3. Increase number undertaking accredited professional development programmes
- 4. Increase number of students on programmes delivered on flexible basis
- 5. Appoint Director of Graduate and Professional Development
- 6. Strategic plan for postgraduate programme development
- 7. Development new and trans-disciplinary postgraduate programmes
- 8. Establish Dept Graduate Studies and PD
- 9. Publish GMIT's enhanced catalogue of postgraduate and PD programmes

- 1. Promote Research@THEA in GMIT
 - a. Encourage the deposit of all postgraduate research
 - b. Research impact metrics awareness and training
 - c. Publish monthly stats in Governing Body report
 - d. Use social media to drive traffic to the repository
- 2. Develop and enhance Research Support and training
- 3. Establish formal collaboration with Research Office and the research community
- 4. Increase research resources and tools
- 5. Encourage reciprocal affiliations and sharing of resources

Key Objective 4

Diversity and social mix (Strategic priority 4.1: Widening Access)

High level targets

- 1. Student success strategy by 2020 embedding institutional access
- 2. Evidenced based National plans for equity of access by 2019
- 3. Implement Programme for Access to Third Level (PATH)
- 4. Expand underrepresented groups
- 5. Increase enrolments from DEIS schools
- 6. Completion rates for disadvantaged cohorts will be targeted for improvement

What is GMIT going to do to achieve these targets?

- 1. Target L6 FE graduates and increase to 10%
- 2. Support initiatives in Literacy and Numeracy
- 3. €30,000 support fund to GMIT to support initiatives within the Teacher Ed. Program
- 4. Participate in PATH 11 & 111 (Programme for Access to HE)
- 5. New access programme with NUIG Sept 2019
- 6. GMIT Student Success Strategy to be in place by 2020

- 1. MOU with Galway Community School. Library and campus tours in conjunction with Schools Liaison Officer
- 2. Liaise with Student Services and Lifelong Learning
- 3. Purchase specialist resources in Literacy & Numeracy under funding for €30,000
- 4. Promote AWC & MLC and information literacy sessions
- 5. Highlight social media channels
- 6. Dedicate a library staff member to lifelong learning
- 7. Enhance services to Springboard students
- 8. Communicate with external members

Key Objective 5

Quality of the learning environment, strong focus on quality and academic excellence, benchmarking international practice (Strategic priority 5.1: Benchmarking Initiatives)

High level targets

- 1. Securing EUA membership
- 2. Participation in OECD Centre for Educational Research & Innovation (CERI)
 Project

- Continue to give feedback on all library annual surveys and feed into the ISSE survey
- 2. Ensure upkeep of the learning environment
- 3. Replace all library gates and consider RFID and access control gates
- 4. Continue to strive to maintain and enhance the highest level of customer service to the students and staff of GMIT and the wider community
- 5. Strive to enhance print and online collections subject to budgetary conditions
- 6. Manage the development of the collections to match the needs of the academic environment
- 7. Monitor library opening hours to support the needs of its users
- 8. Examine the environmental impact of all our processes and seek to reduce waste and recycle.
- 9. Investigate innovative ways to reduce noise at the entrance to the building
- 10. Strenuously monitor security particularly for evening opening
- 11. Benchmark the GMIT library service against best practice library standards

Strategic Priority 5(b): LTA

Student-centred institution, transformative, programme design, monitoring, evaluation. Student supports: AWC, MLC, Information literacy. Staff CPD. Quality culture, new staff induction, student progression etc.

What is GMIT going to do to achieve this objective?

- 1. Develop culture of CPD
- 2. Build digital capacity and dev TEL environment
- 3. Improve retention
- 4. Increase capacity to teach online/remotely
- 5. Increase capacity to teach and supervise postgraduate students
- 6. New LTA strategy
- 7. Annual induction programmes for staff
- 8. New staff to complete postgrad cert in T&L
- 9. Training students on programme design

- 1. Actively participate in CED in conjunction with CPD
- 2. Conduct library staff training needs analysis yearly
- 3. Embed Information Literacy instruction
- 4. Encourage and promote new staff awareness and engagement and continue to have a library element to the staff induction
- 5. Promote and continue to enhance student, staff and research supports
- 6. Build on and maintain podcasts, online tutorials, YouTube videos, LibGuides etc
- 7. Highlight the need to include library representation in new programme design
- 8. Implement library staff online and print handbook for new library staff as part of library staff induction
- 9. Create a library handbook for academic staff
- 10. Develop a reference interview guide for library staff
- 11. Foster a student-centred approach to learning to develop fully independent learners

Key System Objective 6

Demonstrate consistent improvement on governance, leadership and operational excellence.

Strategic Priority 6.1: Institutional Governance

What is GMIT going to do to achieve this objective?

- 1. Review and update all existing policies
- 2. Risk management policy
- 3. Risk register that will become a living document

What can the library do to align with this objective?

- 1. Update all library policies and ensure up to date manuals and procedures
- 2. Standardised workflows across the library service that includes all campuses
- 3. GDPR compliance
- 4. Lone working risk assessment and update and review local risk register to feed into the overall register
- 5. Continue to support the Institute's application for designation as a Technological University

Strategic Priority 6.2: Gender Equality

What is GMIT going to do to achieve this objective?

- 1. Appoint Director/VP Gender Equality, Diversity & Inclusion
- 2. Achieve Athena SWAN bronze award
- 3. Clear roadmap for Athena SWAN award for GMIT's 50th Anniversary 2022
- 4. Embedding gender awareness
- 5. Gender equality in governance

- 1. Embed gender awareness
- 2. Liaise closely with the new VP of Gender Equality
- 3. Ensure information resources underpin Gender Equality
- 4. Co-operate fully with the Institute work on attaining the Athena SWAN charter

10. APPENDICES

10.1.1 Appendix 1: Questionnaire for individual interviews and focus groups.

a. **Engagemen**t

- i. What is your experience engaging with the library service?
- ii.Do you engage with the library, how and where?
- iii. How do you feel about the physical space in the library? Is it a welcoming and comfortable environment? Would you change anything?
- iv. Are you encouraged to use the library and if so by whom?

b. Communication

- i. Do we communicate with you?
- ii. Which communication channels do you use?
- iii. Do you follow us in social media?
- iv. Can you suggest ways of improving communication?
- v.Do we promote our services/facilities effectively?

c. Satisfaction

- i. How satisfied are you with the library service?
- ii. Are you equally satisfied with the physical library and the virtual library?
- iii. Can you suggest improvements to the library?
- iv. If you have a comment, suggestion or complaint with the service how would you go about letting us know?
- v. What would be your "2 wishes" and what is our "star?"

10.1.2 Appendix 2: Student survey 2017 and 2018.

1. To which Institute are you attached?

Campus	Year of survey	%
Galway	2018	89
	2017	86
CCAM	2018	11
	2017	14

2. How often do you visit?

	Year	Once month or less	Several times a month	Several times a week	N/A
Galway/CCAM library	2018	10	28	58	2
	2017	10	25	65	0
Online Library	2018	21	26	18	9
	2017	31	31	18	6

3. Why do you usually visit the library?

	2018	2017	Notes
Borrow material	53%	57%	
Quiet place to read/study	78%	82%	
Use PCs/printers	59%	60%	
Group study rooms	49%	2%	
Read newspapers	13%	19%	
Library training		3%	
Consult library staff		13%	
Online searching	26%	28%	
Browse library website	18%	18%	
Other		2%	Complete
			assignments, use
			software on
			personal laptop

4. Please rate the following services and facilities from "needs improvement"(1) to "excellent" (5):

	Year	1	2	3	4	5	N/A
Information desk	2018	2	3	15	24	49	5
	2017	2	0	14	34	47	2
Help Zone	2018	3	5	19	19	28	21
Ticip Zone	2017	2	2	12	28	29	27
	2017			12	20	23	
Reading/study spaces	2018	7	7	18	29	34	3
	2017	2	5	24	36	32	1
Training rooms	2018	2	5	18	16	16	34
Training rooms							
	2017	1	6	13	27	24	29
Computers/printers	2018	14	10	20	21	25	7
	2017	9	7	20	34	25	6
0.15.1	2212			1.0	1.0		
Self-checkout	2018	4	3	16	19	27	25
	2017	2	6	12	27	22	29
Library signage	2018	3	5	19	18	29	19
, 6 6	2017	2	3	24	28	27	12
Heating	2018	8	13	17	25	31	3
	2017	11	8	18	31	31	1
Lighting	2018	3	8	21	25	34	3
0 0	2017	7	10	20	25	36	1
Naisa lavala	2010	7	11	22	10	22	1
Noise levels	2018	7 19	8	22	19 31	33 17	1
	2017	13			31	+-/	-
Opening hours	2018	19	15	18	22	21	2
	2017	21	9	15	27	26	1
Evhibitions	2010	2	7	22	10	1 [21
Exhibitions	2018	7	7	13	18 26	15	31
	2017	'		13	20	21	30
Lunchtime talks	2018	3	5	17	11	13	45
	2017	3	2	14	20	11	48
-	0010			4.5	1.5	1.5	4.5
Book club	2018	4	6	15	10	10	48
	2017	2	2	15	13	12	55

5. Please rate the following library collections from "needs improvement" (1) to "excellent" (5):

	Year	1	2	3	4	5	N/A
Books (Print)	2018	7	6	20	30	29	8
	2017	5	5	21	32	36	2
eBooks	2018	8	8	22	22	24	14
	2017	3	7	25	24	22	17
DVDs/Audio Books	2018	4	7	17	14	11	42
	2017	4	7	23	10	15	40
Journals (Print)	2018	5	6	21	23	21	21
	2017	2	2	18	26	24	24
eJournals	2018	4	9	19	23	20	17
	2017	3	3	17	29	25	21
Databases	2018	5	7	20	20	25	15
	2017	4	3	17	26	26	21
Exam papers	2018	8	9	15	21	29	17
	2017	6	2	17	31	33	10
Newspapers (Print)	2018	2	4	16	15	20	38
	2017	3	3	17	24	25	28
Newspapers (Online)	2018	2	4	17	9	18	43
	2017	3	3	14	21	20	37

6. Please rate the library online services below from "needs improvement" (1) to "excellent" (5):

	Year	1	2	3	4	5	N/ A
Search+Find	2018	9	5	27	28	23	6
	2017	2	6	31	25	17	19
Catalogue Search	2018	8	7	26	23	19	15
	2017	3	4	30	26	19	18
Advanced search	2018	8	5	24	24	23	13
	2017	4	5	24	31	20	16
My Library Account	2018	7	4	22	29	24	10
	2017						
Endnote	2018	3	7	18	17	16	36
	2017	4	8	15	25	18	28
Study room bookings	2018	4	4	15	24	33	16
, ,	2017						
LibGuides	2018	4	4	15	20	16	36
	2017	3	6	18	22	21	28
Library online tutorials	2018	4	4	16	17	11	42
,	2017	3	9	16	15	15	28
Library social networks	2018	5	8	18	15	17	34
,	2017	7	8	18	15	15	35
Online FAQs/Ask a Librarian	2018	3	4	18	15	21	35
7.	2017	3	3	14	21	23	35
Research@THEA/CUAL	2018	2	5	14	12	13	49
,	2017	3	3	18	14	10	49
		-		1	 - ·		-
Undergrad theses Sharepoint	2018	2	4	16	10	10	50
: : 0 : : :::::::: 2a. epec	2017	 -	-	+	1		+
							
Overall library website				+	+		+
Overali library website	2018	4	6	28	26	27	6

7. Please specify if you have further comments on the above questions:

- Saturday/weekend opening hours
- Hard to navigate website
- Library should be open earlier in the morning and later in the evening
- Exam papers online hard to find/navigate
- Problems connecting to Wi-Fi
- People eating
- The library is great/the library is an amazing resource/staff are so helpful
- Website can be slow to display the shelf number of the book in the library
- We should be allowed to book study rooms for more than one hour
- Create an eBook on how to research for my subject area
- Magazine selection is outdated
- Less religion books more course books
- The library is pointless to visit if on an IT related course

8. Please rate the library training you have received from "needs improvement" (1) to "excellent" (5):

	Year	1	2	3	4	5	N/A
Library Tour	2018	6	4	24	19	29	16
	2017	2	5	21	26	36	13
Information sources	2018	4	4	21	25	25	18
	2017	2	3	18	33	26	18
Online Library	2018	4	5	21	18	30	19
	2017	2	4	19	27	29	18
Using Library Databases	2018	3	6	19	20	23	25
	2017	3	5	17	28	25	21
EndNote Training	2018	4	11	14	11	14	40
	2017	8	5	15	18	19	33
Citing & Referencing	2018	4	8	20	17	20	28
	2017	6	8	18	18	28	19
Referencing MS Word	2018	3	8	19	15	18	31
	2017	6	10	15	18	25	23
Copyright & Plagiarism	2018	3	5	18	18	27	26
	2017	4	8	14	21	29	19

9. What other library training would you like to see?

- How to avail of other means to getting the articles/books required. For example, a list of places we can request interlibrary loans
- 10. Please rate the following statements on a scale from "Strongly Agree" (1) to "Strongly Disagree" (5):

	Year	1	2	3	4	5	N/A
Library stock satisfies my needs	201	27	24	18	19	9	2
	201 7	24	28	14	24	9	1
Satisfied with interlibrary loans	201	22	28	18	12	7	10
	201 7	19	21	18	16	4	21
Website easy to navigate	201	22	26	16	19	12	2
	201 7	22	22	17	21	14	3
Familiar with using ebooks/ejrls	201	23	23	17	15	12	7
	201 7	22	21	14	23	13	7
Familiar with LibGuides	201	16	15	19	16	13	16
	201 7	14	21	14	25	14	12
Satisfied with service by library staff	201	37	18	13	9	18	3
	201 7	38	20	10	15	15	3
Aware of my Subject Librarian	201	16	12	18	15	27	8
	201 7	15	14	17	19	23	13
Satisfied with communication	201	17	24	26	14	10	5
	201	24	25	15	17	14	5

Aware of Library's presence in Moodle	201 8	31	20	12	12	16	5
	201 7	32	21	11	14	20	2
Aware of Library standalone library instruction sessions	201 8	21	16	15	13	22	9
	201 7	19	16	16	17	20	10
Aware of Library policies	201 8	18	13	19	12	22	11
	201 7	13	12	21	15	30	5
Aware of Research@THEA	201 8	19	12	15	15	23	13
	201 7	11	11	15	18	32	13
Would recommend the library to others	201 8	35	23	13	11	12	1
	201 7	38	21	11	15	14	1

10.1.3 Appendix 3: Staff Survey 2018.

1. To which Institute are you attached?

Campus	Number of respondants	%
Galway	25	64.10
Mayo	8	20.51
CCAM	1	2.56
Letterfrack	1	2.56
Total Respondants	39	

2. How often do you visit?

	Once month or less	Several times a month	Several times a week	N/A
Campus library	64	26	5	3
Online Library	23	36	13	10

3. Why do you usually visit the library?

	2017	%
Borrow material	21	28.77
Quiet place to read/study	7	9.59
Use PCs/printers	2	2.74
Read newspapers	6	8.22
Library training	9	12.33
Consult library staff	10	13.70
Online searching	12	16.44
Browse library website	6	8.22
Total options	73	

Please rate the following services and facilities from "needs improvement" to "excellent" (5):

	Year	1	2	3	4	5	N/A
Information desk	2018	0	0	8	21	67	5
Help Zone	2018	0	0	5	8	41	44
Reading/study spaces	2018	3	3	8	23	33	31
Training rooms	2018	0	0	15	13	26	46
Computers/printers	2018	3	5	15	3	15	56
Computers/printers	2016	3	3	13	3	13	30
Self-checkout	2018	3	3	8	21	23	44
Jen eneckede	2010		-				
Library signage	2018	0	0	18	36	36	10
Heating	2018	3	0	23	18	36	21
Lighting	2018	0	0	15	26	38	18
Noise levels	2018	0	10	13	28	28	18
On an in a harry	2010	4.5	10	10	24	20	10
Opening hours	2018	15	10	10	21	28	10
Exhibitions	2018	0	5	15	28	23	26
LAHIDICIONS	2010			1.5	20	23	20
Lunchtime talks	2018	0	3	13	23	28	31
		1	1			1	
Book club	2018	0	0	8	3	15	72

5. Please rate the following library collections from "needs improvement" (1) to "excellent" (5):

	Year	1	2	3	4	5	N/A
Books (Print)	2018	8	8	24	26	26	8
eBooks	2018	3	5	21	34	18	18
DVDs/Audio Books	2018	0	3	21	13	8	55
Journals (Print)	2018	5	8	16	21	11	39
eJournals	2018	8	8	5	24	29	26
Databases	2018	3	11	21	13	26	26
Exam papers	2018	3	3	5	18	3	68
Newspapers (Print)	2018	0	3	8	13	13	61
Newspapers (Online)	2018	3	5	8	13	18	50

6. Please rate the library online services below from "needs improvement" (1) to "excellent" (5):

	Year	1	2	3	4	5	N/A
Search+Find	2018	3	11	16	16	29	24
Catalogue Search	2018	3	8	21	32	24	13
Advanced search	2018	3	11	16	26	29	16
My Library Account	2018	3	11	16	24	29	16
Endnote	2018	3	5	11	18	11	53
LibGuides	2018	3	3	11	21	18	45
Library online tutorials	2018	3	3	16	8	18	53
Library social networks	2018	3	0	8	16	11	61
Online FAQs/Ask a Librarian	2018	3	0	8	16	21	53
Research@THEA/CUAL	2018	5	3	3	16	11	61
Undergrad theses Sharepoint	2018	3	0	5	5	16	68
Overall library website	2018	5	5	24	16	32	18

- 7. Please specify if you have any further comments on the above questions:
- I find the lack of access to the full version of J-Stor hugely limiting intellectually to students and staff alike.
- Hardcopy daily newspaper no longer in Letterfrack library.
- I don't use a lot of these features.
- The library staff, in particular, are very helpful.
- THEA needs some feedback mechanism (e.g. individual report) at least on a monthly basis to make it relevant. Also, when my library account, I can't find a button to get back to the library main page.
- The staff is wonderful.
- There seems to be a very significant reduction in the number/range of databases available for construction area.
- Sometimes difficult to navigate the website. Areas to improve in terms of books and resources are mainly because I haven't requested them for new courses yet so not the library's fault at all!

8. Please rate the library training you have received from "needs improvement" (1) to "excellent" (5):

	Year	1	2	3	4	5	N/A
Library Tour	2018	3	0	5	15	28	49
Information sources	2018	3	0	5	15	31	41
Online Library	2018	3	0	8	18	31	38
Using Library Databases	2018	3	3	8	15	33	36
EndNote Training	2018	0	0	10	13	18	56
Citing & Referencing	2018	5	3	10	13	21	46
Referencing MS Word	2018	0	0	8	10	18	62
Copyright & Plagiarism	2018	5	3	10	10	21	49

9. What other training would you like to see?

- Assignment submissions from students show deficiencies or even ignorance
 of proper referencing and of what constitutes plagiarism and how it is
 overcome. Thus, much work to be done to get these areas communicated,
 registered and adopted.
- As students are encouraged to use EndNote or similar referencing software
 then I do not think it is useful to show students referencing in MS word. I end
 up discouraging my students from using this after they have learned it in first
 year. They don't realise the errors associated with the software and submit
 poor reference lists.
- I must have missed the notification re: EndNote training. I would avail of it if put on again.
- Getting students to critique online resources they use.
- I will definitely take the library tour if I'm still here in September. As I only started in November, the tours may not have been running or I was too busy to partake.
- Workshop on Harvard referencing for 2nd and 3rd year students to remind them.
- Results above based on student feedback.
- Library training was very boring, and students were very disengaged. Needs
 more interactive activities to make these sessions interesting as the content,
 unfortunately, is naturally quite dull in nature for first and second years.
 Additionally, students did not retain the information from the sessions as
 there are issues with poor paraphrasing and referencing later on in the year
 from students, and they are not good at using appropriate resources or using
 the online library.

10. Please rate the following statements on a scale from "Strongly Agree" (1) to "Strongly Disagree" (5):

	1	2	3	4	5	N/A
Library stock satisfies my needs	23	23	13	21	8	10
Satisfied with online resources	21	13	15	18	13	15
Satisfied with interlending	28	21	8	10	8	23
Website easy to navigate	18	36	15	13	3	13
Familiar with using ebooks/ejrls	18	31	13	13	8	13
Familiar with LibGuides	15	18	18	13	10	23
Satisfied with service by library staff	64	10	0	3	18	5
Aware of my Subject Librarian	33	13	3	10	15	23
Satisfied with communication	51	18	8	5	8	8
Aware of Library's presence in Moodle	26	21	10	5	23	13
Aware of Library standalone library instruction sessions	26	13	10	8	13	26
Aware of Library policies	10	15	21	5	23	21
, ,						
Aware of Research@THEA	15	15	13	10	21	23
Would recommend the library to others	54	15	5	10	8	3

11. In times of budgetary constraint, we would like your suggestions so that we can minimise the impact on your students. Would you suggest:

Resource	Yes	No	N/A
Cutting online resources	13	71	13
Cutting print items	39	42	13
Unsubscribing to journal titles in print	50	29	18
Unsubscribing to journal titles online	3	76	18
Purchasing only eBooks and not print	16	68	13
Purchasing only print titles and not eBooks	11	71	13
Do you prefer print books over eBooks	58	32	11
Are you happy to use either print or eBooks	53	29	13

- 12. What would you suggest we could do to improve library services or facilities?
- Full access to J-Stor.
- I suggest cutting back on MS Word Referencing training as outlined above.
 Also, this surveys text was difficult to see in the faded grey colour black would provide much better contrast.
- Do not change the online interface. My impression is that each time I become familiar with one layout/interface, it seems to change.
- It is very disappointing that opening hours are reduced in Castlebar. Students need the service.
- More print books than eBooks please. Very helpful resources. Great facility in GMIT, staff are its greatest asset. Thank you.
- The library is an excellent resource with excellent people. See my THEA
 comment above. I would suggest that the library expertise is available when
 designing new courses with an online or blended learning component. Thank
 you.
- More fiction.
- It meets my needs, but I rarely use it. I am not aware of the complete suite of services that are available. but that is my fault.
- More video content for "how to" e.g. paraphrasing, plagiarism, suitable resources, academic writing (impersonal etc). The library staff are fantastic by my first- and second-year students have really struggled to write an essay, so it would be great if they could access small videos (GMIT branded) when they need them, whey they are writing their essays. Some of the GMIT resources are inconsistent (referencing docs between school/library/module). As above LIS library tours need to be improved with more activities included.
- Great service on Mayo campus. Very much appreciated, kind wishes to all.

10.1.4 Appendix 4: Inter Library loan suppliers' statistics received:

Supplier	2013-14	2014-15	2015-16	2016-17	2017-18
Athlone IT		5	3		6
Blanchardstown	1	2			
Cork IT	1	3	4	2	3
Carlow IT	1	5		3	1
Dublin IT	15	14	7	4	9
Limerick IT	1	6	1	2	4
Letterkenny IT	3	4	3	4	
Sligo IT	1	10	2	3	
Tallaght IT		1		2	
Tralee IT	1	1	2	5	1
Waterford IT	6	4	1	2	3
DunLaoghaire IT	1			2	
Dundalk IT	5	9	7	5	4
Total	36	64	30	34	31
British Library	31	29	17	4	2
Subito	143	124	39	40	49
UCC	19	17	6		5
NUIG	2	2			2
UCD	4	2	10	7	1
DCU	1		1		1
NUIM	5	4		3	5
NCAD	2				
Edward Doyle Leads					
Univ					
Inst. Ed London					
Leeds Univ	1	1	1		1
New York Univ					
Univ Edinburgh		1	5		
Univ Nottingham	1				1
Univ Sussex					
TCD	15	16	27	34	29
Birmingham Uni				42	
Bodleian					
Cork Co. Council					
Imperial College					
London					
Liverpool Univ		1	1	2	
London School of					1
Economics					
St Patrick College		1			
Linen Hall					

Univ College London	1				1
Univ College Limerick		2	1	3	2
Univ College Warwick	2	1			
Galway Co. Council		1			
Ballybane Library			1		
Durham Univ		1			
Glasgow Univ		1	1		
Univ London			2		
London Library					1
Marine Institute					2
Norwegian Sch of					
Veterinary					
Univ Sheffield					
Internet	5		6	8	
Electronic Services	11	6	22		
Donegal Central	1				
Library					
Georgia Instit of	1				
Technology US					
Bristol Univ	3				2
Cambridge Univ	2				
Syracuse Univ	1				
Univ Southampton	1				
Laois County Library		1			
Nat College Scotland		1			
Institute of Ed.			1		
Library					
Queens University			2	3	2
County Lib Longford			1		
Univ Aberdeen			1	1	
Ulster University			1		
Univ Manchester				1	4
Meath Co. Council				1	
Univ Exeter				2	
Univ Reading				1	
Irish Labour History				1	
Society					
Louth County Library					1
Total	252	212	146	153	112

10.1.5 Appendix 5: Inter Library loans sent:

Sent to	2013-14	2014-15	2015-16	2016-17	2017-18
Athlone IT	19	8	8	5	3
Blanchardstown				1	
Cork IT	1			2	
Carlow IT	6	9	9	4	1
Dublin IT					
Limerick IT	4	8	8	4	1
Letterkenny IT	3	6	6	5	1
Sligo IT	8	3	3	3	
DunLaoghaire	7				
IT					
Tallaght IT		1	1		
Tralee IT	7			2	5
Waterford IT	4	4	4	10	5
Dundalk IT	9	1	1	2	1
Total	68	40	40	38	17

10.1.6 Appendix 6: List of online tutorials

- 1. Using Search+Find to find books and eBooks
- 2. Placing a hold
- 3. GMIT past exam papers
- 4. Information sources
- 5. Database tips and features
- 6. Creating an EndNote account

List of podcasts

- 1. Referencing: an overview
- 2. Avoiding plagiarism
- 3. Common knowledge
- 4. Summarising
- 5. Finding exam papers
- 6. What is a library database?
- 7. Scholarly journals: what they are and how to find them

10.1.7 Appendix 7: List of YouTube Videos

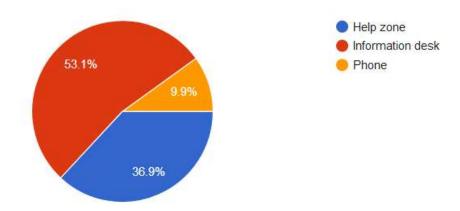
- 1. GMIT library tours (1K views)
- 2. Help in GMIT Library (33 views)
- 3. GMIT Library (85 views)
- 4. Why use GMIT Libraries (77 views)
- 5. GMIT Library (116 views)
- 6. Using GMIT Library's Search+Find to locate journal articles (37 views)
- 7. Finding journal articles on the online GMIT Library (37 views)
- 8. Welcome to the library (64 views)
- 9. eBooks in GMIT library 2014 (16 views)
- 10. Placing a hold on a library book (22 views)
- 11. Searching GMIT Library catalogue and place a hold (75 views)
- 12. eBook @GMIT Libraries (151 views)
- 13. LibGuides...Your Guides (189 views)
- 14. Welcome Jan2018 (12 views)
- 15. Introducing library databases (46 views)
- 16. Finding books and eBooks using Search+Find (53 views)

10.1.8 Appendix 8: Google Forms Analysis

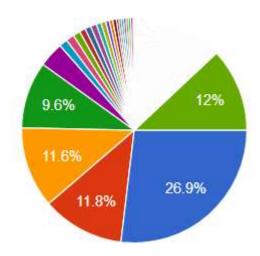
Help Zone Analysis Dublin Rd 2016-17

How was query submitted?

593 responses



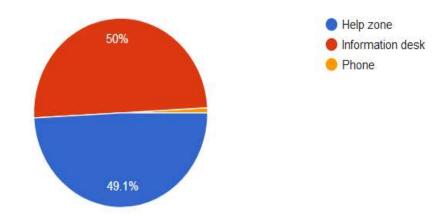
	%	No. queries	Description
Books	26.90%	157	Loc, demo, specific books/topics
Printing	10%	56	How to, top up, double sided, jams
Room			
Booking	11.60%	68	How to, demo, cables, markers
Wi-Fi	0.09%	5	Not connecting, own device access
			HRM, Heritage, linking, how to
Jrl Articles	3.60%	21	search
Exam papers	0.90%	5	Where, how
Referencing	0.70%	4	Edition, lecture notes, pdf website



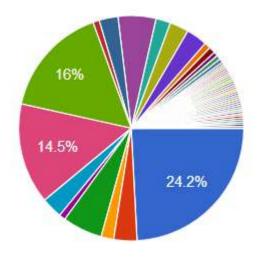
2017-18

How was the query submitted?

342 responses



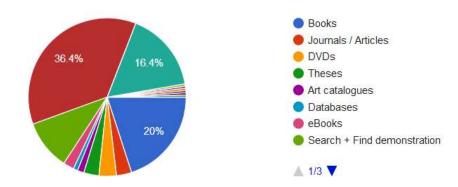
		No.	
	%	queries	Description
Books	24.20%	80	Loc, demo, specific books/topics
Printing	16%	53	How to, top up
Room			
Booking	14.50%	48	How to, demo
Wi-Fi	5.40%	18	Not connecting
Jrl Articles	3.30%	11	Demo searching
Exam papers	5.70%	19	Where, how
			Edition, lecture notes, pdf
Referencing	2.70%	9	website



CCAM Analysis 2017-18:

Type of query?

225 responses



Type of query?	COUNTA of Query details / solution
Books	41
Theses	5
Wi-Fi / IT problems	23
Search + Find demonstration	8
newspapers	1
DVDs	6
Printing / copying	48
Webpage - how to long into library account	1
(blank)	17
Journals / Articles	6
eBooks	4
study room	1
Academic Writing Centre	1
Databases No information in student's library	
account	1
Using NUIG library	1
Art catalogues	
Grand Total	164

Grand Total

Printing & Copying = 36.4%

Books = 20%

Wi-Fi/IT Problems = 16.4%

Search + Find = 10.4%

10.1.9 Appendix 9: Collection Development Policy available at:

https://library.gmit.ie/wp-content/uploads/2018/09/GMIT-Policy-2018.pdf

10.1.10 Appendix 10: Journal list Galway Campus:

Galway Print Journals	Cost ex. Vat
3D Artist	82.45
Accounting & Business	109.13
American Craft	49.12
American Economic Review	602.81
Aperture	93.77
Art history	979.09
Art in America	125.02
Art monthly	81.27
Books Ireland	35.44
Business plus	23.23
Cabinet	48.23
Car	111.89
Car mechanics	60.92
Capital	50.00
Ceramics monthly	53.75
Ceramics review	68.31
Cinefex	65.19
Concillium	108.36
Construction manager	114.25 (to be cancelled)
Crafts magazine	54.18
Decanter	117.78
Der Spiegel	311.24
Detail	129.90 (to be cancelled)
Documentary	49.12
Embroidery	42.20
Everyday practical electronics	53.00
Feasta	75.94
Finance & development	26.79 (to be cancelled)
Fine cooking	37.97
Flash art international	60.75
Furrow	65.81
Geographical	57.71
Hotel & Catering review	
H.Q.	68.90
Irish arts review	40.50
Irish historical studies	115.43

Irish naturalists journal	53.00
ISE industrial and systems at work	379.76
Machinery	203.77
Manufacturing engineering	218.80
Mix magazine	227.92
Modern painters	99.47
National geographic	44.59
New ceramics	53.66
Oxford art journal	399.94
Printmaking today	48.30
Quo	87.12
Retail news	111.89
Royal society of Antiquaries of Ireland	91.13
Science	1694.13
Sculpture	94.04
Selvedge	88.34
Source	58.89
Tablet	194.34
Tate	23.56
Texte zur kunst	41.23
Ulster grocer	44.17
View textile	301.86
Visual artists news sheet	60.00
World of interiors	106.01
Yes chef	30.63
Total	8350.88

Galway Print & Online	Cost ex. Vat
Aesthetica	68.96
Architect's journal	292.89
Art bulletin/Art journal	532.58
Artforum international	125.02
Business & Finance	82.78
Economist	229.00
Elektor	95.65
Food science & technology	131.92
Food technology	196.48
Frieze	61.25
Health & safety review	334.13
Intern. Jrl event & festival management	611.55
Intern. Jrl of heritage studies	1234.75
Irish geography	131.63
Irish review	121.50
Irish theological quarterly	308.04
Jrl. Of European Higher Education area	329.43
Le Point	180.23
New civil engineer	256.06
New scientist	272.53
Scientific American	374.86
Sight & sound	80.09
Textile-Journal of cloth & culture	633.77
Time magazine	60.70
Times Higher Education supplement	241.54
Total	6987.34

Galway Online	Cost ex. Vat
Analyst	2431.06
Analytical chemistry	3115.87
Annals of clinical biochemistry	411.06
Biochemistry & molecular biology Ed	570.04
Clinical chemistry	891.26
Cornell hospitality quarterly	451.11
Irish educational studies	407.03
Journal of chemical education	771.16
Jrl of Construction Eng & Mngt	1096.67
Jrl of convention & event tourism	427.28
Jrl of culinary science & technology	358.43
Jrl of foodservice business research	598.39
Journal of heritage tourism	641.93
Jrl of hospitality & tourism education	178.20
Screen	273.38
Urban history	333.55
Wire – London	545.11
Total	13501.53

List of Databases subscribed to:

Name of Database	Annual subscription ex. Vat
Academic complete UKI Edition	18299.98
Sunday Business Post	162.59
Science direct	37882.59
Web of science	8946.90
Zut	58.40
Westlaw Ireland	3654.09 (cancelled 2018)
Info4Education	11324.25
Irish newspaper archive	3750.00
Omnifile full text	3870.00
Academic complete	18060.11
Taxfind	1230.00
Irish times premium content	2091.00
Cinahl (Mayo Campus)	8484.00
Dictionary of Irish biography (Mayo)	260.00
Safari (Mayo)	1671.70
Total	119746.01

10.1.11 Appendix 11: List of single eBook titles

Title

Practice and Theory of Enzyme Immunoassays

Pharmaceutical Microbiology: Essentials for Quality Assurance and Quality Control

Online Learning and its Users: Lessons for Higher Education Advanced Topics in Forensic DNA Typing: Interpretation

Anatomy of Dolphins: Insights into Body Structure and Function

The Basics of Digital Forensics: The Primer for Getting Started in Digital Forensics

Relational Database Design and Implementation

Understanding Art Markets: Inside the world of art and business

Psychology and Education

The Future of Global Business: A Reader Under Suspicion: A Phenomenology of Media

Principles of Mass Spectrometry Applied to Biomolecules

Mass Spectrometry in Grape and Wine Chemistry

Enhancing Adult Motivation to Learn: A Comprehensive Guide for Teaching All Adults

Socialnomics: How Social Media Transforms the Way We Live and Do Business

Foundations for Health Promotion E-Book
Make That Grade Organisational Behaviour

Microsoft® .NET Compact Framework (Core Reference)

Spending Advertising Money in the Digital Age: How to Navigate the Media Flow

Making Sense of Change Management: A Complete Guide to the Models Tools and Techniques of

Organizational Change

Modern Blood Banking & Transfusion Practices

BIM and Construction Management: Proven Tools, Methods, and Workflows

Financial Accounting for Dummies

Android Tablet Application Development for Dummies

Fundamental Molecular Biology

Medical Microbiology and Infection at a Glance

Practical Haemostasis and Thrombosis

Hoffbrand's Essential Haematology

Roitt's Essential Immunology

Forensic Analytical Techniques

Outlaw: Fight for Your Customers and Sell Without Fear

Arduino Projects for Dummies

Public Health Nutrition

Fundamentals of Quality Control and Improvement

Bioanalysis of Pharmaceuticals: Sample Preparation, Separation Techniques and Mass Spectrometry

European Building Construction Illustrated

Forensic Chemistry: Fundamentals and Applications

Adventures in Arduino

Rossi's Principles of Transfusion Medicine

Marine Bivalve Molluscs

Chromatography: Principles and Instrumentation

A Beginner's Guide to Blood Cells

Introduction to Pharmaceutical Chemical Analysis

Fundamental Biomechanics of Sport and Exercise

Psychology of Physical Activity: Determinants, Well-Being and Interventions Real-World Crime Scene Investigation: A Step-by-Step Procedure Manual

Heritage Building Information Modelling

The Green Screen Handbook: Real-World Production Techniques

Mechanical Science

Pro Arduino

Introduction to Forensic DNA Evidence for Criminal Justice Professionals

Media and Society: A Critical Perspective

Molecular Haematology

Introduction to Human Nutrition

Nutrition and Metabolism

Make: AVR Programming: Learning to Write Software for Hardware

Practical Handbook of Microbiology, Third Edition

Quality Management for Organizations Using Lean Six Sigma Techniques

Forensic DNA Evidence Interpretation, Second Edition

Steel Structures: Practical Design Studies, Fourth Edition

Databases for Small Business: Essentials of Database Management, Data Analysis, and Staff Training

for Entrepreneurs and Professionals

Learning PHP, MySQL & JavaScript: With jQuery, CSS & HTML5

Manual of Clinical Microbiology

Leading and Managing the Lean Management Process

The Next Thing: Art in the Twenty-first Century

Timber Frame Construction: All about Post-And-Beam Building

Chowderland: Hearty Soups and Stews with Sides and Salads to Match

Personal Training

Researching Tourism, Leisure and Hospitality for Your Dissertation

Basics Architecture 03: Architectural Design

Exhibition Design: Exhibition Design Online Marketing: Online Marketing

Basics Creative Photography 02: Context and Narrative

Fundamentals of Illustration

Marketing Management: Marketing Management

Global Innovation of Teaching and Learning in Higher Education: Transgressing Boundaries

Design of Steel Structures: Eurocode 3: Design of Steel Structures, Part 1-1: General Rules and Rules

for Buildings

ValueWeb: How fintech firms are using bitcoin blockchain and mobile technologies to create the

internet of Value Learning Ruby

Linux Device Drivers

10.1.12 Appendix 12: Social media usage statistics based on academic year

Social Media	2018	2017	2016	2015	2014
Facebook	17020	27613	33288	8065	11789
Twitter	105880	105651	86196	12469	

10.1.13 Appendix 13: Lunchtime Talks

Campus	Title of lunchtime talk	Speaker	Date
Mayo	The Joys of Reading	Campus staff	March 2008
Galway	Prehistoric astronomy in Ireland	Malachy Thompson	12 th Nov 2012
Galway	A tale of two cities: the proposal to colonise the city of Galway with residents from the city of Gloucester during the Cromwellian occupation 1652-1660	Dr. John Towler	13 th Nov 2012
Lettefrack	The maritime history and archaeology of Connemara and the west	Michael Gibbons	14 th Nov 2012
Galway	Reader organisation seminar (Cuirt Festival)	Jen Tomkins	26 th April 2013
Galway	Corrib waterways	Paul Duffy	11 th Nov 2013
Galway	Seamus Heaney: the boy he was and the man he became	Des Kavanagh	12 th Nov 2013
Galway	Your nutrition: the importance of diet for optimum health	Aine Waldron	13 th Nov 2013
Galway	Photos and material of CUAL launch		February 2014
Galway	Material on the Library Strategic Plan and the celebration of the library's 10 year anniversary		February 2014
CCAM	The image of a writer as part of Culture Night	Sara Baume & Maeve Muireann	19 th September 2014
Galway	Traffic Light System	Electrical craft technicians	2014

Galway	Money skills for life	Competition and consumer protection commission	18 th Nov 2015
Galway	An overview of wine & wine tasting	Elizabeth Fox	19 th Nov 2015
Galway	Early radio history and the Marconi Clifden radio station to mark Engineering Week	Tom Frawley & Frank McCurry	12 th Feb 2015
Galway	How to dress for your body shape	Fiona Faherty	25 th March 2015
Galway	Having a new conversation: about dreaming as part of Cuirt Festival	Susan Lindsay	21st April 2015
Galway	The Arctic: creating the Louis Vuitton Travel book	Blaise Drummond	16 th Nov 2015
Galway	Poetry reading	Sean Lysaght	17 th Nov 2015
Galway	Putting history on TV: an historian's perspective	Professor Gearoid O Tuathaigh	18 th Nov 2015
Mayo	The artist, the archivist and the writer		17 th Nov 2015
CCAM	Orange boy blue	Julia Roddy	18 th Sept 2015
Galway	Katie Fahey's rebellion: romance & revolution in Co. Galway	John Cunningham	15 th Nov 2016
Galway	Patrick Pearse: the face of the rising	Brian Crowley	16 th Nov 2016
Galway	Liam Mellows and the 1916 rising	Shirley Wrynn	17 th Nov 2016
Mayo	Stella Garvey	Lynda Huxley & Olive Greaney	Nov 2016
Galway	Captain Cillian Learning Adventures	Carina Ginty	29 th Feb 2016
Galway	Writing on food: tales from the kitchen (Cuirt Festival)	Cheryl Lu-Lien Tan	28 th April 2016
CCAM	Screen writing workship	Lindsay Sedgwick	April 2016
Galway	Sacred mountains and islands of Ireland's west coast	Martin Gibbons	28 th Nov 2017

Galway	The Irish cottage, history, culture and design	Marian McGarry	29 th Nov 2017
Galway	The whistle blowing	Lorraine Tuck	30 th Nov 2017
Galway	Winning votes for women: stories of the Galway campaign	Mary Clancy	7 th Feb 2018
Galway	Whales and dolphins in Irish waters: current knowledge and challenges	Dr. Simon Berrow	26 th Nov 2018
Galway	See the wood from the trees	Dr. Marion McGarry	27 th Nov 2018
Galway	The workhouses of County Galway	Steve Dolan	28 th Nov 2018
Mayo	Poetry reading	Sean Lysaght & Anne Donnelly	29 th Nov 2018

10.1.14 Appendix 14: Exhibitions:

Campus	Title of Exhibition	Date
Galway	Treasures of the Irish	12 th – 30 th Nov 2012
	Academy Library	
Galway	Material on J.F. Kennedy	June/July 2013
Galway	Material on the 1913	September 2013
	lockout	
Galway	Bibliotherapy material	6 th – 13 th October 2013
Galway	Clare Island survey from	November 2013
	the Royal Irish Academy	
Galway	Chinese material	November 2013
	purchased for	
	International students	
Mayo	From Cromwell to	November 2013
	Cholera: a history of	
	Ireland from the	
	pamphlet collection of	
	Charles Haliday from	
	Royal Irish Academy	
Mayo	Rolling exhibition of work	November 2014
	by sixth year Art students	5.1
CCAM	Famous paintings and	February 2016
	photographs of romance	
	in art to mark Valentines	
Column	Day	December 2016
Galway	Farming and country life 1916-2016 wood turned	December 2016
	items from Letterfrack	
Galway	GMIT memorabilia from	September 2016
Gaiway	the revolutionary period	September 2010
	from staff and students of	
	GMIT	
Galway	From the archives, 1916:	1 st -22 nd December 2016
	revolution and	
	recollection, a Galway	
	county council archives	
	exhibition	
Galway	The Irish Revolutionary	February 2016
•	papers 1916-1923	•

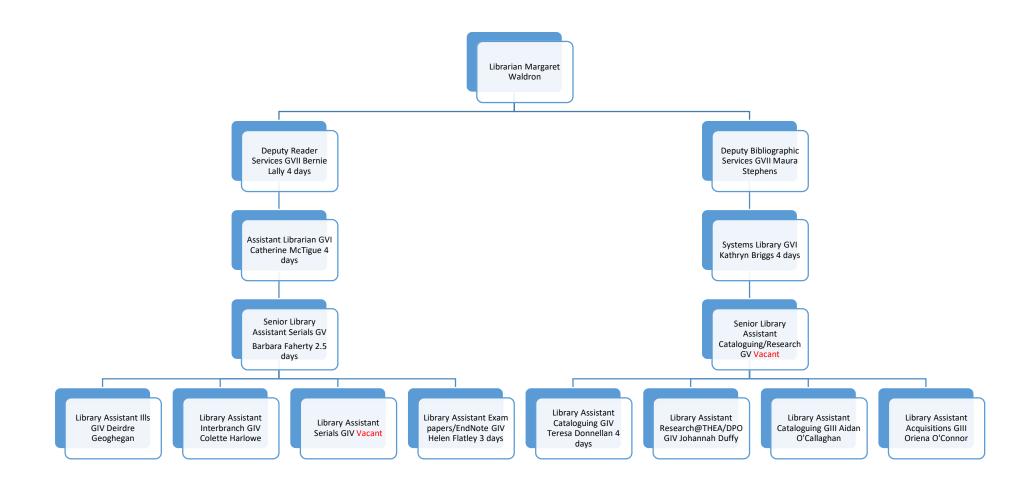
00111	- 1 · 1 · · · · · · · · · · · · · · · ·	5 L 2016
CCAM	Exhibition of Siobhan	February 2016
	Piercy's work	
CCAM	Paintings by Denis Farell	May 2016
CCAM	The Impressions	11 th -26 th July 2016
	exhibition exhibiting	
	artists books	
Galway	Peopling the Irish	15 th Nov – 23 rd Dec 2016
	Revolution 1913-1923	
Galway	Case studies of the 1916	November 2016
	rising from the Military	
	Archives	
CCAM	Katie Moore exhibits	November 2016
CCAM	Eimear McCormack's	November 2016
	exhibits	
CCAM	Empowering through	November 2016
	online access: exhibits to	
	highlight access to	
	electronic information	
Mayo	1916 exhibitions	All through 2016
Galway	Paintings & artefacts of	November 2017
	the Clifden railway line	

10.1.15 Appendix 15: Book Club

Author	Title	Date
Tyler, A	Dinner at the homesick	April 2016
	restaurant	
Tyler, A	A spool of thread	April 2016
Mitchell, D	Cloud atlas	May 2016
Roddy, J	Orange boy blue	May 2016
Yousafzai, M	I am Malala: the girl who	June 2016
	stood up for education	
	and was shot by the	
	Taliban	
Wolf, T	Old School	June 2016
Wolf, T	The night in question	July 2016
Rowling, J.K.	Cuckoo's calling	July 2016
Mitchell, D	Cloud Atlas	September 2016
Lapena, S	The couple next store	October 2016
Ruiz Zafon, C	The shadow of the wind	October 2016
Ryan, D	All we shall know	November 2016
Nugent, L	Lying in wait	November 2016
Beatty, P	The sellout	December 2016
Trevor, W	Elizabeth alone	January 2017
Norton, G	Holding	January 2017
Healy, E	Elizabeth is missing	February 2017
Hosseini, K	The kite runner	February 2017
Horowitz, A	Magpie murders	March 2017
Barry, S	Days without end	March 2017
Springsteen, B	Born to run	April 2017
Nicholls, D	Us	April 2017
Hemingway, E	For whom the bell tolls	May 2017
Proulx, E A	The shipping news	May 2017
Chandler, R	The long goodbye	June 2017
Wyndham, J	The dayof the triffids	June 2017
Kent, H	Burial rites	July 2017
O'Farrell, M	Instructions on a	September 2017
	heatwave	
Bender, A	The particular sadness of	September 2017
	lemon cake	
Burton, J	The miniaturist	October 2017
McKinty, A	Rain dogs	November 2017

Fitzmaurice, R	I found my tribe/muse	November 2017
Whitehead, C	The underground railway	December 2017
Lee Burke, J	Cadillac Jukebox	December 2017
Ferrante, E	My brilliant friend	January 2018
Mantel, H	Wolf Hall	January 2018
Chevalier, T	Remarkable creatures	February 2018
Rhys, J	Wide Sargasso sea	February 2018
Towles, A	Rules of civility	March 2018
MacLaverty, B	Midwinter break	March 2018
Woolf, V	To the lighthouse	April 2018
Towles, A	Rites of civility	April 2018
Jin Lee, M	Pachinko	April 2018
Finn, A J	The woman in the	May 2018
	window	
Shaffer, M A	The guernsey literary and	May 2018
	potatoe peel society	
Wyndman, S	Tin man	July 2018
Byatt, A S	Possession	September 2018
Le Carre, J	Legacy of spies	September 2018
Murakami, H	Norwegian wood	October 2018
Connolly, J	He	November 2018
De Waal, E	The hare with the amber	November 2018
	eyes	
Hannah, K	The nightingale	December 2018
O'Brien, E	Memoir	December 2018

10.1.16 Appendix 16: Organisational chart



CCAM Organisation Chart:

Library Assistant GIII Carmel Riordan 3 days Library Assistant GIII Paula Madden Library Assistant GIII Oonagh Barry 3 days

Library Porter PJ O'Donnell 20 hrs p.w.

GVI Assistant Library in Dublin Rd campus (Catherine McTigue) is responsible for CCAM Library.

Organisational Chart Mayo Campus: Assistant Librarian GVI Majella King Senior Library Assistant GV Olive Greaney Library Assistant Library Assistant Library Assistant **Library Assistant GIV** Acquisitions **GIII Circulation** GIII Circulation **GIV Serials Anne** Mary Hamrock 4 Patricia Corduff 9 Deirdre Gannon 3 O'Haire 4 days days days hrs p.w.

Appendix 17: Job Descriptions

Deputy Librarian Reader Services: Updated December 2016

- 1. To manage the day-to-day operation of the library, its staff and systems under the guidance of the Institute Librarian.
- 2. To implement Institute policy rules and regulations to facilitate the appropriate and efficient use of library resources by students and staff.
- 3. To research, develop and introduce new products and services.
- 4. Identify and where appropriate, to be responsible for the training needs of library staff.
- 5. Compile and maintain relevant training manuals in the reader services area.
- 6. Participate in planning for future needs and developments.
- 7. Responsible for the overall management of the reader services and serial service functions within the library.
- 8. Serial duties will include but is not limited to the following:
 - Allocating of serial staff workload
 - Training serial staff
 - Compiling, updating and maintaining serials manual and training aids as needed
 - Overall coordination of the serials function
 - Ensuring renewals are monitored and evaluated on a yearly basis
 - Ensuring serials are kept within budget
 - Liaising with academic staff regarding renewals annually
 - Promoting serials to all library users and monitoring usage
 - Move to electronic journals in favour of print as per library strategy if it is economically advantageous
 - Continuous monitoring of serial pricing to realise best value for money
- 9. Overall management of the reader services area in the library to include but not limited to:
 - a. Circulation policy and procedures
 - b. Interlibrary loan monitoring, evaluating and compiling of usage statistics on an annual basis.
 - c. Inter-branch loan monitoring, evaluating and ensuring usage statistics are compiled and up to date
 - d. Overall coordination of cash management and ensuring relevant staff are trained up on cash management procedures
 - e. Ensuring all cash transactions are recorded by the relevant staff
 - f. Overview of the change machine and all related procedures
- 10. Responsible for the marketing of the library to include but is not limited to:
 - a. Library Ireland Week
 - b. Lunchtime talks during semesters one and two
 - c. School tours
 - d. Exhibitions

- e. Library induction and tours and updating orientation materials as appropriate
- f. Commemoration activities that arise
- g. Monthly book club
- 11. Liaising with library staff in other campuses as required.
- 12. Liaising with library colleagues in other colleges as appropriate.
- 13. Promote and market the library resources and products.
- 14. Subject Librarian for a School and responsible for promoting the Keylinks to all academic colleagues in that school.
- 15. Participate, develop and deliver information skills training sessions as required.
- 16. To participate in all committee/groups on which they are a member or are assigned.
- 17. To prepare and assist in the preparation of such reports as are required from time to time.
- 18. Rostered for desk duties that may include evenings and weekends.
- 19. To undertake such duties as may be defined by the Institute Librarian.

Deputy Librarian Bibliographic Services: Updated December 2016

- 1. To manage the day-to-day operation of the library, its staff and systems under the guidance of the Institute Librarian.
- 2. To implement Institute policy rules and regulations to facilitate the appropriate and efficient use of library resources by students and staff.
- 3. To research, develop and introduce new products and services.
- 4. Identify and where appropriate, to be responsible for the training needs of library staff.
- 5. Assist in the development and implementation of new information systems.
- 6. Participate in planning for future needs and developments.
- 7. Responsible for the overall management of the acquisitions, cataloguing and systems functions within the library.
- 8. Acquisition duties will include but is not limited to the following:
- 9. Compiling month end reports for the Finance department
- 10. Reconciling the library budget with the Agresso budget
- 11. Liaising with Finance department on an ongoing basis and agreeing procedures between the library and finance.
- 12. Responsibility for the integration of the Library Management System (LMS) with Agresso.
- 13. Future development using APIs where available for electronic ordering.
- 14. Online ordering.
- 15. Book selection and policy making particularly in relation to the library collection development policy.
- 16. Monitoring the library budget and remaining within budget on a yearly basis.
- 17. Managing, reviewing and developing acquisitions procedures within the library.
- 18. Supervising and training acquisition, cataloguing, repository and systems library staff.
- 19. Delegating workload as appropriate.
- 20. Compiling training manuals as required.
- 21. Carrying out the fiscal close at the end of the year.
- 22. Overall management of the systems area in the library to include but not limited to:
 - a. Updating staff on library management staff meetings
 - b. Oversight of renewals and subscriptions of electronic resources
 - c. Overview of licences and contracts of electronic resources
- 23. Responsible for the Library Management System, its implementation, ongoing maintenance and upgrades.
- 24. Training staff on the LMS and future enhancements.
- 25. Troubleshooting the LMS and logging calls with the supplier.
- 26. The point of contact of the LMS with the supplier.

- 27. Overall management of the integration of the LMS with the student registration system and the staff registration system.
- 28. Overview of LMS usability.
- 29. Liaising with Computing Services staff particularly in relation to special projects that need to be carried out.
- 30. Liaising with library staff in other campuses as required.
- 31. Liaising with library colleagues in other colleges as appropriate.
- 32. Promote and market the library resources and products.
- 33. Subject Librarian for a School and responsible for promoting the Keylinks to all academic colleagues in that school.
- 34. Overall design, maintenance and analysis of library surveys.
- 35. Assist with library signage. Compile library information for LCD screen.
- 36. Compilation and recording of annual LMS statistics.
- 37. Participate, develop and deliver information skills training sessions as required.
- 38. To participate in all committee/groups on which they are a member or are assigned.
- 39. To prepare and assist in the preparation of such reports as are required from time to time.
- 40. Rostered for desk duties that may include evenings and weekends.
- 41. To undertake such duties as may be defined by the Institute Librarian.

Assistant Librarian GVI Galway Campus: December 2016

- Responsible for the overall management and supervision of the library information desk.
- 2. Provide training, support and supervision to all circulation staff in the library.
- 3. Compiling the desk rota and ensuring there are sufficient staff available for desk rosters.
- 4. Updating and maintaining the Front Desk Manual.
- 5. Providing an excellent library service to all library users in courteous and respectful manner at all times.
- 6. Assist library patrons with information or library account queries and responsible for the overall management of the Help Zone to develop and build on the information service to the library user. To ensure it is regularly staffed and supervised with information queries documented and analysed for decision making purposes.
- 7. Management of the overdue function that entails identifying library users with overdue library material prior to exams and updating exam blocks in banner.
- 8. Dealing with exam block queries and ensuring library overdue policy procedure is adhered to.
- 9. Overall management of the reader services area and dealing with all membership issues including but not limited to: full time, part time, alumni, external and CUA members.
- 10. Responsible for library induction tours which includes promoting them, managing the booking and updating the induction presentation, tutorials etc.
- 11. Design and provision of printed information and guides.
- 12. Design promotional posters for upcoming events.
- 13. Overall management of Libcal, including but not limited to library opening hours, events (Maths & AWC) and study rooms and investigating further potential of the software.
- 14. Maintaining a comfortable library environment and liaising with Buildings to provide a conducive study facility for all library users.
- 15. Subject librarian for a School and responsible for promoting Keylinks to all academic colleagues in that School.
- 16. Rostered for desk duty as required that may include evenings and weekends.
- 17. Management of inventory control of the Dublin Rd campus and CCAM.
- 18. Responsible for CCAM library
- 19. Acting one day per week for Deputy Librarian Readers services and dealing with issues as required.
- 20. Participating in relevant committees as needed.

- 21. Implementing library rules and regulations to facilitate the appropriate and efficient use of library resources by students and staff.
- 22. Any other duties as may be assigned by the Librarian.

Systems Librarian GVI: December 2016

- Responsible for the electronic and IT environment within which the library service operates in consultation with the Deputy Librarian Bibliographic Services.
- 2. To liaise with the Computer Services Manager and IT technical staff on the development and maintenance of library systems and on the delivery of electronic information resources.
- 3. Responsible for maintaining up-to-date library hardware and software maintenance contracts and programmes.
- 4. To liaise with system suppliers and user groups.
- 5. To negotiate with suppliers regarding access issues, notably licensing, copyright, authentication and functionality.
- 6. Management of off-campus access to electronic resources for users, particularly distance learners.
- 7. To analyse usage statistics to determine usage of existing products to ensure ongoing value for money and to make recommendations accordingly.
- 8. Continually keep up to date with emerging technologies.
- Organise the training procedures associated with systems and equipment for library staff and users including planning training sessions, preparation of documentation and training materials and running training sessions.
- 10. Responsible for planning the provision and maintenance of the library's IT infrastructure including network access points, PC workstations and desktop peripherals in cooperation with IT services.
- 11. To manage the library web site in consultation with the Deputy Librarian Bibliographic Services.
- 12. To manage the discovery platform particularly with regard to daily uploads and to ensure the effective deletion of bibliographic records as needed.
- 13. To assist with the academic e-book collection and to troubleshoot connectivity issues as they arise.
- 14. Handle bibliographic uploads of single e-book titles to the discovery platform.
- 15. Coordinate social media particularly in regard to facebook and the blog for the Galway and CCAM campus libraries.
- 16. Ensure authentication compliance.
- 17. Participate in all committees/groups on which the appointee is a member or is assigned.
- 18. Prepare and assist in the preparation of such reports as are required from time to time.
- 19. To undertake other duties or special projects as required by the librarian.
- 20. Subject specialist for one School and responsible for promoting the Keylinks to all academic colleagues in that School.
- 21. To work evening and Saturday duties on a rota basis.
- 22. Other duties as may be assigned by the Librarian or Deputy Librarian.

Senior Library Assistant Bibliographic Services Grade V: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information queries. (by telephone, email or in person).
- 5. Assist library users at the Help Zone on a rostered basis
- 6. Assist with specific summer jobs each year, e.g. Inventory, weeding
- 7. Assisting with information skills training.
- 8. Delivering research support training to students and staff with responsibility for developing this area.
- 9. Overseeing the cataloguing and classification functional area including but not limited to:
 - a. Formulating cataloguing policy
 - b. Ensuring compliance with cataloguing standards
 - c. Classifying library material according to the Dewey Decimal Classification System
 - d. Downloading of new records
 - e. Original cataloguing
 - f. Cataloguing all formats and donations
 - g. Amending existing records
 - h. Amending item information
 - i. MarcEdit functionality and procedures
 - j. Cataloguing urgent items in a timely fashion
 - k. Notifying requesters of items received
 - I. Liaising closely with the acquisitions department
 - m. Catalogue clean up and maintenance tasks on a regular basis and ensuring all short records are catalogued in full
 - n. Checking invalid headings on a daily basis and amending as necessary
 - o. Providing cataloguing and classification training when required
 - p. Maintaining an up to data cataloguing manual
- 10. Responsible for database maintenance that includes but is not limited to:
 - a. Weeding the collections in the Dublin Rd campus and CCAM
 - b. Providing assistance to the other campuses
 - c. Maintaining an up to date weeding policy in conjunction with collection development policy
- 11. Overseeing the inventory of the library stock that includes but is not limited to:
 - a. Maintaining an up to date inventory policy

- b. Responsible for all inventory procedures and documenting same
- c. Providing assistance to the other campuses
- d. Ensuring that the inventory is completed regularly according to best practice
- 12. Maintaining eBooks on Discovery system.
- 13. Reviewing the eBook guides on a regular basis.
- 14. Updating eBook YouTube videos.
- 15. Report creation as appropriate.
- 16. Shelve and maintain allocated library stock section on a daily basis.
- 17. Liaising with reader services regarding the annual review of short loan material and desk reserve material.
- 18. Liaising with acquisitions staff to ensure items purchased and received are entered using the appropriate framework before they reach the cataloguing department.
- 19. Organising accompanying material and lending procedures for same.
- 20. Participating in specific summer jobs each summer and checking for missing items and any other jobs as assigned.
- 21. Shelving allocated library section on a daily basis and ensuring all items are maintained appropriately.
- 22. Monitor book stock for repairs and binding.
- 23. Report to the Deputy Librarian Bibliographic Services (Maura).
- 24. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 25. To participate in library training and continuing professional development.
- 26. Any other duties as may be assigned by the Deputy Librarian Bibliographic Services.
- 27. Any other duties as may be assigned by the Librarian.

Library Assistant 2 Bibliographic Services Cataloguing GIV: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information queries.
- 5. Assist library users at the Help Zone on a rostered basis.
- 6. Assist with specific summer jobs each year, e.g. Inventory, weeding
- 7. Shelve and maintain allocated library stock section on a daily basis.
- 8. Responsible for the cataloguing of all library material that includes but is not limited to the following:
 - a. Cataloguing new items according to Marc23 and RDA standards in consultation with the Senior Library Assistant Bibliographic Services and the Deputy Librarian Bibliographic Services
 - b. Ensuring the standards documented in the GMIT RDA manual and the Koha Cataloguing client online descriptors are adhered to
 - c. Remote searching and downloading new records from reputable sites
 - d. Original cataloguing of records where no existing or downable record exists
 - e. Inserting local item information
 - f. Amending existing records subject to requirements, and continuous checking of records to ensure high cataloguing standards are met
 - g. Cataloguing all information formats, e.g. print, audio visuals, videos, dvds, cds, audio books, eBooks and any other digital format available
 - h. Processing all catalogued items
 - i. Notifying requestors of items received and shelf ready
 - Classifying all new stock according to the Dewey Decimal Classification System (DDC)
 - k. Organising accompanying material and lending procedures for same
 - I. Checking invalid headings daily and amending as necessary
 - m. Alerting Deputy Librarian to missing stock or heavily requested items
 - n. Training library staff on cataloguing and classification when necessary
 - Liaising with reader services regarding the annual review of short loan material and desk reserve material and amending the item information accordingly
 - p. Annual maintenance of the catalogue by reviewing all short records and cataloguing them accordingly
 - q. Cataloguing donations that have been passed for retention by the Deputy Librarian Bibliographic Services
- 9. Monitor book stock for repairs and binding.

- 10. Report to the Deputy Librarian Bibliographic Services
- 11. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 12. To participate in library training and continuing professional development.
- 13. Any other duties as may be assigned by the Librarian.

Library Assistant 1 Bibliographic Services Cataloguing GIII: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information queries.
- 5. Assist library users at the Help Zone on a rostered basis.
- 6. Assist with specific summer jobs each year, e.g. Inventory, weeding
- 7. Shelve and maintain allocated library stock section on a daily basis.
- 8. Responsible for the cataloguing of all library material that includes but is not limited to the following:
 - a. Cataloguing new items according to Marc23 and RDA standards in consultation with the Senior Library Assistant Bibliographic Services and the Deputy Librarian Bibliographic Services
 - b. Remote searching and downloading new records from reputable sites
 - c. Original cataloguing of records where no existing or downable record exists
 - d. Inserting local item information
 - e. Amending existing records subject to requirements
 - f. Cataloguing all information formats, e.g. print, audio visuals, videos, dvds, cds, audio books, eBooks and any other digital format available
 - g. Processing all catalogued items
 - h. Notifying requestors of items received and shelf ready
 - Classifying all new stock according to the Dewey Decimal Classification System (DDC)
 - j. Organising accompanying material and lending procedures for same
 - k. Checking invalid headings daily and amending as necessary
 - I. Alerting Deputy Librarian to missing stock or heavily requested items
 - m. Training library staff on cataloguing and classification when necessary
 - Liaising with reader services regarding the annual review of short loan material and desk reserve material and amending the item information accordingly
 - o. Annual maintenance of the catalogue by reviewing all short records and cataloguing them accordingly
 - p. Cataloguing donations that have been passed for retention by the Deputy Librarian Bibliographic Services
- 9. Assists with EndNote training as required which includes the following:
 - a. Preparation of lesson plans
 - b. Delivery of classes as required
 - c. Tracking attendance
 - d. Completion of evaluation forms

- e. Compiling statistics from evaluation forms
- f. Collaborating with other library staff members in relation to EndNote
- 10. Monitor book stock for repairs and binding.
- 11. Report to the Deputy Librarian Bibliographic Services
- 12. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 13. To participate in library training and continuing professional development.
- 14. Any other duties as may be assigned by the Librarian.

Library Assistant 2 Bibliographic Services GIV: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information queries. (by telephone, email or in person)
- 5. Assist library users at the Help Zone on a rostered basis, e.g. Inventory, weeding
- 6. Archiving exam papers and storing for ten years in the archive room.
- 7. Dealing with electronic exam papers, i.e. transferring papers from GURU into Koha and ensuring papers up to five years are stored in Koha. Ensuring the library has a complete set of exam papers after each exam sitting. Dealing with exam paper queries that arise in the normal course of the working day.
- 8. Assisting with information skills training.
- 9. Delivering research support training to students and staff.
- 10. Managing the research repository (Research@THEA) that includes the following:
 - a. Gathering research material
 - b. Liaising with the Research Office
 - c. Assisting and training researchers who wish to self-deposit
 - d. Updating depositors with citation data
 - e. Promoting the repository via the usual marketing channels
 - f. Mediating self-deposit materials
 - g. Checking Sherpa Romeo site to ensure copyright compliance
 - h. Depositing material on behalf of researchers
 - i. Participating in committees related to Research@THEA
 - j. Ensure compliance with embargoes
 - k. Overall responsibility for the functioning of Research@THEA
- 11. Data Protection Officer for the GMIT Library service that will include but is not limited to the following:
 - a. Maintain the library data inventory on a regular basis
 - b. Maintain the library retention schedule
 - c. Ensure all staff comply with GDPR
 - d. Compile a checklist to ensure the library is in compliance with the retention policy
 - e. Liaising with the Data Protection Officer in GMIT
 - f. Participate in Data Protection training as required
 - g. Provide guidance to all the campus libraries in relation to GDPR policy and procedures
- 12. Shelve and maintain allocated library stock section on a daily basis.

- 13. Participating in specific summer jobs each summer particularly inventory and checking for missing items and any other jobs as assigned.
- 14. Monitor book stock for repairs and binding.
- 15. Report to the Deputy Librarian Bibliographic Services (Maura).
- 16. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 17. To participate in library training and continuing professional development.
- 18. Any other duties as may be assigned by the Deputy Librarian Bibliographic Services.
- 19. Any other duties as may be assigned by the Librarian.

Library Assistant 2 Reader Services GIV: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information queries.
- 5. Assist library users at the Help Zone on a rostered basis.
- 6. Assist with specific summer jobs each year, e.g. Inventory, weeding
- 7. Managing the library cash that includes the following:
- 8. Count and lodge library income (notes only) on certain days of the week.
- 9. Hold back coin (which cannot be lodged) and build up to full bags.
- 10. Record library lodgement figures on library cash book.
- 11. Send copy of library cash lodgements to finance office at end of each week.
- 12. At year end, send copy of cash book totals to Librarian.
- 13. Ensure cash in change machine balances with machine readings. Replace notes with coin and count money to ensure that float is correct. Record machine readings.
- 14. Exchange notes in coin machine for €2 and €1 coin each Friday before bank closes at 12.30pm.
- 15. Ensure float in library cash box is correct and record daily figures.
- 16. Maintenance of the serial collections both print and electronic including but not limited to:
 - a. Maintaining lists of ejournals, print journals and both print and ejournal collections
 - b. Checking online links to ejournal collections regularly to ensure ongoing access
 - c. Liaising with Ebsco regarding ejournal queries
 - d. Producing reports from Ebsco's website as needed
 - e. Compiling numbering patterns for each journal on the Library Management system
 - f. Regularly checking databases to ensure there is no duplication
 - g. Editing links in bib records to ensure correct authentication used
 - h. Processing serial claims
 - i. Discarding serials on an annual basis and updating discard policy
 - j. Monitoring and re-purposing of the current journal area
- 17. Monitoring and maintaining sufficient quantities of brochures and guides for the library display area and for all induction and information skills sessions.
- 18. Shelve and maintain allocated library stock section on a daily basis.
- 19. Participating in specific summer jobs each summer particularly inventory and checking for missing items and any other jobs as assigned.
- 20. Assist with overdue notice preparation.

- 21. Monitor book stock for repairs and binding.
- 22. Report to the Deputy Librarian Reader Services (Bernie & Catherine).
- 23. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 24. To participate in library training and continuing professional development.
- 25. Any other duties as may be assigned by the Librarian.

Library Assistant 2 Reader Services Interbranch Loans GIV: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information gueries.
- 5. Assist library users at the Help Zone on a rostered basis.
- 6. Assist with specific summer jobs each year, e.g. Inventory, weeding.
- 7. Shelve and maintain allocated library stock section on a daily basis.
- 8. Responsible for the running of interbranch loans that includes the following but is not limited to:
 - a. Processing interbranch loans to and from Mayo Campus, CCAM and Letterfrack on a daily basis
 - b. Running the holds report
 - c. Locating requested items on shelves
 - d. Checking items in Koha to trigger in transit
 - e. Keep record of each item sent and put in respective folder
 - f. Arranging despatch to various campuses
 - g. Receipt of items from other campuses
 - h. Check in, print holds report, mark with date and put in respective folder
 - i. Ensure patron is alerted to collect item
 - j. Place item on Interbranch shelf for collection
 - k. Return items to other branches
 - I. Documenting and compiling statistics on a monthly basis
 - m. Alerting Deputy Librarian to missing stock or heavily requested items
 - n. Training library staff on interbranch holds when necessary
- 9. Dealing with the Galway Campus holds
 - a. Print off outstanding holds daily
 - b. Reconcile holds with request cards
 - c. Write up request cards for new holds. On back of cards document name of patron item is currently on loan to, in addition to the due date and mobile number of the patron.
 - d. It may be necessary to text patron to return item and note the date of the text on the card.
 - e. Recall items on loan as necessary
 - f. Alert patron when item is available
 - g. Ensure the smooth efficiency of the holdshelf
 - h. Trouble shoot interbranch/holds issues
 - i. Clear the holdshelf daily

- Return items not collected or move to next person on the queue or set in transit
- k. On a monthly basis collate all request cards, print outs in folders, outstanding holds etc. for each campus
- I. Compile statistics and record on shared drive
- 10. Responsible for setting up and maintaining ID cards for staff/external/Adult Education patrons that includes but is not limited to:
 - a. Taking photos for ID card
 - b. Ensuring membership card is filled in by applicant
 - c. Assigning a library ID number in Koha
 - d. Creating ID card by downloading photos to ID folder
 - e. Add barcode and Dept/External/Adult ed patron category
 - f. Print off card
 - g. Maintaining and trouble-shooting the ID card printer (Card Presso)
 - h. Inform patron by text or email, post card or leave at Information desk for collection
 - i. Enhancing and keeping track of latest technology of ID card creation
 - j. Maintenance of ID card template
 - k. Training library staff on ID cards creation/procedure where necessary and preparing a manual as appropriate
- 11. Processing interlibrary loans when required.
- 12. Rostered for post rota
- 13. Participating in specific summer jobs each summer particularly inventory.
- 14. Checking for missing items on a periodic basis and any other jobs as assigned.
- 15. Assist with book processing.
- 16. Monitor book stock for repairs and binding.
- 17. Report to the Deputy Librarian Reader Services (Bernie & Catherine).
- 18. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 19. To participate in library training and continuing professional development.
- 20. Any other duties as may be assigned by the Librarian.

Library Assistant 2 CCAM Library GIV: Updated 2016

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Operate the day to day functioning of the circulation desk.
- 3. Assisting library users with information queries.
- 4. Assist library users at the Help Zone on a rostered basis.
- 5. Assist with specific summer jobs each year, e.g. Inventory, weeding.
- 6. Giving library induction tours to all first-year students and staff as required.
- 7. Facilitating online reservations for items not currently available and also dealing with inter-branch loans.
- 8. Keeping track of statistics for inter-branch loans.
- 9. Notifying borrowers when items are available for collection.
- 10. Dealing with interlibrary loans and notifying borrowers when the items are received.
- 11. Helping borrowers with online searching.
- 12. Arranging and processing Art catalogues.
- 13. Shelving and maintaining allocated library stock section on a daily basis.
- 14. Regular stock repair and binding.
- 15. Updating and removing desk reserve material on a regular basis.
- 16. Preparing and arranging exhibitions in the display cabinet to showcase the work produced in CCAM.
- 17. Providing regular updates to the Librarian for inclusion in the monthly Governing Body report.
- 18. Promoting the work of the library via social media.
- 19. Duties will include evenings and weekends.
- 20. Providing cover to the Dublin Rd campus as the need arises and post holder can be transferred to the Dublin rd. campus at anytime. Must be willing to work in both campuses.
- 21. Handling telephone and online queries.
- 22. Assisting with printing and photocopying.
- 23. Managing the library cash to ensure accounts are maintained and cash is lodged on a weekly basis.
- 24. Keeping a record of all cash transactions and sending a copy of all cash book totals to the Librarian on a regular basis.
- 25. Checking in, processing and shelving art journals daily.
- 26. Discarding and binding selected art journal collections annually.
- 27. Monitoring journal usage.
- 28. Cataloguing art theses and catalogues.
- 29. Ensuring up to date compliment of exhibition catalogues.
- 30. Liaising with Art Galleries by email for same.
- 31. Participating in specific summer jobs particularly inventory and checking for missing items and any other special projects as assigned.
- 32. Reporting to the Assistant Librarian for CCAM (Catherine and Barbara)

- 33. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by students and staff.
- 34. To participate in library training and continuous professional development.
- 35. Any other duties as may be assigned by the Librarian.

Senior Library Assistant Reader Services GV: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information queries. (by telephone, email or in person).
- 5. Shelving allocated library section on a daily basis and ensuring all items are maintained appropriately.
- 6. Assists library users at the Help Zone on a rostered basis
- 7. Assists with specific summer jobs each year, e.g. Inventory, weeding
- 8. Delivering library induction classes to all first years at the start of the academic year
- 9. Responsible for the serials function of the library that includes but is not limited to:
 - a. Ordering new serials in Koha
 - b. Obtaining quotations from subscription agent, Ebsco
 - c. Creating a catalogue record of the serial according to best practice
 - d. Including the 856 tag for online links
 - e. Regularly checking the online link to ensure ongoing access
 - f. Serial renewals annually
 - g. Double checking renewal pricing
 - h. Liaising with requesters regarding renewals or cancellations
 - i. Claiming late issues
 - j. Dealing with credit notes
 - k. Responsible for all serial queries with subscription agent
 - Binding journals if required and dealing with all issues related to binding
 - m. Organising the back issues of serials
 - n. Updating the holdings information in the serials catalogue on a regular basis
 - o. Updating and maintaining the serial policy on discards and/or donations to requesters and organising same
 - p. Putting serial invoices on acquisition system
 - q. Checking 856 tags to ensure they are correct
- 10. Working in collaboration with the Assistant Librarian in charge of CCAM library that includes but is not limited to:
 - a. Efficiently managing the CCAM library
 - b. Arrange cover for staff absences
 - c. Provide liaison between library staff in CCAM library and the library staff in Dublin road campus

- d. Highlighting queries that may need escalation
- e. Maintaining serial policy and procedures for CCAM library
- f. Ordering, cataloguing, receipting and cancelling CCAM serials and ensuring that online links are working
- g. Keeping abreast of all information resources related to CCAM library
- 11. Assisting in the preparation of guides and brochures for CCAM library
- 12. Monitor book stock for repairs and binding.
- 13. Report to the Deputy Librarian Reader Services (Bernie/Catherine).
- 14. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 15. To participate in library training and continuing professional development.
- 16. Any other duties as may be assigned by the Deputy Librarian Reader Services.
- 17. Any other duties as may be assigned by the Librarian.

Library Assistant 2 Reader Services Interlibrary loans: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information queries.
- 5. Assist library users at the Help Zone on a rostered basis.
- 6. Assist with specific summer jobs each year, e.g. Inventory, weeding
- 7. Shelve and maintain allocated library stock section on a daily basis.
- 8. Responsible for the running of document supply that includes the following but is not limited to:
 - a. Processing document supply for the Dublin Road and CCAM campus libraries for all staff and library users
 - b. Running the document supply report
 - c. Requesting items from other libraries or document supply services
 - d. Processing items when received
 - e. Printing new barcodes for books received via Document supply
 - f. Ensure patron is alerted to collect item
 - g. Place item on document supply shelf for collection
 - h. Claiming items not received
 - i. Processing requests from other libraries
 - j. Locating requested items on shelves
 - k. Arranging despatch to various libraries
 - I. Return items to other libraries
 - m. Documenting and compiling statistics on a monthly basis
 - n. Coordination of Copyright Declaration forms for Subito and British Library articles that are received and ensuring they are signed by the requestor and retained for the statutory seven years
 - o. Checking Subito and British Library invoices and signing off accordingly so they can be passed for payment
 - p. Alerting Deputy Librarian to missing stock or heavily requested items
 - q. Training library staff on document supply when necessary
- 9. Overall management of e-dissertations that includes but is not limited to:
 - a. Liaising with academic staff to gather e-dissertations annually
 - b. Updating the e-dissertation policy and procedures
 - c. Ensuring all Schools adhere to the grading minimum
 - d. Ensuring all the necessary e-forms are completed and in compliance with Data Protection policy and procedures
 - e. Uploading the dissertations to Sharepoint
 - f. Ensuring they are retrievable via the library management system and discovery platform

- g. Liaising with library staff in CCAM in relation to e-dissertation management
- 10. Cataloguing of print theses consisting of Degree, Masters and PhDs. that includes the following:
 - a. Processing items
 - b. Cataloguing items according to best practice
 - c. Updating the print theses list for the information desk
- 11. Responsible for the archive collection and GMIT memorabilia in Dublin road campus that includes but is not limited to:
 - a. Maintenance of the current collection of archives and memorabilia
 - b. Adding to the collection
 - c. Boxing and indexing archive papers
 - d. Generating catalogue records for these items
 - e. Contributing to the donations policy where it relates to archives
- 12. Monitor book stock for repairs and binding.
- 13. Report to the Deputy Librarian Reader Services (Bernie & Catherine).
- 14. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 15. To participate in library training and continuing professional development.
- 16. Any other duties as may be assigned by the Librarian.

Library Assistant 1 Acquisitions GIII: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information queries.
- 5. Assist library users at the Help Zone on a rostered basis.
- 6. Assist with specific summer jobs each year, e.g. Inventory, weeding
- 7. Shelve and maintain allocated library stock section on a daily basis.
- 8. Responsible for the acquisition of all library material for the Dublin Rd campus and CCAM Library that includes but is not limited to the following:
 - a. Consistent checking of acquisitions email inbox, purchase requests on LMS, and email/hard copy requests for items to be added to library stock
 - b. Remote searching and downloading new records from reputable sites to generate a record
 - c. Compliance with departmental budget approval system
 - d. Utilising the correct framework for the acquisitions record in consultation with the cataloguing staff
 - e. Sort orders by department, requestor and supplier
 - f. Comply with all tender frameworks
 - g. Develop and collaborate on new ordering procedures as they arise
 - h. Sending orders to supplier electronically via EDI or API
 - i. Inserting local item financial information
 - j. Using existing records to order newer editions in consultation with cataloguing staff and other library staff
 - k. Ordering all information formats, e.g. print, AV, videos, dvds, cds, audio books, eBooks and any other digital format available
 - I. Liaising with requestors answering queries on their purchase requests
 - m. Liaising with suppliers and dealing with all book acquisition queries
 - n. Receipting items on LMS and checking invoices against items as they arrive
 - o. Ensure all pricing is correct
 - Processing all catalogued items that includes stamping, accessing and labelling all items
 - q. Sort books and send to cataloguing department
 - r. Notifying requestors of items received and shelf ready
 - s. Return incorrect books to supplier
 - t. Comply to current acquisitions policy in relation to newer editions, discounts, tender frameworks etc
 - u. Claiming late orders and transferring vendors if the need arises

- v. Entering credit notes and maintaining accurate servicing expenditure
- w. Maintain an up to date database of all suppliers in the library management system
- x. Alerting Deputy Librarian to items that may require extra copies subject to demand
- y. Ensuring eBook orders are placed according to tendering requirements and licensing availability
- z. Keeping track of eBook orders according to tendering requirements
- aa. Training library staff on acquisitions when necessary
- bb. Annual maintenance of the catalogue by reviewing all acquisitions orders to ensure they are either filled, cancelled, deleted as required
- cc. Cataloguing donations that have been passed for retention by the Deputy Librarian Bibliographic Services
- 9. Monitor book stock for repairs and binding.
- 10. Overall responsibility for the ordering of all library stationery that includes:
 - a. Keeping track of stationery inventory
 - b. Ordering items when needed
 - c. Ensuring an adequate supply of staff photocopying paper
 - d. Ensuring a sufficient supply of printer toners
 - e. The orderly maintenance of the stationery/storage room on Floor one
 - f. Claiming late orders
 - g. Dealing with supplier queries
 - h. Receipting all stationery in the library management system
 - i. Checking items against invoice for accuracy
 - j. Checking all pricing is correct
 - k. Returning faulty items to supplier
 - Dealing with recycled toner cartridges ensuring they are disposed of as per recycling policy
- 11. Report to the Deputy Librarian Bibliographic Services
- 12. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 13. To participate in library training and continuing professional development.
- 14. Any other duties as may be assigned by the Librarian.

Library Assistant 1 Reader Services: Updated December 2018

- 1. Provide an excellent library service to all library users in a courteous and respectful manner at all times.
- 2. Desk duties as determined by the desk rota that will encompass evening and weekend duties and cover for CCAM library when required.
- 3. Position holder can be assigned to either the Dublin Rd campus or CCAM campus at any time depending on the needs of the library.
- 4. Assist library users with information queries. (by telephone, email or in person)
- 5. Assist library users at the Help Zone on rostered basis.
- 6. Assist with specific summer jobs each year, e.g. Inventory, weeding.
- 7. Assisting with information skills training particularly with Citation and Referencing. Duties include the following:
 - a. Preparation of lesson plans to incorporate more interactive learning methods
 - b. Delivery of training as needed
 - c. Liaising with academic staff in relation to the requirements for Citation/Referencing
 - d. Tracking attendance
 - e. Ensuring evaluation forms are completed after each class
 - f. Compiling statistics based on evaluation forms
 - g. Investigating different delivery methods based on the diversity of the student cohort
 - h. Delivering training sessions to Leaving cert and Post Leaving cert students in the Galway Community School (GCS) each year
- 8. Overall management of exam papers that includes the following:
 - a. Weeding out old print exam papers
 - b. Dealing with electronic exam papers by copying all sat papers from GURU to the library management system
 - c. Maintenance of the exam hierarchical index in the library management system
 - d. Storage of up to five years papers in the LMS
 - e. Archiving the remainder in the library shared drive
 - f. Ensuring the library has a complete set of exam papers after each exam sitting
 - g. Dealing with exam paper queries that arise in the normal course of the working day
 - h. Quality control of the entire exam paper process
 - i. Training of staff when the need arises
 - Liaising with library staff in other campuses in relation to consistency of processes with exam papers
 - k. Troubleshooting issues with exam papers

- 9. Provision of EndNote training to all library users that includes but is not limited to the following:
 - a. Preparation of lesson plans for EndNote training
 - b. Promotion of EndNote training
 - c. Delivering drop in sessions during the academic year
 - d. Delivering EndNote training on an individual and group basis
 - e. Liaising with academic staff with regard to EndNote
 - f. Updating and enhancing Endnote classes on a yearly basis
 - g. Updating and developing specific GMIT referencing styles within EndNote subject to demand
 - h. Continue to investigate innovative methods of delivering EndNote to take into account the diversity of the student cohort
 - i. Follow up sessions with users who require extra tuition
 - j. Maintenance of attendance
 - k. Requesting the completion of evaluation forms after every class
 - I. Compiling stats based on evaluation forms
- 10. Delivery of Microsoft Word Referencing training as required.
- 11. Prepares and updates the library guides for Referencing and EndNote.
- 12. Shelve and maintain allocated library stock section on a daily basis.
- 13. Participating in specific summer jobs each summer particularly inventory
- 14. Monitor book stock for repairs and binding.
- 15. Report to the Deputy Librarian Reader Services.
- 16. Implement library rules and regulations to facilitate the appropriate and efficient use of library resources by library users.
- 17. To participate in library training and continuing professional development.
- 18. Any other duties as may be assigned by the Deputy Librarian Reader Services.
- 19. Any other duties as may be assigned by the Librarian.

Library Porters Dublin Rd campus: Updated January 2018

- Open library in the morning when on duty at 9.00am and door to the IT Centre
- Turn on Security Gate and record visitor numbers from both security gates
- Open the windows as required
- Turn on photocopiers and check if they require paper
- Collect library newspapers after 9.30am
- Ensure that library users maintain silence and do not use mobile phones
- Assist other staff in ensuring that library rules are observed
- Remove books which are not being used from the desks
- Shelve books
- Check that books are in order on the shelves
- Ensure that users comply with food and drink policy
- Assist other staff if there is a problem with security/rules enforcement
- Come to the door when the alarm rings
- When it is busy, check that students are not holding vacated seats for long periods
- Assist with evacuation of library if the fire alarm rings
- Check that the emergency doors are secure afterwards
- Bring boxes of photocopy paper from the store as required

- Assist with the movement of books/journals, etc. as required
- Assist with the processing of books if requested
- Show library users how to use the self-service unit
- Check in books on self-service
- Lock the door into the IT Centre at 5pm each evening for security reasons
- Check that the windows are locked before closing at night
- Check all study rooms and check both floors to make sure everyone is out
- Clear away any books, which are left on the desks at night
- Ensure that everyone has left the library before locking up
- Turn off the photocopiers and lights and lock the outside door

Library porter in CCAM Library: Updated 2012

- 1. Check photocopier for paper and replenish if required
- 2. Ensure there is adequate photocopying paper in stock
- Clear all books, journals, learning materials from tables/desks and place on trolley
- 4. Shelve all books according to the Dewey Decimal Classification System
- 5. Keep books on shelves tidy and in place at all times
- 6. Move books on when space issues have become identified
- 7. Ensure that library users maintain silence and do not use mobile phones
- 8. Assist other staff if there is a problem with security/rules enforcement
- 9. Man the main entrance door when the security system alarms rings
- 10. At busy times, check that students are not holding vacated seats for long periods
- 11. Assist with the movement of books/journals etc as required
- 12. Assist with the evacuation of the library if the fire alarm rings
- 13. Check that emergency door are secure afterwards
- 14. Assist students with photocopying and printing queries and problems
- 15. Check that the windows are closed before locking the library in the evening
- 16. Clear away the books from the desks in the evenings
- 17. Ensure that everyone has left the library before locking up
- 18. Record visitor numbers from the security gate
- 19. Any other duties as may be assigned by the Librarian from time to time

Mayo Campus Library Job Descriptions: Updated 2018

Name	Grade &	Shift work	Duties
	Hours		
Majella	G6.	Mon:11am-7pm	Management of the campus library. Represent the campus library in the campus organisation and the larger GMIT
King	35hrs (5 days)	Tues-Friday: 9am-5pm. Friday lunch cover.	libraries organisation: campus meetings, library reviews/reports/statistics/procedures.
			Staff: weekly rotas, annual leave, sick leave, timesheet. Staff training and development.
		(Thursday: 9am-6pm once a month. Includes	Budgets and Acquisitions: liaise with academic staff regarding resources for current and future programs annual
		lunch cover)	estimates, budget funds KOHA, end of the month returns to Finance.
			Buildings: health & safety, risk assessments, fixtures and fittings.
			User education: Induction. Delivery of Information skills sessions (online resources and EndNote) to students and
			staff (includes timetabling and organisation). Creation and updating of Applied Social Care and Early Childhood
			LibGuides (electronic guide for students). One to one help to students and staff.
			Enda McDonagh project. Curating Enda McDonagh (Personal Papers) Archive. Cataloguing Enda McDonagh books.
			Library promotions: LCD screen, email, print/posters, some social media.
			Group Study and AWC bookings setup for Mayo campus.
			Circulation desk duty. Monday evenings, Tuesday mornings, lunch time cover Fridays and when required.
			Troubleshoot student printing, scanners, photocopiers, wireless access and misc. other queries. Putting books in order.
			Cataloguing of Print Resources: all aspects of creating online records for the library website for all purchased and
Olive	G5.	Mon:11am-7pm (lunch cover)	donated books, (including the Enda McDonagh collection).
Greaney	35hrs (5 days)	Tues-Friday:9am-5pm	Journal and Magazine Purchasing: All aspects of the annual renewal of print and online journal and magazine
			subscriptions paid for by Moore Library. Monitoring of electronic access.
		(Thursday: 9am-6pm once a month. Includes	Journal Alerting service: on new issues of subscribed journals and magazines
		lunch cover)	Online Resource Workshops : all aspects of the use of online resources, for assignment, exam and course development purposes.
			Libguides : Creation and maintenance of web-based Nursing subject guide.
			Endnote: workshops on referencing software (resource storage and management)
			Pcounter & Troubleshooting all aspects of student printing (PCounter), photocopying, scanning, MS Office, Wifi,
			document referencing, information queries, issues and problems

			Circulation desk duty: Monday lunchtime and evening, Wednesday morning. Cover for annual leave, sick leave and other absences. Shelving/putting books in order.
Anne O'Haire	G4. 28hrs(4 days) Mon-Thurs incl.	Mon: 9.30am-5pm (lunch cover) Tues:11am-7pm Wed-Thurs:9.30am-5pm (Thursday: 9am-6pm once a month. Includes lunch cover)	Journals. Receipt, process, claim, shelf & archive subscription journals. Training staff & students to search/reference the online journals. Keep up to date with changes in journal frequency. Claiming journals to maintain collections. Inter Library Loans. Research, process and invoice requests from staff & students for books and journal articles not available in GMIT. Pcounter. Liaise with Mayo/Galway Campus re technical problems & Galway campus re-paper/toner ordering. Daily support to students with computer/printing problems: printers offline, paper jams, double sided copying, insufficient credit on account, wrong printer selected, documents in queue but not printing, printer doesn't appear in the printer pop-up menu, how to book/use the scanner, help with photocopying, refunding accounts when money deducted but job does not print out. Cataloguing & classifying DVD's. Acquisitions. Responsible for preparing quotations/ordering/receipting Library stationary equipment. User education. Dealing with reference and information questions on the floor, by phone, email. Library induction. Promoting the Library. Liaising with Linenhall Arts Centre Castlebar. Member of St. Marys Heritage Society Castlebar. Liaising with Art lecturers and students on Mayo Campus re exhibition of students work in the Library. Circulation desk duty. Tuesday lunchtime, 2-4pm and evening. Cover for annual leave, sick leave and other absences. Shelving/putting books in order.
Mary Hamrock	G4. 28hrs (4 days) Mon, Wed, Thurs, Fri.	Mon: 9am-5pm (lunch cover) Wed:11am-7pm Thursday-Fri:9am-5pm (Thursday: 9am-6pm once a month. Includes lunch cover)	Book AcquisitionsOrdering, invoicing and management of yearly book orders. Liaise with academic staff and suppliers on an ongoing basis. Keep up to date records for each programme area. Stock Management . Identifing gaps in collections. Requests analysis to identify books for purchase. Weeding and repair of book stock. Desk Reserve and donations management. Signage. Updating all book shelf signage, text and Dewey. Updating of informational signage. Exam Papers. Cataloguing and make available online all electronic exam papers for the Mayo Campus. Management of the electronic and paper exam archive. User education. Induction training, one to one help to students, self-directed training. Processing Enda McDonagh books. Update Procedures in appropriate areas. Promotion of library. Promotion of new stock, book displays (library and Reception), special interest displays and update of the Readers Services noticeboard

			Circulation desk. All aspects of circulation desk duty. Wednesday, Friday afternoon, tea break cover etc. Shelving books and keeping in order. Cover for annual leave, sick leave and other absences.
Deirdre Gannon	G3. 21(3 days) Mon, Wed, Friday. Acting G 4 (Friday afternoons)	Mon:9am-5pm Wed:11am-7pm Fri: 9am-5pm	Circulation Desk Area. Duties Include book loans, returns and renewals. Apply and collect fines as appropriate. Fulfil book requests both internally and inter campus. Responsible for movement of books between campuses. Liaising with colleagues in Galway. Collect post and sort as addressed. Tag and display daily newspaper. Maintain patron records. Monitoring of items frequently requested; they may be recommended for purchase. Organising lecturers' boxes in Desk Reserve. Desk Reserve books – editing statuses on catalogue item records. Advise students on Group study and AWC bookings. Responsible for Opening hours notices in the library and throughout campus. Monitoring of Moorelibrary email. Lunch and evening duty (Wed lunch and evening) as required. Desk cover for annual leave, sick leave and other absences. Shelve and maintain order on the book shelves or storage areas. Maintain archive of local newspapers articles in relation to the Mayo Campus. User Education. Assist users with searches on the library catalogue/website, searching electronic resources, and directing them to the bookshelves or referring them to other library areas or staff. Trouble shooting with printing, computers, photocopiers, scanners, Wi-Fi & other student issues which may arise. Book Repairs. Process, repair or recondition library materials. Withdrawals management. Stock weeding. Amending catalogue records, exporting lists and deleting from stock. Liaising with lecturers re potential book withdrawals. Contacting Better World Books where appropriate re donation of withdrawals. Processing of new stock and ongoing processing and maintenance of the Professor Enda McDonagh Collection. Journals. Receipt and maintenance of the collection on the shelves and on KOHA. Interlibrary loan requests from Staff, Students and from External Libraries. Check and process Procedures. Update procedures where appropriate.

Patricia	G3.	Tues: 10am-1pm & 4-7pm	Shelving duties. Sort unshelved items into classification and/or subject order in accordance with established
Corduff	9hrs.	Thurs: 3-6pm	procedures, in preparation for shelving. Reshelve all library material accurately into various collections throughout
(CID)	Tues & Thurs		the Library to enable users to retrieve them. Check and maintain the accurate order and tidiness of all shelf
			sequences using the Dewey system. Searching for 'missing' stock.
			Circulation desk duties. Checking in and checking out materials, reserving books, dealing with student queries and
			collecting fines associated with loans.
			User Education. Helping students and staff to find, locate and retrieve items. Helping students with queries re
			printing, scanning and photocopying. Helping students with the use of electronic resources.
			Newspaper archive. Collecting material from local newspapers.

Staff cover additional lunch duties and evening duties to facilitate annual and sick leave.

Staff Saturday duty: 10am-2pm before Christmas and summer exams

10.1.17 Appendix 18: Intercampus Library Staff Development Days:

20th July 2012

- 9.30 Tea & Coffee
- 10.00 Collaborations NUIG/CU Alliance
- 10.30 Research Repository
- 11.00 E-serials
- 11.30 Overdue loans policy
- 12.00 E-books
- 1.00 Lunch
- 2.15 Nursing Castlebar
- 3.00 Tour of CCAM library for Castlebar staff

21st June 2013:

- 9.30 Tea & Coffee
- 10.00 Prezi (Mary O'Donnell, IT Dept)
- 11.00 Break
- 11.30 EDI Invoicing/ Shibboleth access (Maura)
- 12.15 Camtasia (Kathryn)
- 1.00 Lunch
- 2.00 RDA Cataloguing (Gracious)
- 2.45 Boolean logic and Summon (Kathryn)
- 3.30 Art Databases (Kathryn)
- 4.15 Q & A Close

20th June 2014

- 9.30 Tea & Coffee
- 10.00 E-books cont'd (Maura)
- 10.30 Discussion
- 11.00 Break
- 11.30 Summon Searching cont'd (Kathryn)
- 12.15 Repository (Kathryn)
- 1.00 Lunch
- 2.00 Endnote web (Maura) Module Manager (Colette)
- 3.00 LibCal (Bernie)
- 3.30 Discussion

19th June 2015

- 9.00 Tea & Coffee
- 9.30 Patron Driven Acquisition (Maura)
- 10.00 Office 365 (Mary O'Donnell, IT Dept)
- 11.00 Break
- 12.30 Lunch
- 1.30 Retrieving Maps (Catherine)
- 2.00 Create Lists Millennium (Catherine)
- 2.30 Genealogy (Bernie)
- 3.00 Mindfulness (Ann Caulfield, Castlebar Campus)

10.1.18 Appendix 19: LIR Seminars Attendance:

- 1. Publishing, Partnership and Innovation: the imperatives for the 21st century Library, 2013
 - a. Attendees: Maura Stephens & Colette Harlowe
- 2. Pride and Prejudice: the challenges with open access and open source, 2014
 - a. Attendees: Margaret Waldron & Gracious Chihuri
- 3. Uncharted territory: what next for webscale discovery, 2015
 - a. Attendees: Maura Stephens
- 4. Envisioning the future library innovation of tech services and tech spaces, 2016
 - a. No attendees this year
- 5. Cultivating libraries in a post digital learning ecosystem, 2017
 - a. Attendees: Maura Stephens
- 6. Deciphering data: informing decision making, transforming users experience 2018
 - a. Attendees: Maura Stephens, Kathryn Briggs

10.1.19 Appendix 20: Policies and procedures

All library policies are available on the library website at: https://library.gmit.ie/about/policies-documentation/

It includes the following:

- GMIT Libraries Collection Development Policy 2018 & Donation Form
- GMIT Libraries Privacy Notice
- Library Customer Service Standards
- Library Marketing Plan
- Library Policy on Multimedia Screens in Study Rooms
- Library Services for Students with Disabilities
- Library Strategic Plan
- Mayo Campus Library Review
- Mayo Campus Strategic Plan

10.1.20 Appendix 21: GMIT Library Strategic Plan, 2006-2011

10.1.21 Galway Campus.

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Mission Statement:

The mission of the library is to promote a learning culture within GMIT by acquiring, organising, disseminating and providing access to learning resources and services in a congenial environment. The library will support teaching, learning, research and regional development by providing a customer based service to our students, staff and stakeholders.

4

Introduction.

In June 2003 the library moved to its new home in the Learning Resource Centre. The new building with its modern facilities has given us the perfect context in which to plan our services into the next decade. With a Research Room, Independent Learning Unit, Multimedia and IT Training Rooms as well as study spaces, Group Study rooms and excellent computing facilities, we have the infrastructure in place to match our state-of-the art facilities with state-of -the-art services, subject to the provision of necessary resources. The library strategic plan for 2006-2011 is underpinned by the increasing complexity of the society in which we live today. Rising expectations, a more diverse student cohort and a customer service ethos as enshrined in the Sustaining Progress Report form the background of the library strategic plan as do a number of reports on tertiary education in the last number of years. The OECD report recommended that tertiary education increase its research output, double the number of PhDs by 2010, attract more international students, increase institutional collaboration and widen access to encourage students from disadvantaged backgrounds into the educational system. In order to support these changes the Kelly report recommended a recurrent capital budget for infrastructural maintenance and equipment renewal over ten years. The GMIT strategic plan has embraced all of these changes and proposed four key strategic priorities: a student strategy, a regional strategy, a staff strategy and a research strategy.

As part of the GMIT strategic plan, modularisation is being introduced in September 2006 to allow ease of transfer and progression and to accommodate

a more diverse student cohort by providing a more flexible mode of delivery. Changes in publishing and technology have led to an information explosion leading to information overload and a diversity of information formats. Users now require a map to the information superhighway: libraries can provide that map.

A quality driven customer service is essential if organisations are to survive. Libraries must embrace a more holistic approach to information, not just physical collections but also the provision of remote access to information. A varied student body will require an assorted range of resources accessible in varied ways. The library is expected to, and endeavours to support the changes that are taking place within our sphere by building on existing strengths and establishing new insights.

The changes in our society and the educational institution which we are part will influence the library strategic plan for the next five years.

Our Goals:

1. Customer Service Ethos.

Our library has a diverse customer base including students, staff and external members with high expectations in a competitive environment. Users expect and are entitled to a quality driven service.

Our goal is to provide a quality driven customer service to all our users.

Strategies

The user will experience a friendly and professional service from our staff at all times.

The library will provide several points of contact. Users will be able to communicate with the library staff by phone, fax, email, and online. Benchmark our customer service standards according to best practice.

Develop a customer service level agreement for all our operations.

The library will continually monitor user satisfaction.

A marketing plan will be designed and implemented to promote our services.

Enhanced collaboration and cooperation among the GMIT campus libraries.

Support the Institute's policy of promoting the use of the Irish language.

2. Collections

The library collections are the cornerstone of any library and it is imperative that adequate resourcing be provided to preserve and enhance our collections.

Our goal is to enhance our existing collection to support the needs of all our users.

Strategies

A collection development policy will be designed and implemented to provide a diverse range of learning resources for all our users.

We will provide an up to date and comprehensive book stock and reference collection covering all the subject areas required.

The library will develop a comprehensive stock of journals that supports the teaching and learning ethos of the Institute.

To enhance and promote our multimedia collection.

To preserve and promote our archival material and special collections.

To develop and promote our local history collection.

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3. Reader Services.

Flexible delivery of courses now requires flexible support services and users have high expectations of services. The library must respond to current trends and provide flexible arrangements to suit all our users.

Our goal is to provide a timely and responsive reader service to all our users.

Strategies

To monitor and review our opening hours to best suit the needs of our users.

To investigate the provision of non-serviced opening hours subject to extra staffing resources.

The library will develop and promote our online reference service.

To review the interlibrary loan service to provide increased cost effective access to material that is located off site.

External membership will be encouraged so as to promote the library as a "regional knowledge base," (GMIT Strategic Plan, 2004-2009).

To enhance our services for distance, part-time and lifelong learners.

To develop our services for users with special needs.

To extend self-service options for users.

8

4. Electronic Information Services.

We are now living in a knowledge-based society and we are experiencing an information explosion or overload. Users now require seamless access to relevant information.

Our goal is to provide ease of access and a single point of access.

Strategies

WAM will be implemented to simplify our authentication process to our electronic resources.

A library portal will be introduced to provide a single point of access for our users.

The library will promote the use of an article linker to link from abstracting and indexing databases directly to full text articles.

By implementing the centralisation of Millennium, the library will work in collaboration with the other IT libraries to implement Inn Reach.

In partnership with An Cheim, we will implement the interface between Core and Agresso.

The library will respond to diverse modes of learning by providing access to information both physically onsite and remotely in varied formats.

We will embrace the virtual library by providing online access to many of our resources to cater for our diverse customer base.

The library will build on and continually subscribe to electronic resources from reputable suppliers and utilise the electronic resources of the Irel Project.

Online self-service options on Millennium will be continually upgraded to supplement our services on a 24/7 basis to cater to the needs of part time, distance education, external and diverse user base.

Our independent learning suite of software and hardware will be enhanced to cater for users with special needs.

The library will maintain and update the library web page on the

Institutes Content Management System on a regular basis.

A library IT policy will be developed and communicated to all our users. Activate internet points for laptops.

9

5. Staff Development.

Our greatest resource is our staff. Librarianship is undergoing revolutionary changes and staff roles are continually evolving and changing. Libraries are dynamic places. Information is published in a multitude of formats and technology is advancing continually. Staff need to keep up to date and upskilling is assuming greater importance. Training and further education is becoming a lifelong learning experience and it is the intention of the library to empower staff to carry out their duties to their full potential.

Our goal is providing every opportunity for staff training and development to empower staff to reach their full potential.

Strategies

The library will carry out a training needs analysis of all its staff. Results of the training needs analysis will be provided to the Staff Development Office

Staff will be encouraged and facilitated to undergo Staff Development training either within the Institute or externally as the case may be. ECDL training will be facilitated by allocating staff time for its completion.

A library staff newsletter to which, all library staff can contribute, so that communication can flow vertically and horizontally, will facilitate internal communication within the library.

We will participate in flexible working arrangements to facilitate staff development.

We will provide a strong performance management initiative to empower and develop staff to their full potential.

The library will develop a library staff induction programme for all new library staff.

Continuous training in all core modules in Millennium.

Intercampus training to ensure greater consistency.

An annual Staff Development Day for all campus libraries.

The library will promote the Irish language by allocating Irish speaking tea breaks on a regular basis.

10

6. Research.

The research strategic priority in the GMIT strategic plan clearly states that it will "integrate research, teaching and regional development as we develop a critical mass of research capacity in targeted areas." (GMIT Strategic Plan, 2004-2009). The OECD report emphasises the need for more research and to increase the number of postgraduates in the country although it does perceive this as the role of the universities. Fortunately, HETAC also sees this as the role of the Institutes of Technology and GMIT have been conferred with delegated authority to confer PhDs in Aquatic Science and Mechanical Engineering.

Our goal is to provide a variety of learning resources to support the research efforts of GMIT.

Strategies

The library will promote our research room to all patrons involved in research

By participating in the Irel Project, the library will increase its access to a diverse range of electronic resources.

The library will contribute to the National Digital Repository by collaborating with the Head of Research in GMIT.

The library will design and implement an Information Skills Module to provide students with the necessary research skills to carry out their research. The library will endeavour to get this module validated before the commencement of modularisation in September 2006.

11

7. Partnerships.

The library operates within a much larger environment and cannot operate in total isolation. It is imperative that the library collaborate and develop partnerships with other bodies so as to stay abreast of current trends to best serve our users' needs. The way forward is better collaboration and networking. The Department of Education and the OECD Report endorse this concept.

Our goal is to build upon existing partnerships and develop new ones to serve our users' needs.

Strategies

Better liaison between the library and the various departments within the Institute.

Closer cooperation and communication among all GMIT campuses.

To continue the Digital Mapping Project with Galway Public Library and the James Hardiman Library NUIG as a work in progress.

The library will work in partnership with all the libraries of Institutes of Technology through the IT Librarians group, centralisation, the Millennium users' group and the Partners module.

Collaborate with the universities in the Irel project.

The library will contribute to the National Digital Repository.

Encourage library membership of professional bodies.

Encourage cooperation among Galway Libraries and Academic Libraries by active participation in and support of the Western Regional Section of the Library Association of Ireland.

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8. Performance measurement.

Our strategic plan will be underpinned by continued feedback of our performance. It is imperative that our strategies be measured on a regular basis to indicate the success of our plan and to ensure that it is relevant to our users' needs as they change and diversify. The current trend is for a greater degree of transparency and a better return on investment.

Our goal is to provide strong performance indicators of our strategic plan.

Strategies

To produce an Annual Report

An annual library student survey to be followed by a structured library response to the survey.

A staff survey

Student evaluation of the Information Skills Module

Promotion of suggestions box in Millennium.

A head count of library patrons to be carried out each evening.

9. Infrastructure and Buildings.

It is important to provide a congenial environment for all our users to encourage student centred learning. Continual resourcing is necessary to maintain our building in its present state and further capital is needed for its future enhancement.

Our goal is to preserve, maintain and develop our existing building to match the needs of our users.

Strategies

Continual monitoring of security within the library and to increase the number of CCTV cameras.

Prepare a Health & Safety plan

Continual monitoring of building and maintenance issues.

14

10. Risk Assessment.

Any strategic plan depends on its success by adequate resourcing and identifying potential risks. It is imperative that a proper risk assessment takes place so as to identity areas that could pose a threat to our strategic plan. Proper structures and processes then need to be put in place to eradicate these potential threats.

Our goal is to underpin the success of our strategic plan by developing a risk assessment and disaster plan.

Strategies

Prepare a risk assessment plan. Prepare a disaster plan

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Glossary of Terms

Agresso

A Financial Management System designed to provide the Institutes of Technology with: a management tool, a transaction processing facility, a costing control tool, and enhanced budgetary control features.

An Cheim

Stands for "Collaborative Higher Education Information Management". The Department of Education and Science (DOEs) and the Institutes of Technology have jointly launched An Chéim, which is currently transforming the way the Institutes meet the needs of their students and staff with the benefit of four sophisticated applications: Agresso (Finance), Banner (Students), Core (HR/ Payroll), Millennium (Library). There are 15 Institutes of Technology throughout the country and they all have the same basic IT requirements. So, rather than have them all source, develop and procure

their IT independently, An Cheim performs these functions on their behalf.

• Application Roadmap

An Chéim proposals for the future development of the MIS systems in the Institutes of Technology. Document to prioritise new Millennium modules that the Institutes of Technology would like to purchase if funding became available from An Cheim.

• Article Linker

Article Linker is an OpenURL link resolver that links all of your library resources. When you find a citation or reference to a specific article, Article Linker supplies the best available path to the content, anywhere in your collection, whether it is in print, full-text, or both. It consists of software that links all library resources.

• Content Management System (CMS)

A computer software system for coordinating and facilitating the collective organisation of documents and other content. It allows one or more authors to prepare and publish information online, without needing to prepare HTML code. 16

• Core

Core, one of An Cheim's management systems, is a collection of fully integrated applications designed to provide the Institutes of Technology with a method to manage their employee resources, improve their payroll processing and automate time recording.

• Customer Service Level Agreement

Defined minimum performance measures at or above which the customer service delivered is considered acceptable.

• Digital Mapping Project

A collaborative project between GMIT, Galway Public Libraries and NUIG to Digitise Galway Ordnance Survey maps. The copyright is owned by the three bodies. The product will contain town land information and it will be indexed.

• Information Skills Module

To recognise when information is needed and have the skills to locate, evaluate, organise, and use that information. Information literacy is a key know-how for lifelong learning and essential to the teaching and learning goal of developing graduates who can recognise when information is needed, and have the ability to locate, evaluate and use effectively the information needs. By knowing how information is organised, how to locate information and how to use information successfully, graduates will learn how to learn.

INN Reach

Resource sharing for libraries. It effortlessly connects multiple library systems allowing patrons from one library to request and borrow materials belonging to another library, expanding the library's catalogue at the same time as lessening spending on new acquisitions.

• Irel Project

The Irish Research eLibrary is a national initiative, involving an investment of 20 million euro over 5 years, which will provide access to over 5,000 electronic journals for researchers in Irish universities. It represents the outcome of discussions between the Science Foundation Ireland (SFI) and the Higher Education Authority (HEA), and the Irish university librarians. The scheme's focus is on the disciplines of Biotechnology and Information and

Communications Technology. The project did not initially include the of Institutes of Technology but the initiative has since been extended so that all researchers in Irish universities/institutes will have access to the contents of a wide range of electronic journals via their library web sites.

• Knowledge Society

A knowledge society is a society that creates, shares and uses knowledge for the prosperity and wellbeing of its people.

• Library Portal

A portal is a network service that brings together content from multiple resources using technologies such as cross searching, and alerting, and amalgamates them for the user, usually via a Web browser. For users, a portal is a personalised, common point of access where searching can be carried out across one or more resource and the combined results viewed. The library portal will offer a gateway to a range of high-quality sources, for example the library catalogue, e-journals, on-line databases and learning and teaching material will be amalgamated and presented to the user through a single interface.

MetaFind

A one-stop search allowing simultaneous searching across library resources, including library catalogues, databases, Web sites, local digital collections etc. MetaFind offers a meta-search capability against the sources to which a library subscribes.

• Millennium

Innovative's Web-based Java powered integrated library system.

National Digital Repository

The idea behind the National Digital Repository was that universities could pool certain information – not course content itself but the ingredients of courses – which would lead to more effective content creation and sharing. The idea is that the shared data is not held in any one university but in a central repository. It aims to draw together in one resource, existing digital images, maps, pieces of film and audio, texts, simulations and other multimedia elements. In Ireland, the project initially involved the seven universities but was then extended to include the institutes of technology as well, with funding coming from the HEA for the universities and the Department of Education for the institutes.

Videoconferencing

Videoconferencing is a live connection between people in separate locations. It provides transmission of full-motion video images and high-quality audio between the locations. Videoconferencing can be undertaken through high-speed telephone networks or via the Internet. It also allows the sharing of computer applications (e.g., PowerPoint presentations, document sharing, file transfer, etc.)

Virtual Library

An online version of the traditional library. Books and documents are made available over the Web. Fundamentally, a library on the Internet.

• WAM (Web Access Management)

Web Access Management uses a proxy server to control access to subscribed Web servers, providing resource access to authenticated patrons searching

off campus.

• WebBridge

Links together all of the library's resources, including subscribed databases, to ensure maximum use and relevancy.

Note: Together, WebBridge, Metafind and WAM provide libraries with tools to manage and control access to all of their information resources by providing contextual linking, multi-protocol meta-searching, and authentication.

10.1.22 Appendix 22: Library Strategic Plan 2013-2016 available at:

https://library.gmit.ie/wp-content/uploads/2017/07/gmitlibrarystrategicplan.pdf

10.1.23 Appendix 23: Implementation plan 2013-2016:

Learning and Teaching Pillar

Learning and Teaching Pillar	,
Continue to strive to maintain a high	All staff training sessions and meetings will
level of service to all our users	emphasise the importance of staff willingness to
	help, manner at the desk and positive attitude to
	patrons
Establish strong links with academic	Use Module Manager to update library collections
staff to develop a current and	
relevant collection	Maintain an up to date list of new programmes,
	modules
	Request permission from HOD/HOSs for subject
	librarians to attend school programme board
	meetings or school meetings
	La linea de circo de Contra de Character Carallera
	Invite new academic staff to the library for library
Continue to enhance our orieting	induction workshops
Continue to enhance our existing	Continue to source efficient suppliers
print and online collections to	Negatiate hest value for money
support the needs of all our users	Negotiate best value for money
	Participate in consortiums where appropriate
Liaise with academic staff regarding	Subject librarians to contact academic staff for
support for academic assignments	information requirements to fill gaps in collection
and projects	
	Subject librarians to update circulation staff on
	information requirements for peak demands
Review Collection Development	
policy annually	
Review and enhance the	Evaluate information skills module with relevant
Information skills module annually	academic staff
	Compile an evaluation form for participants and
	request feedback
	Produce online tutorials of the information skills
	module
	inodule

	Continue to develop the information skills module to ensure it is fit for purpose by annually reviewing Sconul's Seven Pillars in Information Literacy
Review and enhance Library induction annually	Compile an evaluation form for participants and request feedback
	Produce a library induction tutorial online
Review and enhance EndNote training annually.	Compile an evaluation form for participants and request feedback
Provide drop in training sessions	Link to WIT online tutorial on EndNote on library GMIT website
	Supplement with GMIT online tutorials where relevant
Review and enhance database training annually	Compile an evaluation form for participants and request feedback
	Build on existing online tutorials
	Continue to request improved linking to Summon
Provide training in Advanced Word Citation	Produce presentation on Advanced Word Citation
	Produce online tutorial
	Compile an evaluation form for participants and request feedback
Develop relevant and effective YouTube tutorials on all its key resources	Compile online evaluation form to capture feedback on quality/relevance of YouTube tutorials
resources	Provide training to library staff on Camtasia
	Compile list of resources to be converted to online tutorials
Align library staff development with the needs of the Institute	Continually scan the Institute for evidence of new training needs
	Compile a training needs analysis for library staff
Attract and retain staff with a	Hold intercampus staff development day
commitment to professional development as supported by the Institute	Provide inhouse training when possible
Historic	Encourage and provide opportunities for staff to participate in staff development courses provided by the Institute

	D 11
	Provide opportunities for staff to avail of external training
	Attract staff that show commitment to staff development
	As part of PMDS review staff development courses undertaken by staff
Provide space in the library for an	Meet with key academic staff
Academic Writing Centre	Provide space in the library for 3 hours per week
	Establish and document procedures and circulate to appropriate staff
	Acquire relevant collections on English writing skills
	Promote via the normal channels
Provide a safe and secure environment	Ensure library is adequately staffed at all times
	Participate in the formulation of an Institute-wide critical incident policy
	Update library risk assessment document
	Maintain list of emergency contacts on the shared drive and display prominently in the Reader services office, at the Library desk and at the Porters desk
	Liaise with IT to maintain security cameras. Old and new cameras to be moved onto one server. Security camera management software to be available in Librarian's office and at library desk. Liaise with IT re: suitable PC for library desk
	Maintain library porter paging system. Move paging unit to the centre of the library desk for easier access
	Obtain current Institute porter timetable from Builidngs
Monitor library opening hours by analysing usage patterns and user feedback	Headcount each evening/Saturday at designated times
TECUDACK	Analyse results and comments from annual Libqual survey

	Compile gate stats from main door and stair entrance
	Provide longer opening hours at peak times
Continue to consult with the	Consult with Student's Union on any changes to
Student's Union to improve the	library services (e.g. opening hours)
learning environment for all users	, , , , , , , , , , , , , , , , , , ,
Offer multiple opportunities for feedback	Libqual survey
	Order new suggestions box and fix to wall outside library with noticeboard (to be moved from outside photocopy room). Answers to suggestions to be posted on noticeboard
	Monitor suggestions from existing suggestion box in library, from suggestions link on library website and verbal suggestions made to library staff
	Review suggestion form on website, use Jotform to design a new form
Maintain a high quality suite of	Liaise with IT to maintain multimedia facilities
group study rooms for student	available in five study rooms
group study purposes with state of	,
the art facilities	Investigate feasibility of multimedia facilities for
	more study rooms
Convert the multimedia room in the	Move multimedia equipment from existing
Galway road campus into a silent study zone only and to maintain the	multimedia room to IT room
existing silent zone on floor one	Order new door signs. Silent zone (formerly
	multimedia room) and IT troom (formerly research room)
	Order free standing "silent zone" banner for new
	silent zone room on Ground floor
Liaise with Computing Services to provide an adequate Wi-Fi service	Monitor feedback from students re: Wi-Fi
	Liaise with IT re: Eduroam
	Publicise Eduroam. Make library staff aware of Eduroam
Maintain high quality technological equipment within existing resources	Keep abreast of technological advances in the educational sector
	Make sure equipment is fit for purpose

	Liaise with IT re: existing equipment and
	maintenance
Provide comfortable seating and	Liaise with Buildings to ensure that furniture and
study facilities	carpets are kept in good repair/regularly cleaned
	Replace seating as required
	Ensure seating is ergonomic
	Liaise with Buildings to maintain light fittings
Strictly control noise levels	Patrol library regularly
	Direct students to appropriate zones. Silent zone
	and room, quiet zones, group study rooms
	Liaise with Buildings to install self-closing doors or some other noise damping solution in the Research, IT, Silent study room, photocopy room
	Liaise with Buildings to reduce the noise at the main door as per the recommendations in the noise control report
	Monitor the mobile phone policy

Collaboration and Alliances Pillar

Engage in formal inter institutional collaborations with the implementation and maintenance of a research repository	Liaise with library staff in ITS and LYIT with regard to tender and purchase of repository hardware and software
	Choose supplier and formalise purchase
	Outline a procedure to get library content on to repository – scanning of hardcopy theses and gathering ecopies
	Formalise cataloguing schemas in conjunction with LYIT and ITS
	Decide on people in library responsible – 3 teams set up (policies, metadata and technical) a staff member from each Institute library to participate on each team
	Upload metadata and content

Open up repository for searching and make available in Multisearch
Review number of items submitted annually and compile annual usage statistics
Ensure library staff are kept abreast of Institute developments and alliances as they arise through staff meetings and email
Review statistics on a biannual basis on reciprocal access to NUIG for GMIT staff and researchers
Continue to promote NUIG reciprocal borrowing within the Institute using the regular communication channels
Investigate the possibility of gaining access to NUIT for undergraduate students
Investigate the possibility of GMIT postgrads gaining access to NUIG research library
Continue to liaise and maintain and access the lending policies for CUA students and review statistics on an annual basis
Develop on existing relationships starting with the provision of a joint repository, investigate other joit ventures
Continue to engage with the Marine Institute Library as per the memorandum of understanding, by mentoring and providing work experience to the library intern and facilitate exchange with GMIT library staff if a staff members wishes to gain experience in the MI
Develop a reciprocal lending/borrowing policy with MIT to facilitate GMIT Marine science students and investigate database licences of GMIT online resources with a view to providing access to MI researchers
Number of meetings attended with AGI, Systems Librarians, Business Librarians Group, IT Librarians per annuam

Research, Development and Innovation Pillar

Research, Development and Innovation	Pillar
Engage in formal inter institutional	Liaise with library staff in ITS and LYIT with regard
collaborations with the	to tender and purchase of repository hardware and
implementation and maintenance of	software
a research repository	
, ,	Choose supplier and formalise purchase
	Outline a procedure to get library content on to
	repository – scanning of hardcopy theses and
	gathering ecopies
	Barnering coopies
	Formalise cataloguing schemas in conjunctin with
	LYIT and ITS
	Lift did its
	Decide on people in library responsible – 3 teams
	set up (policies, metadata and technical) a staff
	member from each Institute library to participate
	on each team
	on each team
	Upload metadata and content
	opioud metadata and content
	Open up repository for searching and make
	available on Multisearch
	available of Waltisearch
	Review number of items submitted annually and
	compile annual usage statistics
Provide bibliometrics training to	Research bibliometrics and it's benefits to
postgraduate students and research	researchers and academics
staff	researchers and academics
	Look at training methods used in other academic
	libraries and decide on the method best suited to
	GMIT
	Make a decision on training to be provided – online
	presentation or training room talk and formalise
	presentation or training room tantana formanse
	Publicise and make training available to academics,
	researchers and postgrads
	Review number of classes carried out annually and
	compile stats on same
Continue to support research with	Provide training on library resources to researchers
the provision of appropriate library -	and postgrads (on demand)
based training	
	Publicise availability of above on GMIT and library
	newsletters

	Maintain a presence at the postgrad information day to give key library information and answer questions
	Ensure postgrads and researchers are aware of library services and facilities through the online library, YouTube and other social networks, brochures, newsletters, emails and any other applicable communication channel
	Nominate a library staff member to act as a liaison with the Research Office as per Subject Librarians (Librarian currently on Research committee)
	Review number of classes carried out annually and compile stats on same
Continue to enhance and acquire relevant electronic and online resources to provide a 24/7 service	Source and purchase access to quality relevant online resources as per collection development policy
	Ensure WAM and Shibboleth access are functioning correctly to provide access to patrons from on and offsite
	Make use of ebook rental schemes to supplement existing ILL and document supply services
	Make use of Patron Driven Acquisitions to further develop our ebook collection
	Ensure library staff are aware of topics being researched at higher levels in the Institute so that demand for stock may be anticipated
	Evaluate online resource usage statistics on an annual basis
Review, monitor and update the discovery platform to provide a more seamless searching experience for the user	Ensure any problems reported on multisearch are passed on to the relevant staff member to check and progress with Serial Solutions if necessary
Tor the user	Continue to lobby Serial Solutions for improved full text access to all our subscribed resources
	Have a staff member from the Electronic Resources team participate in Irish and International user groups, attend meetings where possible, subscribe

	to newsletters and listserv emails, to be kept up to date with all developments
	Ensure new titles added to Millennium are updated to Summon on a daily basis to include a full export from the library catalogue every 6 months
	Ensure new online resource subscriptions are accessible via Summon
	Continue to evaluate statistics for Summon vs stats for databases accessed individually and promote access via Summon on our online tutorials, brochures and other marketing materials
Provide a timely interlibrary loan service to supplement GMIT collections	Continue to obtain books and articles not held in GMIT by using services from British Library and Subito and offer this service free of charge to researchers and postgrads
	Make use of rental schemes provided by our ebook suppliers if ebooks are required on ILL
	Ensure all requests are followed up in a timely manner if not filled within a week of being requested
	Publicise availability of this service with Research office
	Compile annual statistics for usage of the ILL service by researchers and postgrads
Provide library access and membership to liBC companies	Liaise with IiBC to make them aware of library membership and access

Student – Community Engagement Pillar

Continue to offer external and	Continue to promote external membership
lifelong learning library membership	
	Collect statistics for external membership
Establish exhibitions of local interest	Number of exhibitions per year
	Plan schedule of exhibitions
Liaise with the School Liaison Officer	Number of school activities per year
towards library involvement in	
second level school activities	
Engage with schools in the	Collaborate with schools in relation to library
promotion of GMIT activities, e.g.	involvement
Hotel School Taster days	

	Number of activities annually
Liaise with the Cuirt Festival with a	Evaluate Cuirt activities annually
view to hosting activities of local	
interest	
Engage with nationwide cultural and	Number of Library Ireland Week activities per
educational initiatives, e.g. Library	annum
Ireland Week, Science Week, Adult	
Literacy Week	Number of national cultural/educational activities
	per annum
Continue to investigate and develop reciprocal collaborations in the	Number of collaborative ventures established
region	Continue to monitor and promote reciprocal
	borrowing initiatives in the region
	Numbers of borrowers in NUIG/GMIT reciprocal
	initiative

Internationalisation Pillar

Provide collections for international	Liaise with International Office (IO) regarding
students funded by the International	supply of funding
Office	
	Work with IO regarding the items to be purchased
	for the collections
	Create mailing list of foreign students to update
	them on new library acquisitions
Translate library opening hours,	Continue to have available relevant translated
brochures and relevant guides into	guides in both print and online
Arabic and Chinese	
Liaise with IO cultural activities	Communicate with IO regarding upcoming
within GMIT	activities
	Offer to host some cultural activities
Provide exhibitions on a diverse	Plan a schedule of exhibitions
range of cultures	
	Invite international students to help/take part
	in/give ideas for exhibitions
	_
	Promote internally with the various channels of
	communication
Liaise closely with the IO on a formal	Schedule formal meetings during the academic
and informal basis	year
	Continue to respond informally through
	email/telephone by establishing links with one IO
	staff member

	Liaise with Student Union regarding the
	International Society
Provide an enhanced induction programme for international	Prepare new induction programme
students	Compile translated evaluation form for
	international students
	Produce library induction YouTube tutorial with Arabic/Chinese subtitles
	Investigate the possibilities of having representative from the IO student body to liaise with library throughout the year
Provide opportunities for library staff exchanges with overseas	Explore the possible opportunity of library staff exchanges
partner institutions subject to	
funding resources	Investigate the possibilities of connecting with
	overseas library staff through video conferencing
Investigate collaborative ventures	Organised to meet with IO regarding organising
with our international partners	collaborative ventures
	Investigate the possibility of the library twinning
	with an overseas partner

10.1.24 Appendix 24: Student Survey 2018 feedback

What you said	What we did
Opening hours	Two new porters appointed and normal weekly
	opening hours have resumed
	Rooms are opened in the Institute up to 11.45am
	before exams
	Opening hours on four Saturdays before Christmas
	exams have been extended to 5pm on pilot basis
Difficult to navigate website	Website has been revamped during 2017-18
J	·
	Website and library guides continually updated
Exam papers hard to find	A new exam paper app had been added to the
	website for easy navigation
People eating in the library	With the addition of two more porters there is
	greater supervision in the library
	Mara signaga has been added
	More signage has been added
	Code of conduct is explained during induction tours
	,
	Library staff spot check and stop people they
	visibly see bringing in food and drink
Create an ebook on how to research	LibGuides are available on the library website
my subject area	according to subject area
	Lib Cuidas ans continuavalu bains added to
	LibGuides are continuously being added to.
Magazine selection is out of date	Currently there are 42 Current magazines are displayed in the current
Wagazine selection is out of date	journal shelves
	journal shelves
	There are more magazines available online via the
	library webpage
	The library is investing in a emagazines in
	preference to print magazines where possible
Library is pointless to visit if on an IT	The bookstock is weeded annually to ensure stock
related course	is up to date
	New material is purchased if requested by the
	academic staff and depending on funding
	The library promotes online access to material vial
	the library website

What you said	What we couldn't do
Open earlier in the morning	The library had to be cleaned before the library is
	opened and cleaners commence work at 8am
Problem connecting to Wi-Fi	Due to funding restrictions the IT department are
	unable to expand Wi-Fi points
Book study rooms for more than an	The study rooms are in very high demand during
hour	term time and to ensure as many users as possible
	are enabled to book a room it is necessary to cap it
	at one hour
Website slow to display book shelf	The library is awaiting further development from
number	the library supplier to speed up the process
Less religion books more course	The Western Theological Trust (WTT) is a donation
books	from the Redemptorists to GMIT for the
	permanent preservation of the collection
	Religion books are also used for the religious
	course that is run by GMIT
	Library budgets have been severely cut over the
	last number of years making it difficult to purchase new stock

Staff survey 2018 feedback

What you said	What the library did
Research@THEA monthly report	Monthly report is sent to Governing Body
Research & The Tribiting report	Working report is sent to doverning body
	From September 2018 monthly reports will be sent
	to the top 10 most viewed researchers
Improve book stock/resources	Staff regularly check Module Manager to ensure
improve book stockyresources	reading resources are up to date subject to funding
	Management group, Academic Council, HODs, HOSs, Registrar have been informed about inadequate library budget to purchase stock for
	new courses
	Old stock is weeded on an annual basis
Library training needs to be more	The library monitors and evaluated the information
interactive	skills module annually
	Interactive quizzes have been introduced in some
	Interactive quizzes have been introduced in some sessions
	Sessions are continually designed to be more
	practically based
Harvard Referencing for 2 nd & 3 rd yrs	Drop in sessions are arranged regularly during the academic year
	Student Union will be used as a communication
	channel more regularly from September 2018
	,,,,,,,
	Library communications will be sent to all LCD
	screens Institute wide from September 2018
Get students to critique online resources	Promote LIS online
resources	Emphasis the evaluation of resources during LIS
	sessions
Library representation on course	Library staff member assigned to committee
design	designing course on Design Thinking in the
	Engineering School
	HODs/HOSs communicated with regarding library
	representation
	Request that library representation attend
	programme board meetings at the start and end of
	academic year
More fiction	Book swop box in place

A selection of fiction is ordered annually subject to funding
There is a book club in operation
There are 19 GMIT library videos on YouTube
7 podcasts have been added to the library webpage
More videos and podcasts will be added as the need arises
The library has a Harvard Referencing Guide on the library webpage based on BS 640 and is available for all Schools to use
EndNote had been preloaded with GMIT Library Harvard Referencing Guide
EndNote has also been preloaded with a Science referencing guide recommended by the Science School
What the library couldn't do currently
The library budget has been severely cut and is
unable to purchase any new electronic resources
With budgetary cuts the library has had to cancel
resources to stay within budget

10.1.25 Appendix 25: Library staff online questionnaire

- 1. Do you think the reporting structures in the library are fit for purpose?
- 2. If you answered no to the first question can you suggest a more appropriate reporting structure?
- 3. Are your views taken on board and acted on?
- 4. Do you feel empowered to act and take responsibility for decisions and changes?
- 5. Do you feel well informed?
- 6. Is there effective two-way communication?
- 7. If you answered no to question 6 how do you think this could be improved?
- 8. Do you feel you are consulted with adequately in generating improvements and if not, how do you think this could be improved?
- 9. Is training/staff development adequate to ensure you can do your job effectively and if not, how might this be improved?
- 10. Are library procedures and policies working?
- 11. Are there gaps in the library procedures?
- 12. Is there a quality and innovative culture in the library?
- 13. Can you suggest ways of ensuring regular feedback from library staff on various aspects of the library are part of the regular workflow of the library?
- 14. Do you feel the communication channels between the various campuses are adequate and if not, how might they be improved?
- 15. Do the campuses feel part of the overall library service or do they feel isolated and if so, how might this be improved?

10.1.26 Appendix 26: Budgets for 2013-2018

2013 Budget

 Books
 52719.13

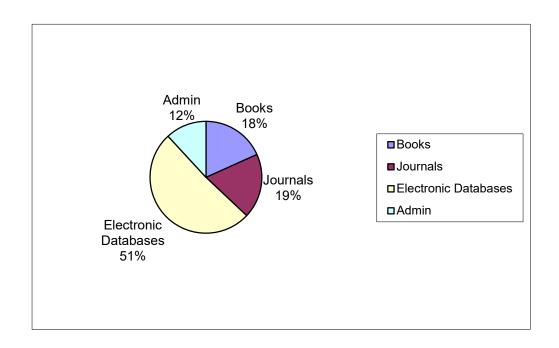
 Journals
 53934.31

 Electronic
 147332.43

 Admin
 34218.13

 Total Budget 2013
 288204.00

Down by 15,796.00 from 2012



2014 Budget

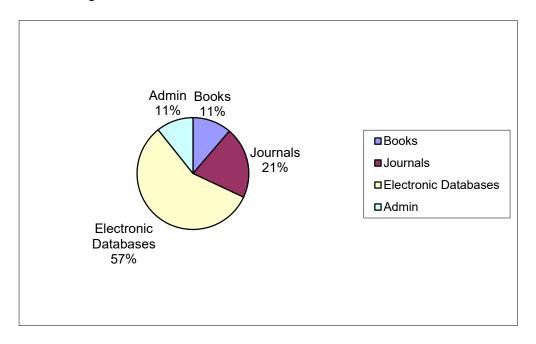
Books 30612.98 Journals 56022.32

Electronic

 Databases
 155,632.09

 Admin
 29018.93

 Total Budget 2014
 271286.32



2015Budget

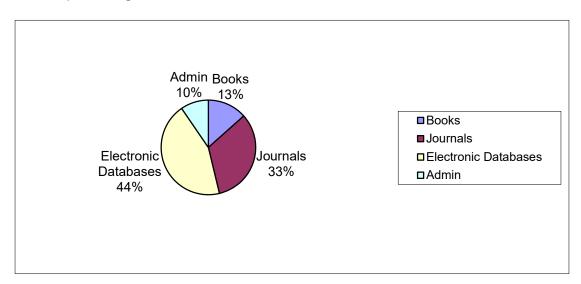
 Books
 36,753.77

 Journals
 90,079.02

 Electronic Databases
 121,084.10

 Admin
 26,260.53

 Total Spent Budget 2015
 274,177.42



2016 Budget

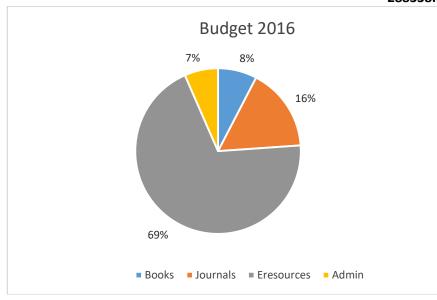
 Books
 22002.74

 Journals
 46958.67

 Eresources
 200489.24

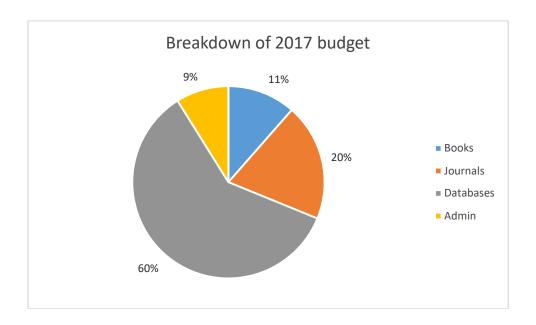
 Admin
 18887.46

 288338.11



2017 Budget:

	203973.75
Admin	18099.77
Databases	122308.79
Journals	40184.67
Books	23380.52



2018 Budget:

Expenditure

Print Books 20,696.12 eBooks 10,931.62 Print Journals 3,812.47 eJournals 2,755.10 Databases 122,815.82 Admin 26,472.39

The encumbrances at Fiscal close were:

Print books 7,438.19 eBooks 2,798.28 Print Jrls 9,330.35 eJrls 18,158.24 Databases 50,000.00 Admin 11,822.37

€75,908.19 carried over from previous year to pay for Science Direct and print journals.